FINANCIALTIMES

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**Bush praises** 

in Moscow

arms talks

US President George Bush has

welcomed the Moscow arms talks as a breakthrough which

President Mikhail Gorhachev

in Washington in 10 days' time

should be "another solid step forward" in the US-Soviet rela-

Stalled EC meeting

A meeting of EC Foreign Min-isters in County Kerry, Ireland, failed to produce definitions

of political union in Europe

and a plan of action to be put to a meeting of EC heads of government in Dublin next

Change in Taiwan

Hui announced historic changes in the Nationalist

Talwan's President Lee Teng

Government's basic policy to improve relations with China. Page 6

tionship, Page 16

month. Page 2

World News

## breakthrough loans but no says Fed

restricting loans on property and to some small and medium-sized businesses, but there is no general credit crunch, according to a Federal Reserve survey. The Fed's survey of 60 bank loan officers shows that since the end of last year, there has been "a consider." there has been "a consider-able" tightening of lending policies on commercial prop-erty, excluding construction and land development loans. Total commercial and indus-

Crisis in Egypt Egypt has been plunged into a constitutional crisis after a court ruling that the present parliament was elected uncon-stitutionally at the last poll in 1987. Page 6

Lisbon congress

The Portuguese Communist Party (PCP) ended an extraordinary congress in Lisbon by reaffirming its Marxist-Leninist character and warning about recent changes in eastern Europe. Page 4

About 10,000 South Korean students and dissidents fought riot police in the south-western city of Kwangju. Page 6

S Africans wounded Racial tension increased in the Orange Free State community of Welkom after South African police opened fire wounding 12 people in the black township. Page 3

**Test for Uister** 

Peter Brooke, Northern freiand secretary, will tomorrow face one of the biggest tests so far in his quest to start talks on the province's political future when he resumes a meeting with Unionist leaders.

Estonians join up Thousands of Estonians have been sworn in as members of a pro-independence home guard force on the eve of strikes threatened by pro-Moscow loyalists in the Baltic

republic. Page 2

Er en 19 en 29

Deng returns Veteran leader Deng Xiaoping still plays a major part in China's politics, state television reported, breaking official silence on the 85-year-old retirement in March. Page 6

Mafia controversy President Francesco Cossiga of Italy has intervened to test allegations by Leoluca Orlando, crusading mayor of Palermo, that Sicilian magistrates are holding back on prosecuting Mafia perpetrators of a number of "political" mur-

ders of recent years. Page 3 Iran boycotts haii Iran said its pilgrims would stay away from the annual Moslem pilgrimage (Haj) to Mecca for the third successive year because of sharp differences with Saudi Arabia,

Aged fingerprint A Chinese police expert has

discovered what he believes to be the world's oldest finger-print - left by a potter as many as 7,000 years ago on the inside of a water jar.

Nato fitness bid Under the slogan \*All aboard at Nato for a life-enhancing mission", notices pinned up at Nato headquarters in Brussels have been promoting lec-tures on heart fitness. Page

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## Business Summary **US banks cut** credit crunch,

trial lending has still grown this year, though at a slower pace in the second half of 1989. Page 16

**EUROPRAN Monetary System:** The Bank of Italy bought French francs, D-Marks and European currency units to prevent the lira rising above its upper divergence limit within the EMS last week. The French franc was the weakest member of the system, touching its minimum permitted level of L218.13 against the lira;

May 18, 1990 ● 0 ● 1% 2% 3% B Franc D Krone D-Mark Irish Punt Gulider Lira 000

KEY A. Day Position The chart shows the constraints on EMS exchange rates. The upper grid, based on the system's weakest currency, defines the cross-rates from which only the peseta may move by more than 24 per cent. The lower chart gives curren-cies' divergence from the central rency Unit (Ecu).

MONTEDISON, Italian chemicals group which owns a 40 percent share in Enimont, the country's public private chemicals concern, reported a 78 per cent rise in consolidated group earnings to L1,156bn (\$956m) last year. Page 20

WORLD BANK and OECD study says cutting subsid to farmers would save a considerable part of the \$200bn they cost consumers and tax-payers in 24 industrial countries every year. Page 3

**EUROPRAN Medicines** Agency, new centralised EC agency for reviewing safety of medicines, is due to be established under plans for regulating the EC's £25hn-a-year (\$42hn) pharmaceuticals industry after 1992. Page 4

GREEK conservative Govern-ment launched an ambitious privatisation programme by offering 28 heavily indebted industrial companies for sale to the private sector. Page 4 COMPAQ COMPUTER is due to launch a series of personal

computer products with prices to rival those manufactured in the Far East. Page 20 OVE ARUP, UK engineering consultancy, released plans of its proposals for a £4bn Channel tunnel rail link to rival the European Rail Link rail scheme already under con-

MITSUI Real Estate Development and Mitsubishi Estate, Japan's two leading property companies, showed substantial profits growth in the year to March. Page 20

Monday Page ...

sideration. Page 9

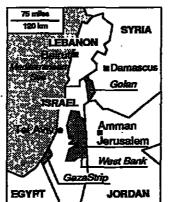
US COMMERCIAL banks are

after Arabs shot dead but there was no sign of inter-vention by the Bank of France. By Hugh Carnegy in Jerusalem and Tony Walker in Cairo SEVEN Palestinians were killed yesterday and hundreds injured in the furious protest riots which followed in the LEBANON Beitste occupied territories. The scale of the rioting had not been since since the early days of the 29-month-old intifada, or uprising, in the West Bank and Gaza Strip. It came after an Israeli gunman shot dead a group of Arab labour-Israeli officials feared that the unprovoked killing of the seven workers, just outside 8 Franc D Krone D-Mark Irish Punt Rishon le-Zion 10 miles south of Tel Aviv, would re-ignite the

uprising.
Numbers killed in the rebelhon have fallen sharply this year, allowing the authorities to claim it was being subdued, although resentment against Israeli rule has not diminished. Israeli rule has not diminished.
Arab leaders reacted to the killings with outrage, despite strong condemnation of the gunnan's attack by the Israeli Government and many politicians, including those on the extreme right. It further soured an already tense atmosphere in the Middle East shead of an Arab summit in Baghdad, aimed largely against Israel, on

May 28. Yesterday's events began shortly after 6am when the 21-year-old gunman, in Israeli army uniform and carrying an automatic rifle, opened fire on labourers from Gaza who were seeking work and had been waiting at a pick-up point nicknamed the slave market. In addition to those killed, 16

The man, whose motive was unclear, was arrested a short



time later. The police announced he had been discharged from the army 18 months ago and had used his brother's uniform and gun. They said he was "deranged".

Thousands of Palestinians in Cara and to a lesser extent in Gaza, and to a lesser extent in the West Bank, then took to the streets in defiance of a blanket curfew imposed on Gaza and many places in the West Bank. Five demonstrators

were reported killed in Gaza and two in the West Bank and in clashes with the Israeli Mr Yitzhak Shamir, the the Likud Party, called the shooting a "shocking act of madness" and expressed his condolences. Later he said the only way to stop violence was "through talks and negotia-

tions" But Palestinian leaders in the occupied territories blamed what they called the Govern-

Lotus and Novell break off

ment's extreme positions - Mr Shamir has refused to accept US terms for Israeli-Palestinian peace talks and is firmly comreate tatis and is infinity con-mitted to Israeli control of the occupied territories – and pub-lic hatred for Arabs in Israel. They declared a three-day gen-eral strike by Arabs and said 50 leaders would begin a pro-test hunger strike

test hunger strike.
In Cairo, Mr Yassir Arafat, the chairman of the Palestine Liberation Organisation (PLO) called for an urgent meeting of the UN Security Council over

the killings. Mr Salah Khalaf, the PLO's econd-in-command, told the Knwait News Agency that "our Palestinian people and our guerrillas will take upon themselves to deliver a suitable reply to this Zionist atrocity."

Dr Esmat Abdel Meguid, Egypt's Foreign Minister, said the incident was a "response to the atmosphere prevailing in Israel and in the occupied Arab territories and is a result of the recent faltering of peace efforts." Mr Chedli Klibi, the Arab League Secretary Gen-eral, called for a total Israeli withdrawal from the occupied territories.

Mr Mudar Badran, the Jordanian Prime Minister, said: "The Israeli authorities are authorities of terror." In an interview with the state-run television service, he accused Israel of encouraging "state terrorism, government terrorism and terrorism by their Zionist citizens against the Palestinian peo-ple." He said the issue should be tackled by the Arab summit due to be held later this

## software merger negotiations

By Louise Kehoe in San Francisco

LOTUS Development and Novell of the US called off at the weekend a \$1.50n merger plan that would have created the world's largest personal computer software company, after failing to agree on board

popular electronic spreadsheet program – signed a letter of intent on April 5 to merge with Novell, a leading personal computer networking company.

The planned merger was widely seen as a challenge to Microsoft, the leading personal

Lotus - creator of 1-2-3, a

omputer software company. Mr Jim Manzi, the ebullient sident of Lotus, said then that the accord came after a four-hour dinner conversation with Mr Ray Noorda, president

On Saturday, however, Lotus said it had terminated negotia-tions following a disagreement

over the number of directors Corporation. "We are disappointed that we have had to break off nego-tiations," Mr Manzi said. "We expect our business to be unaffected by this action."

For Lotus, however, the merger represented an opportunity to broaden its product line. Novell could have strengthened its position in the market for local area network (LAN) software. Novell's Netware remains

the dominant personal computer LAN operating system, but is being challenged by a program called LAN Manager which has the backing of several big companies.

The merger would have blocked the steamroller effect Hewlett-Packard, Microsoft and IBM have had with LAN Manager," said Mr Lee Doyle, an analyst at International Data

Last year Lotus and Novell had combined revenue of \$978m. compared with Microsoft's \$952m

Lotus had made several concessions, including offering to change the name of the com-pany to Lotus-Novell and to ippoint Novell's Mr Noorda as chairman.

But according to a Lotus official, "we had agreed that the board of directors would include four people from Lotus and three from Novell's side. Late on Friday night, Novell said they wanted four on the board so it would be even." Novell could not be reached for

Another point of contention appears to have been who should succeed Mr Noorda, who, at 66, is expected to retire

#### FT SURVEYS THIS WEEK



18,19

25-28

In the past 10 years, the country has come a long way towards a democratic society and free market system from martial law and economic stagnation.

Ontario Making a good life

WEDNESDAY: utomatic identific Codes for efficiency in many sectors of industry

Turkey (see panel, left)

FRIDAY: the point

A health care system

Page 16

## Vote rigging allegations mar Romanian elections

By Judy Dempsey and Owen Bennett-Jones in Bucharest

ROMANIA'S first free elections throw of the Ceausescu dictafor over 40 years attracted a huge turnout yesterday but were marred by allegations of

vote-figging.
Reports from around the country indicated that the turnout could be as high as 80 per cent in the elections for both president and parliament. In the industrial city of Ploesti, north of Bucharest, scores of people lined up outside one polling station, while inside both young and old people thronged to drop their book-size ballot slips into steel boxes larger than crates.

The signs across Romania were that Mr Ion Iliescu, leader of the ruling National Salva-tion Front which was catatorship five months ago, would be elected President.

be elected President.

"I'm off to vote for Domn
(Mr) Iliescu," said Mr Petre
Anghelescu, an 81-year-old
retired engine driver. "It's
because of the food. Ceausescu
was a robber. I used to queue
six hours for bread, 20 hours
for eyes Now there's no probfor eggs. Now, there's no prob-lem. We have everything."

As soon as the polling sta-tions opened, however, there were reports of election-rigging from Bucharest and Iasi, a university town in the east of the Bucharest radio reported

that a woman in last received a ballot paper which had already been stamped. Only voters themselves are permitted to

Violence erupts in the

West Bank and Gaza

stamp their ballot after they have voted. The radio called on the electorate to be "vigilant" in checking their ballot papers. The 16m electorate faced a

bewildering choice of 80 par-ties. The opinion polls, if they are to be believed, have consistently given around 40 per cent of the vote to the Front, 25 per cent to the National Liberal Party, 8 per cent to the National Peasants Party and 7 per cent to the Ecologist Move-ment. The final results are not

expected until next Friday. The opposition parties repeatedly accused the Front of intimidation and violence in the run-up to the elections. The Front has denied the allegations but has been reluctant to

The Front is expected to conof Deputies and the 190-member Senate thanks to support from the workers and large sections of the peasantry.

However, the Liberals and their presidential candidate

and leader, Mr Radu Cam-peanu, may do well enough to be invited to form a coalition with the Front.

The Front has insisted that it would be more comfortable

if would be more comfortable with a working majority and a strong opposition, rather than a landslide victory. It would consider sharing power, perhaps with the Liberals, given the need for a national consensus in dealing with the country's economic problems.

Background, Page 2



Quening to vote: peasants and a gypsy family wait ontside a polling station in a village near Bucharest yesterday

#### London site for **UK** claims attitude on S African sparks EC row sanctions is changing

By Kieran Cooke in Sneem, Ireland, and **Caroline Southey** in London

MR DOUGLAS HURD, the British Foreign Secretary, yes-terday maintained that the European Community's atti-tude towards South African sanctions had changed and said that an EC summit in Dublin in late June would again discuss the issue.

Speaking after a meeting of EC foreign ministers in Ireland, Mr Hurd said many of the ministers had agreed with the British position that it was now important to send a signal of encouragement to the Government of Mr F.W. de Klerk, the South African president.
"I hope that when we come
to discuss the issue in more
detail in June, what was her-

esy... will now be accepted," he said. When the EC last dis-cussed the issue in February, Britain was alone in calling for a partial lifting of sanctions.
However, although Mr de
Klerk has won broad support
in Europe for his reforms during his present six-nation tour, only Portugal has made an explicit call for the lifting of sanctions. Other governments have not yet signalled any

intentions to change present

Mr de Klerk yesterday left Britain for West Germany after meeting Mrs Margaret Thatcher, the British Prime Continued on Page 16 S African clashes, Page 3

# European bank

By Patrick Harverson in London and lan Davidson

THE DECISION to site the new European Bank for Reconstruction and Development (EBRD) in London under a French presidency prompted a serious row between member governments of the new institution

yesterday.
Some of the smaller members of the fledgling bank, which will lend money to help rebuild the economies of the emerging democracies of east-ern Europe, are unhappy at how the president and head-quarters for the EBRD were selected. The Dutch Government has threatened to boycott the signing of the statutes of the new bank scheduled for

May 29.

At Saturday's meeting in Paris, the EBRD's 40 government shareholders voted by 32 to 8 to elect Mr Jacques Attali, special adviser to President François Mitterrand of France, as president of the new multinational institution; and by 23 to 17 for London as the local to 17 for London as the loca-tion for the bank.

The Dutch were upset that the choice of the location and presidency of the EBRD appeared to have been made before the Paris negotiating session started on Saturday. many, with the support of the US, the largest shareholder of the new bank, were said to have reached a private agreement to vote for London and Mr Attali at a meeting of the Group of Seven finance ministers in Washington on May 7.



Jacques Attali: bank president Mr Hans Van Den Broek, the Dutch Foreign Minister, said yesterday that he was "appalled" at how the decisions had been taken by just four of the biggest shareholders of the EBRD. He said that the smaller members of the bank had been confronted with

a "fait accompli" in Paris. The Dutch Government had originally championed its own candidate, Mr Onno Ruding, a former Dutch Finance Minister, for the presidency of the EBRD. But at the last on Saturday it had offered instead to endorse Mr Attali as president of the bank in exchange for agreement that the institution's headquarters Continued on Page 16 Transition problems with uniting the Germanys, Page 14

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## International bonds ..... 18

World Guide

THE MONDAY INTERVIEW Jacques Caivet (left), geot, has dragged

the chairman of Peu-

Europe's third-largest car maker from the trough of industrial disaster to the peak of prosperity. He is now departure.

changing his management strategy to pave the way for his own 2-6 Businessman's Diary \_ 12 Crossword . Editorial Comment \_\_\_\_\_ 14

Managements The economic role of the financial markets . Architectures A modern approach from the banks of Switzerland .....13

banks of Switzerland. Editorial comments Labour and the economy; A new deal on dumping .... Uniting the Germanys: A gamble with nations

Televisions The battlelines are drawn in the high definition market ...

Lombard: The test of Britain's intentions on EMS entry ... Inti.Capital Markets . 18.19 Latters . UK Glits \_

US Bonds

Unit Truște -...

Norway Waiting on events Scottish Tourist Industry investors wake up TUESDAY:

E THURSDAY:

Swindon To mock is to miss the fuss about?

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The Royal Bank of Scotland Group pic

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res will be traded ex-divides after May 21, 1990.

The Board of Director

#### **OVERSEAS NEWS**

#### Moscow raises summit euphoria

By Our Moscow Staff

WITH 10 days to go before the Washington summit, the superpowers have "broken the back" of the remaining obstacles to a landmark accord slashing long-range nuclear

But official euphoria over progress made in Moscow last week by Mr James Baker, Sec-retary of State - who had to face down last-minute Soviet brinkmanship - was clouded by the continuing deadlock over an urgently needed deal on conventional arms in

Europe.

Apart from long-range mis siles, Mr Baker and Mr Eduard Shevardnadze, Soviet Foreign Minister, reached firm agree-ment on a plan for their coun-tries to cut chemical weapon arsenals by 80 per cent.

All but 2 per cent of current superpower stocks would be eliminated over eight years once an international agree-ment on poison gas was made, with the rest to be destroyed over two years in the event of

a global ban.
While the compromises made by both sides on issues covered by the strategic arms reduction talks (Start) marked a personal achievement by Mr Baker, the chemical weapons accord closely follows a proposal by President George Bush.

It incorporates the concess sion he made last month when he said the US would stop making new chemical weapons, as well as cutting existing stocks, in the event of an

On Start issues, Mr Baker and Mr Shevardnadze met in the middle over the thorny problems related to air- and sea-launched cruise missiles (ALCMs and SLCMs). The US finally accepted the Soviet demand that the mini-

mum range for ALCMs covered by the treaty be set at 600km. US negotiators initially pressed for a much higher fig-ure but inched their proposal steadily downwards.

However, the Soviet side accepted the US position on the number of ALCMs which any given heavy bomber air-craft may carry.

Another Soviet concession was agreement to the US pro-posal for a "political binding declaration" on SLCMs outside declaration" on SLCMs outside the Start treaty. The US says SLCM limits within the Start accord - which Moscow had until recently demanded -would be impossible to verify. Mr Baker said Start ques-tions still unresolved included: sub-limits on mobile missiles, verification of road-mobile missiles, the Backfire Bomber and "several highly technical

None of these issues was expected to prevent substan-tial agreement of principle being announced in Washing-ton next week – or, assuming no unpleasant surprises, signa-

no unpleasant surprises, signa-ture of a full treaty by the end of the year.

The most worrying aspect of the East-West arms control agenda is the lack of progress wards a Conventional Forces in Europe (CFE) treaty, seen as vital in view of Germany's impending unity, the near-col-lapse of the Warsaw Pact and the need for a "new European

Both sides see a CFE agree ment as a precondition for the successful holding of a Hel-sinki-style European security summit by the end of the year which both favour.

Biggest obstacle to a CFE remains East-West differences over the maximum number of aircraft, with the Soviet side holding out for much higher ceilings. While Mr Baker was not authorised to negotiate on Nato's behalf, attempts to sound out Soviet reaction to lower aircraft figures met with little enthusiasm.

Other CFE problems include Soviet insistence on limits on forces deployed by individual countries, and differences over the definition of a tank.

## European union stalled at meeting in Ireland

By Kleran Coke at Sneem, County Kerry

THE grand designs of that leap did not mean. It does he added. European political union put not, at this juncture at least, it appears European political union put forward by the French and West Germans appeared yesterday to have become lost, at least temporarily, in the mists of County Kerry. A meeting of EC Foreign

Ministers here at the weekend was to have produced some definitions of political union in Europe, and to formulate a plan of action to be put to a meeting of EC heads of government in Dublin at the end of

In the event, very little seemed to have been decided. The French, architects with the West Germans of an initiative last month to hasten European political union, put an optimistic interpretation on the weekend meeting. "We have got the train started," said Mr Roland Dumas, French Foreign Minister. "Everybody agrees we now have to make a qualitative leap."

However, the meeting seemed to concentrate on what

mean ceding any sovereignty on security and foreign policy. Mr Dumas said: "No country is willing to give up sovereignty on foreign policy and security matters in 1990, but we have to

think about it." Mr Gerry Collins, Irish For-eign Minister and head of the European Council, firmly ruled out any question of a common European defence policy. Mr Douglas Hurd, UK For-sign Secretary, said few defi-

nite proposals on political union would be put to the June EC summit. He said the summit would be limited to mak-ing a decision on whether or not to hold a second Inter-govarmental Conference (IGC) on political union in parallel to a similar conference on monetary union to be held at the end of the year.

and of the year.

Mr Hurd repeated Britain's lack of enthusiasm for such a second conference. "But, if others want it, we will be there,"

· It appeared there was little enthusiasm expressed at the meeting for ideas concerning more powers for the European Parliament or for a new federal government structure in Mr Jacques Delors, Commission President, said nobody could expect a federal structure to be in place overnight.
"We cannot discuss the final stages of political union but instead we must discus the weaknesses of the present institutional system within the EC and see how it can be

Ministers agreed that Com-munity institutions should be subject to more democratic control and discussed ways of improving efficiency within the EC system. But it seemed that caution was the order of the day on carrying forward the process of political union.
"I must emphasise that we are only at the very start of this process," said Mr Collins.

## Estonians form home guard

by Christopher Sobinski in Tallinn

A NEWLY-FORMED Estonian home guard yesterday swore to defend their republic "to the last man" on the eve of a threatened strike here by Rossians opposed to the indepen-dence of the Baltic states.

About 2,000 Estonian men gathered in military ranks in a square in the capital, Tallinn, overshadowed by the medieval town hall. Mr Edgar Savisaar, the Estonian Prime Minister, told them: "You have to defend our great liberty, our homes, our mothers, wives and chil-dren" dren'

At the weekend, President Mikhail Gorbachev, the Soviet leader, revoked yet another piece of Estonian legislation passed last week which provided for the government of the republic in the interim period before full independence

Mr Arnold Ruutel, the Esto-nian President, said yesterday he and Mr Anatolij Gorbunovs, the Latvian leader, would visit Moscow for a meeting tomor-row of the Federal Council, a body grouping the Soviet republics presidents. He hoped to talk to Mr Gorbachev, and that Mr Vitautas Landsbergis, the Lithuanian leader, could be persuaded to attend.

On Saturday, the Lithuanian parliament discussed President Gorbachev's insistence that they suspend their indepen-dence declaration of March 11 before he is prepared to open any negotiations on the repub-lic's possible secession from the Soviet Union. There was no final decision.

Most deputies oppose any change in the independence declaration, though they are ready to suspend implementing

laws resulting from it. The debate goes on this week.

The Estonian home guard, an unarmed unit nominally under the local Interior Minis-try, is commanded by Mr Andrus Oovel, chief of security at the Estonian Popular Front movement. It was formed last Wednesday after Soviet militants stormed a government building and retreated only when outnumbered by Esto-nians summoned by radio.

Yesterday in the bright sun the guards, who are guarding key public buildings, swore to defend their country during an emotional ceremony punctuated by music from choirs in national costume. The atmosphere was remarkably free of tension with the crowds ignoring the few off-duty uniformed

## Soviet economic reform delay

THE Soviet Government has postponed once again the pre-sentation of its fundamental economic reform package, which is supposed drastically to accelerate the switch to a market economy.

Mr Nikolai Ryzhkov, Soviet Prime Minister, is now due to present the plans on Friday, instead of today as originally proposed. The delay underlines the divisions in the government over the details and the nalance of the pack:

The new measures, covering an array of proposed economic laws and government decrees, are to spell out the Government's price reform plans and action to curb state monopo-lies, to establish financial and capital markets, introduce capital markets, introduce social security protection for the lower-paid and fixed income groups, and to offer new labour legislation.

They have already been sent back once by President Mikhail Gorbachev's presidential council for redrafting, in part to make them more palatable to a deeply sceptical public, and to include more radical measures to curb the power of state insti-

tations, including ministries.

This year, the downturn of the Soviet economy has accelerated. Mr Gorbachev's closest economic advisers have urged him to abandon caution, and radically step up the pace, effectively abandoning the

Ryzhkov strategy. Whether the reforms are radical or piecemeal, there is growing doubt among Soviet citizens about the likely benefits. Komsomolskaya Pravda, the Communist Youth League newspaper, warned yesterday that any package may now fail to win approval in the Supreme Soviet. Half the

chamber would oppose measures for not being radical enough in dismantling the central planning system, and the other half oppose them for fail-ing to preserve price control and full employment.

Mr Gorbachev's advisers and top officials have greatly stepped up their propaganda in favour of reform over the past few weeks, so as to persuade the public that it has to come

In an effort to soften the blows, the government appears to be opting for a price reform strategy involving increased producer prices from July 1, to be followed by anti-monopoly and social security measures, and retail price increases only from January 1. Even then, key foodstuffs and basic consumer goods would remain price-controlled.

## Workers unite behind Iliescu

By Judy Dempsey in Ploesti, Romania

THE inhabitants of the Romanian city which can boast the world's first oil refinery and the strongest workers movement in the 1930s yester-day came out in their thousands to vote for Mr Ion Illescu

as President. Despite allegations that Mr Riescu and his ruling National Salvation Front were behind the intimidation and violence during the election campaign, workers from the 250,000-strong industrial city of Ploesti, 60 km north of Buchar-

est, are solidly behind the for-mer Communist Party activist. "He comes from here. He knows our problems," said Adrian, a 20-year-old railway worker, adding that there was no violence during the election campaign.

His friends laughed. Zaharia, a technician, said: "The police stood by when my brother, who supports the Liberals, was heaten un."

beaten up."

In the grey, concrete, shabby suburbs of Ploesti, workers hoped that the food supplies would continue to improve.

would continue to improve.

"Since the December Revolution, it was Iliescu who improved things. Ion Ratin (the National Peasants Party candidate) tried to divide the people. He was out of the country during the bad times. Iliescu was here. He gave us food. He promises us a better

life," said one couple. However, intellectuals in Ploesti remain sceptical about the Front. Those asked said they would vote for the National Liberal Party and Mr Radu Campeanu, its presiden-tial candidate, who was forced into exile in France in 1974. A retired engineer and his wife, a doctor, said: "We don't like the Front. The Communists are hiding behind them." Mr Mihai Gasco, a 50-year-old doctor thought the same. "Mr Illescu is an old Communist. But the people are misin-formed. They were manipu-lated. All the newspapers are in the hands of the Front. This

## Remaining Jews enjoy choice without chalk marks

By Owen Bennett Jones in Bucharest

"THE last time I voted in a free election was in 1937," said Mr Samuel Hirsch, 74, a resident in one of Romania's two homes for elderly Jews. That vote was not exactly

free, however. Those who voted against the Government had a chalk mark made on their backs. People waiting outside looked for the mark and best up those who had not rubbed it off quickly enough. Yesterday, a crowd sur-rounded the voting booths which had been installed in the

home, many of the women residents were wearing their best clothes, and others were too excited to eat breakfast. The

WORLD ECONOMIC INDICATORS

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residents were hugely enjoying their part in the election of Romania's new head of state and parliament.
Two hundred Jews live at

the home, which is named after Dr Moses Rosen, the Chief Rabbi who has led the Romanian Jewish community for the last 42 years. It is financed by an annual grant of \$4.3m from the US.

The residents are among 20,000 Jews left in Romania. During the communist era, hundreds of thousands of Jews - 97 per cent of the commu-nity - left the country. The small number that

remains fears a renewed wave of anti-semitism and the National Peasants' Party, which they favoured in the 1930s, is now accused by them of links with extreme rightwing groups such as the Iron

Most Jewish votes appeared

to be going to the ruling National Salvation Front, which includes Jews such as Mr Silviu Brucan in its senior ranks.

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guard

rm dela

## official discount rate to 12.5%

By John Wyles in Rome

THE Bank of Italy's official discount rate was cut from 13.5 per cent to 125 per cent at the weekend, following the Gov-ernment's adoption last Friday of an LII,750hn bodget deficit

reduction package.

Approved by the Treasury on the advice of the Central Bank, the interest rate man-centre restored the discount rate to its pre-March, 1989,

In an apparent attempt to emphasize that the cut should not be seen as an endorsement of the governments a hodget strategy, the Treasury said the more was aimed at "contribut-ing to the stability of the

EMST.

Upward pressure on the lina followed the removal at the beginning of last week of all residual exchange controls in Italy. Strong capital inflows prompted large interventions by the Central Bank to prevent the litting its upper ceiling against several other currencies in the European Mone-

tary System.
The immediate impact of the discount rate cut should be to reduce the yields on govern-ment bonds and certificates and thus to belp contain the cost of debt servicing. This is proving to be much higher this year than the L116,750hn the Government estimated last autumn, and could reach

revised figures published last The new deficit reduction

package raises the original 1990 target deficit of L133,900hn (16.4 per cent of gross domestic product) to just L135,600bs. The formula adopted is the by-now-familiar one of minor spending cuts allied to a vari-ety of increases in indirect

These should boost revenues y an extra L5,050km and will by an extra 10,3 and 0.4 per cent to the officially-targeted inflation rate of 5 per cent. Of the L6,700bn the Government

the IA,700 in the Government expects to save on the expenditure side, some IA,500 in it to be delivered by the postponement of various programmes.

The absence of gennine lasting economies has been seized on by the Government's critics, including Confindestria, the industrialists' organisation, which has complained that the package will have "a heavy impact on companies' production costs". But the Government's analisticus medium-term tion costs". But the Govern-ment's ambitious mediant-term programme through to 1993 seems to have taken note of the warnings that tougher action then previously planned is needed on the defirit. The Treasury has brought inward to 1991 its aim of prod-neing a budget surplus, net of

ucing a budget surplus, net of interest costs, setting a target of L8,45bn for next year, ris-L125,159bn, according to ing to LAL 888bn in 1993.

#### Cossiga intervenes in row over Mafia investigations

PRESIDENT Francesco Cossign of Italy has intervened to test allegations by Mr Leoluca Orlando, crusading mayor of Palermo, that Sicilian magis-trates are holding back on prosecuting Maña perpetrators of a number of "political" nur-ders of pacent weare John ders of recent years, John Wyles reports from Rome. Mr Oriendo's claims on TV that prosecutors have enough evidence to try suspects amount to charges of a cov-er-up by men hitherto regarded as his allies in the fight against

Amid public consternation Mr Cossign announced at the weekend he would discuss the allegations with senior prosecutors from Palerson, Messina, Caltinasetta and Catania on Wednesday. The Ministers of the Interior and of Justice will

also be present.

Although he is president of the magistracy's self-governing body. Mr Cossign so far has played only a watching role in controversies which revealed

Community partners to modify their tough stand on world farm reform in order to facili-

Speaking after an informal meeting of EC trade ministers in Dublin, Mr Nicholas Ridley, UK Trade and Industry Secretary, said member states should distinguish the wood from the trees if a positive overall result was to be

There was a strong element in the (Dublin) discussion

agreement on a "re-balancing" mechanism allowing some increased support to farmers in specific areas as long as the overall level of assistance

Vehemently opposed by the US, re-balancing forms an essential plank of the EC's negotiating position on agricul-ture. It would allow it to compensate its farmers for cuts in grain export subsidies with increased protection against rising imports of cereal substi-

Mr Desmond O'Malley, ireland's Commerce Minister. said there is still no change in the European position on farm reform, but, several partici-

suries to buy up markets around the world. Between increased agricul-ture protection and the macro-

economic policies of the indus-

trialised countries, commodity prices fell by almost 50 per

cent in real terms between 1960 and 1987. As interest rates

rose, markets grew increasingly unstable. Foreign

exchange earnings dropped, and the developing countries struggled under a crushing debt-burden.

Based on papers produced for an international symposium last October in Paris -

Agriculture Trade Liberalisa-

tion: Implications for Develop-

ing Countries, the studies draw

on forecasts about the impact of free trade in agriculture.

S Africa police wound 12 blacks

right-wing white vigilantes, appears to have had a signifi-cent effect on smaller busi-

A resident said police opened

had opened fire without warning as people returned to their homes after the meeting. Police are maintaining a

large presence in Welkom, after an incident last week in which two white employees of

a local gold mine were imur-dered by rioting black mine-

nesses in the town.

The conclusion by the edi-



Ridley: agreement call pants at the meeting said member states were now edging

of areas to complete the Uru-Reforts by Portugal at the weekend to obtain an EC commitment not to make further concessions on textiles were met "by a solid phalanx" of countries arguing in favour of a decent deal that could make developing countries more willing to setisfy EC demands for better protection for intellectual property rights, Mr Ridley

The EC remains resolutely opposed to the US idea of reforming world textile trade by introducing a system of global quotas that would catch European exports up in its ent restraints.

The EC is not, however, will-

the right to apply selective and discriminatory safeguard mea-sures against countries whose exports disrupt its markets. This has upset many developing countries, but the EC believes it now has some tacit support from the US.

Despite continuing public

condemnation of US unilateralism in Europe it is now less clear that mandatory trade sanctions under US law will have to be completely aban-doned before the EC agrees to a stronger dispute settlement system in the General Agree-Attention is shifting towards

ment on Tariffs and Trade. negotiating a compromise, constraining the way in which the US legislation is

would suffer a decline in net

export revenues.
International price fluctua-tions would diminish to one-

third of their current levels. There is little debate over

the long-term impact of agri-culture trade liberalisation: it

would result in a more efficient

system for the world. Food aid

would have to be made avail-

able to cushion the shock of higher prices in some of the

poor countries. There might also be some provision made for storage of surpluses to be

used in years of poor weather. The real debate is on the short-term political effects and

the distributional impact. Agri-

cultural protection has affected both the resource use of other

came in a conversation with Mr Bob Hawke, Australia's

Prime Minister, and Mr Toshiki Kaifu, Premier of Japan, taking part in the ple-nary session of the Pacific Basin Economic Conference. In the first quarter of this year, Mexico achieved a primary surplus (before taking into account interest rates but

Mexico 'to

in public

By Richard Johns in

cast at the weekend.

deficit

Mexico City

make big cut'

MEXICO will cut its public

sector fiscal deficit this year to

one per per cent of Gross Domestic Product, the lowest level for 25 years, President Carlos Salinas de Gortari fore-

That would compare with an

estimate in the Bank of

Mexico's recent annual report of 5.9 per cent in 1989. The

public sector fiscal deficit was

12.7 per cent of GDP in 1968

and more than 18 per cent in

The President's ferecast

including state parastatal com-The leadgets of the parasta-tal companies totalled Pesos 15,473bn,(£3.5bn), a 10.7 per cent rise the over the same period of 1989, according to a

report to Congress last week.

After a rise of 13.2 per cent in tax collection in 1980, state revenue in the first quarter rose by 4.5 per cent in real terms to hearly Pesos 28,000hm 13.8 per cent more than programmed, with nearly all the mprovement accounted for by

petroleum revenues. Public spending rose 12.8 per cent at Pesos 34,306ha during the period.
But the figures show the pri-

mary fiscal deficit of Peson 6,600hm — somewhat comus-ingly not including the paras-- was 11 per cent lower in real terms.
State companies apart, the

paradox is largely accounted for by benefits resulting from the final agreement on the restructuring and reduction of \$47bn of public sector debt to the commercial banks.

Joseph Mann reports from Caracas: Venezuela's inflation rate this year should fall to an annual 25 per cent, compared

with 84 per cent during 1989, Mr Pedro Tinoco, president of the Central Bank of Vene-

## Bank of Italy cuts | UK urges EC to modify farm trade stance

THE UK has urged its wanted the EC to relax its Community partners to modify demand for Uruguay Round tate progress in the Uruguay Round of multilateral trade

which acknowledged we must go far enough in agriculture to get an agreement," he said in an interview. Delegates said the UK

CUTTING subsidies to farmers would save a considerable part of the \$200bn (£125bn) they cost

consumers and temporers in 24 industrial countries every year, according to a compension of studies released today by the World Bunk and the Organisation for Benchmant Cooperation

and Development.

The cost of farm programmes to the Third World countries - in distorted markets, depressed commodity

prices, and under-developed farm economies - is immeasurable. Still, as a boost to the current drive towards freer

trade in agriculture, a key item in the Urugnay Round, the studies seek to quantify the

damage inflicted on the devel-oping countries, as their richer brethren empty their trea-

RACIAL tensions heightened in the Orange Free State community of Welkom yesterday after South African police opened fine wounding 12 people in the town's black township.

The shooting took place after a meeting in Thabong township, at which residents decided to suspend their 11-day consumer boycott of white

consumer boycott of white businesses.

The boycott, called to protest against attacks on blacks by

towards a realisation that flexi-Subsidies cut 'would save taxpayers nearly \$200bn'

tors, Mr Ian Goldin and Mr Odin Knudsen, clarifies the insistence by the Third World countries on new rules for agriculture within the Round. Production would be likely to shift in their favour and, as a whole, the developing countries would emerge as net exporters, rather

than importers, of farm prod-

According to one forecast, if all the members of the General Agreement on Tariffs and Trade (Gatt) liberalised, the gain to the industrial countries in reduced government pay-out and consumer costs would be \$50bn. The developing countries' gain would also be \$60bm. Since 1977, the agriculture trade balance of the less developed countries (LDCs) has sharply deteriorated. The com-

workers.

• The South African Gov-

erument and the African National Congress (ANC) have

agreed on principles for the

release of remaining political prisoners, according to the

bination of depressed world prices, along with developing country policies (such as tax-ing agriculture relative to industry) has discouraged out-put and lowered rural incomes in the Third World With reform, however, world

food prices for many commodities would rise above their depressed mid-1980s level. The largest increases would come in dairy, meat and sugar prices, but grains would also

Some countries would be winners; others, losers. One study reveals a net increase of rice exports from the Asian developing countries, with India, Indonesia and Bangladesh shifting from net importer to net exporter status.

Africa and the Middle East

## Ruggiero flies to Moscow

MR Renato Ruggiero, Italy's Foreign Trade Minister, flew to Moscow yesterday apparently ruling out the option of sharply cutting exports to the Soviet Union in response to Moscow's failure to make payments on existing contracts, John Wyles reports from

bannesburg Sunday Times But the minister said Italian companies could not go on signing contracts with the Moscow "without precise The release of prisoners is viewed as one of the most diffi-cult remaining obstacles to the start of negotiations on a new Moscow "without precise Soviet plans for making the necessary currency available".

He favoured dealing with the problem by urging Moscow to step up its deliveries of gas, petroleum and raw materials to haly, "otherwise everything

will stop".

No figure has been put on accumulating Soviet debts with Italy. Mr Ruggiero suggested that the problem was partly due to Soviet companies, new to the rules of the market, ordering goods with-out automatic foreign currency cover from the central authori-ties.

## Enso-Gutzeit Stronger Internally and Internationally



Enso head office with Helsinki's Orthodox cathedral in background.

nso-Guzeit, widely known outside Finland -as Enso, recently decided to build two new pulp mills in eastern Finland which are expected to secure the company's long-term supplies of raw material for paper and board production.

New joint ventures The new pulp mili at Uimaharju, in eastern Finland, is the key component in an interesting joint venture company established with the Soviet Union, and named Enocell. Enso owns 80 per cent of the new company and the Soviet side 20 per cent. This joint venture is scheduled to be fully operational by the early 1990s.

when Enocell takes over the business activities and resources of the present Uimaharjo milk. The day-to-day management of the company is entirely in Enso's hands. At about the same time, the first stage of the new polp mill being built at linatra is one to go on stream. Another joint venture involving Enso and the Soviet Union is the Ladenso project in Soviet Karelia, in which the Soviet side will have 51 per cent ownership and Enso 49 per cent. Ladenso is not a capital intensive venture. It will be a harvesting company supplying Enocell with Soviet birth raw material from the vast, unharvested birth forests of the

region. Enso's strategy is to which it has the greatest expertise, namely, liquid and food packaging boards, graphic boards, fine papers and publication papers. Liquid and food packaging board is clearly a subject of pride at Enso, to indge from the observation by a company executive that Enso now exports enough of the grade to produce one in every six of the world's milk and juice cartons.

Net sales rose in 1989

A long upward trend enjoyed

by the forest products industry began to slow down towards the end of 1989. Despite that, Enso's consolidated net sales in 1989 reached FIM 10,760 milion, which was an increase of 9.8 per cent over the previous year. Today, Enso's President and COO, Jukka Härmälä, speaks of a downward trend likely to affect the industry internationally. The forest products industry in Scandinavia cannot survive without exporting and exporting is something that the Finns and the Swedes have traditionally done well. In Enso's case, 85 per cent of production is exported, and of that figure 80 per cent of sales value is derived from western European markets. At present, demand for sawn goods is buoyant, as jukka Harmälä points out, but there is urbulence in the market for pulp and paper. Härmälä ascribes this to the effect of over-capacity which is causing pulp prices

to fall. This is a problem for all

Finnish forest products manu-

facturers when it is added to

Finland is running higher than

the fact that inflation in

in the principal competitor dicts some downtum in profits this year. So much for cyclical anomalies. With or without them Enso is moving towards increased capacity on its paper and board machines and higher overall output following acquisitions in the Netherlands and France.

Success of London listing Implementation of future investment projects will require a high input of capital, and equity-linked financing will assume greater significance. Discussions have been going on with the Finnish government, Enso's biggest shareholder, on forms of financing that would ensure a more flexible supply of capital. The company tries, as a senior executive expressed it, to increase awareness at the Ministry of Trade and Industry of the realities of the market. Enso's listing on the London Stock Exchange is seen in Helsinki as a useful step forward in attracting foreign capital. Seven per cent of Enso shares are now foreign-owned.

Expansion in EC area The Finnish forest products industry is already well integrated with the EC market. under the terms of the free trade agreement signed by Helsinki and Brussels in 1973. Enso has long had a presence in the United Kingdom and continental Europe through its own sales and distribution network and the company's European operations have been reinforced by the recent acquisition of a 57 per cent interest in Dutch fine paper manufacturer, Berghuizer Papierfabriek,

and the take-over of the entire board manufacturer, Soustre. Berghuizer has operated as an independent unit of Enso's fine namer division since Sentember 1989. Those acquisitions will generate concrete benefits. Berghuizer produces 130,000 tons of uncoated, wood-free paper annually and is a publicly quoted company in the Netherlands. Härmälä explains that Enso's reason for strengthening its presence in continental Europe is not only the approach of the EC single market but also to better serve the company's customers. In Canada, Enso is co-owner of the Eurocan Pulo and Paper Co., together with West Fraser Timber Co. Ltd., through the latter's Canadian subsidiaries.

**ENSO'S MANUFACTURING** DIVISIONS AT A GLANCE Pulp and Board: Enso is the world's leading exporter of liquid and food packaging boards. The division's other products are graphic paperboards and market pulp.

Fine Papers: Enso is one of western Europe's biggest producers of copying papers. The division's main products are coated and uncoated woodfree papers and speciality papers. The mills are situated at three locations in Finland and at Wapenveld in the Netherlands.

**Publication Papers:** Enso is one of western Europe's biggest newsprint manufacturers with a product range that includes standard and special newsprint, covering tinted, lightweight and coated grades. Pankaboards and Converted biggest producer of corrugated board blanks and liquid packaging blanks. The division's main products are Pankaboards, coreboards, tubes, corrugated board products, paper sacks, converted paper products and expanded polystyrene products. The acquisition of Soustre will strengthen the division as a supplier of high-quality corebóards.

Laminating Papers: Enso is one of the world's leading producers of laminating papers, the main products being Absorbex kraft paper and Imprex products.

Wood Products: Enso is westem Europe's biggest producer of sawn goods. The division's main products are sawn and planed goods, prefabricated timber-frame houses, gluelaminated wooden beams and prefabricated industrial build-

Forest Division: procures wood raw material for the company's mills and for other forest industry companies under cooperation agreements, manages the company's forests and supervises land use.

ES ENSO-GUTZET OY

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## **Greece offers** 28 companies to private sector

By Kerln Hope in Athens

THE Conservative Government in Greece has launched an ambitious privatisation pro-gramme by offering 28 heavily indebted industrial companies for sale to the private sector.

The ailing companies belong to the Industrial Reconstruc-

Socialist Government to administer companies which it nationalised in the early 1980s. Most companies will be offered to individual buyers, Greek or foreign, but several will be floated on the Athens Stock Exchange, according to Mr George Souflias, Economy

Half-a-dozen companies, which show operating profits, are being revalued by local banks and investment advisers. Among them are a leading cement-producer, an Athens department store and a yacht-

builder. Another 21 companies controlled by the IRO will be liquidated Mr Sonflias said Sales of their assets will provide funds to help service debts of more than Dr120bn (£439m) owed by IRO companies to Greek banks.

About 6,000 workers who will be made redundant by the closures are to receive salaries for one year and retraining under a special government scheme. Employees of privatised companies are to be offered shares at special rates, as part of the Conservatives'

sation plan calls for state-owned Greek banks to sell or liquidate more than 200 industrial companies which they control. These include shipyards, mining companies and major textile producers. Several banks are anxious to

unload their ailing companies as part of efforts to streamline operations in time for the single EC market of 1992. Mr Souflias said the only companies required to remain under state control would be defence-related, such as ammunition and military vehicle manufacturers, and a repairand-maintenance plant for

#### Portuguese CP spurns deviation from orthodoxy

dinary congress yesterday by reaffirming its Marxist-Leninist character and warn-ing about recent changes in

eastern Europe.
The PCP, among the most orthodox western communist parties, has viewed recent developments in eastern Europe with much apprehen-

In a closing speech punctu-ated by concerted clapping and chanting by delegates, Mr Alvaro Cunhal, 76-year-old party leader, made clear it was not about to abandon its ortho-

dox policy. He said the party supported the efforts of the Soviet com-munists to restructure Soviet society within socialism, but he warned against changes

policy of spreading capitalism. The next stage of the privati-

By Parick Blum in Lisbon

THE Portuguese Communist under way elsewhere. Party (PCP) ended an extraor- "In relation to the changes in the socialist countries of eastern Europe, the congress identified five negative fea-tures which show a distancing from the community ideal and a serious break with the princi-ples and characteristics of

socialist societies under con-struction," he said.

Mr Cunhal's message will give little hope to the small hand of party reformers. There was no evident dissent among delegates. A handful of critics only had won representation at

Mr Carlos Carvalhas, an MEP, was elected to a new position of deputy general secretary, which makes him the most likely successor to Mr Cunhal, who has led the party

## to capitalise on tax loophole

By Tim Dickson in Brussels

SWEDEN'S image as a Scandinavian socialist paradise is being revised in Belgium after an extraordinary influx of Volvo-driving mil-

Diplomats and lawyers in Brussels say that as many as 25 wealthy exiles a week are arriving here before the expected closure of a loophole in the Swedish/Belgian double taxation treaty later this year.

"I just didn't broom we had

"I just didn't know we had so many rich people," one puzzled Swedish expatriate commented yesterday. "They really seem to be crawling out of the woodwork."

Panic appears suddenly to have gripped his well-heeled countrymen because of rumours that Finance Ministry officials in Stockholm and Brussels have provisionally agreed details of a revised dou-ble tax treaty ending legally sanctioned tax avoidance on property disposals.

H confirmed, the change will

nean fhat Swedish nationals living in Belgium will no lon-ger be able to sell their resi-dential and commercial real genual and commercial real estate assets back home and escape hefty capital gains and wealth tax payments under Swedish law (which can run up to 65 per cent).

Although Belgium over the years has often vied with the Scandinavian country for the

Scandinavian country for the clubious honour of having the Europe, it does not have a cap-ital gains tax.

The current double tax treaty between the two countries is widely seen as an anomaly, especially in Stockholm. It does not follow the guidelines of the Organisation for Economic Co-operation and Development and effectively means that Belgium is the last European "escape route" for the highly taxed Swede. Simi-lar loopholes in the treaty with the UK were dealt with a couple of years ago. Swedish officials estimate that more than 100 nationals

moved to Belgium last year and sold property on which they would normally have paid an average \$500,000 in taxes.

#### Swedes rush A German compromise that makes economic sense Daniel Gros and Alfred Steinherr look at the Bonn-Berlin currency conversion pact

GREEMENT seems to have been reached on The balance sheet of the A have been reached on the conditions for German monetary union, to take effect on July 2. The terms are close to West German Chancellor Helmut Kohl's electoral promises: each East German will be able to exchange 4,000 East German marks into D-Marks at the favourable rate of one-to-one.

Above that ceiling, each D-Mark will cost two East German marks. Wages will be converted one-to-one, pensions will be related to wages, and debts of the state-owned banks will be converted at two-to-one.

This agreement is often con-sidered to be politically motivated, while the Bundesbank's earlier proposal of conversion at two-to-one is thought to reflect economic reality. The agreement, in fact, does make more economic sense than is generally recognised.

We have argued elsewhere

that converting wages at much less than one to one would lead to inflation without increasing East German competitivity. side. The question is, instead, whether the conversion rates for financial assets and

ernment-owned) and the "external" sector (through the East German consolidated credit system, recently made public, provides a useful back-ground for discussion of the conversion rates for financial assets and liabilities. One thing will be noticed at once: the balance sheet at the end of 1989 is much larger than would be expected from the widely dis-

cussed figure of about 176bn East German marks in household savings deposits.
Attention has been focused on the most important item on the asset side - 260bn Rast German marks in "credit to enterprises". This attention is misplaced. Rast Germany has

only two sectors: households and the state. The latter includes enterprises (all gov-

EAST GERMAN CREDIT SYSTEM CONSOLIDATED BALANCE SHEET

Credit to the domestic se of which: Households

Claims on external sector Other assets

government monopoly on for-eign trade). What matters to the future mitted Germany is the consolidated not worth of the East German state, not what one part of it owes

rency conversion depends on the net creditor position of households visal-vis the government sector. This was equal to 170km East German marks (176km in savings deposits, plus 17km in cash, less 23km in real estate credit).

Not every Rest German can convert the full 4,800 marks, but that amount would give a maximum of 64hm East German marks for conversion at one to one, and 106bn for con-

(31/12/89 la Bo E German Marks)

Foreign liabilities
Cash in circulation
Capital in reserves

version at two to one. Thus the 170hn East German marks of the end of 1989 will turn into no more than DM117bn. Thus conversion at two to one for sums of more than 4,000 East German marks will reduce the implicit transfers from the Bundesbank (through the so-called compensatory items)

by about DM50bn, compared with full one/one conversion. Would this amount of D-Marks be enough to create an inflationary "monetary overhang"? A monetary over-hang arises if the increase in the money supply in D-Marks exceeds the increase in money demand from the East German economy. The increase in the money supply can be calcu-lated mechanically from the existing stock. But the addi-

tional demand for money is dif-The difficulty is that it is not clear what kind of "money" these deposits represent. If East German savings deposits were essentially sight deposits (M1), because they can be cashed without notice, the additional demand for D-Marks would only be about DM40bu

on normal West German mone-tary ratios and conversion at

savings deposits (M3), the additional demand for D-Marks would be about DM80bn on normal West German monetary ratios and conversion at two to one would have been

last, if they are simply the sum of all financial assets (because no other liquid instruments were available until now), then even a conversion rate of one to one would appear to generate no mone-

tary overbang. On balance, the last view seems the right one. Even so, a monetary overhang cannot be ruled out. This uncertainty may justify a temporary freezing of savings accounts above certain threshold levels. With this qualification, the proposed

I: German Unification in Euro-pean Perspective, CEPS Work-ing Document No. 49, March The authors are respectively

Senior Research Fellow, Centre for European Policy Studies (CEPS), Brussels, and Director of Financial Research, Euro-pean Investment Bank.

ventional force talks are

believed to be virtually com-plete. Diplomats at Nato said work on this had been "unex-

pectedly easy."
The ministers are likely to

move further towards decisions on the future of short-range nuclear forces, following the ahandonment of Nato plans to pursue the replacement of currents of the control of the currents of th

rent ground to ground missiles and shells.

The London summit is

#### EC to set up agency for safety of medicines

A CENTRALISED European Community agency for review-ing safety of medicines is due to be established under plans for regulating the EC's £25hra-year pharmaceuticals indus-iry after 1992. The European Medicines

Agency would grow over the next few years to have a staff of up to 150, who would be responsible for administering requests from drug companies to sell new products in differ-ent member states. Some European drugs com-panies fear the new agency might not have enough funds to work effectively and impose

control on the government departments in individual countries which are now responsible for drug approvals.

Plans for the new organisation, due to be finalised next month, fit ideas in the drugs industry for a more centralised approach to approvals. The industry believes this could

reduce the long registration periods for new products and save companies having to apply for approvals to individ-ual EC governments.

But Dr Trevor Jones, research director at Wellcome, the UK drugs company, said:
"As constituted, the agency
would be little more than a shop for arranging meetings." Some US drugs companies some US drugs companies already active in Europe also lobbied against the idea of an over-powerful centralised agency similar to the US Food and Drug Administration. They said that such an all-powerful European agency, which would have been close to a one-stop shop for medi-cines approvals, could give Japanese companies a clear

run at the European drugs The new European agency is intended to work closely with existing national drugs-control bodies.

## Nato takes the strain to meet the new demands of peace

By David White, Defence Correspondent

177

UNDER THE slogan "All aboard at Nato for a life-enhancing mission", notices pinned up at North Atlantic Treaty Organisation headquar-ters in Brussels have been promoting lectures on heart fit-

With the present pressure of work on diplomats and officials as Nato revises its doctrines as Nano revises its notarines and adapts to post-Cold War life, they may need the advice. Changes in strategy and force structures after the hoped-for treaty with Warsaw Pact countries on conventional arms reductions will be discussed by defence whitefacts. cussed by defence ministers in Brussels this week. Meeting in the alliance's

Beferee Planning Committee tomogrow and on Wednesday, they will try to prepare the ground for the London strategy-review summit in July.

The meeting will be preceded by talks today among the Euro-

pean ailies. The ministers are due to discuss a report by Nato military authorities on Soviet capabili-ties, the expected reduction in the potential threat to the Western alliance and its implications for Nato's defence pos-

In the build-up to the sum-mit, Nato foreign ministers are also due to meet in Scotland on

July 7 and 8.
The defence ministers are expected finally to drop their long-standing official target of 3 per cent annual volume increases in defence spending. However, allies will be urged to resist making large unilat-eral reductions in their forces. Plans for apportioning among the allies the equip-ment cuts foreseen in the con-

expected to approve the broad outlines of policy on these tactical arms.

A year after acrimonious

wrangling among its members on the short-range nuclear issue, Nato has agreed that negotiations on US and Soviet land-based weapons can start forces treaty is signed, without waiting for implementation.

# **IS SUCCESS** THE GREATEST THREAT



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The instrument appointing a proxy must be deposited at the sampany not less than 48 hours; before the sine set for the softeness are contracted of service having an unexpired nembersons any director and the company.

(A proxy form is enclosed with this Report and Accounts)

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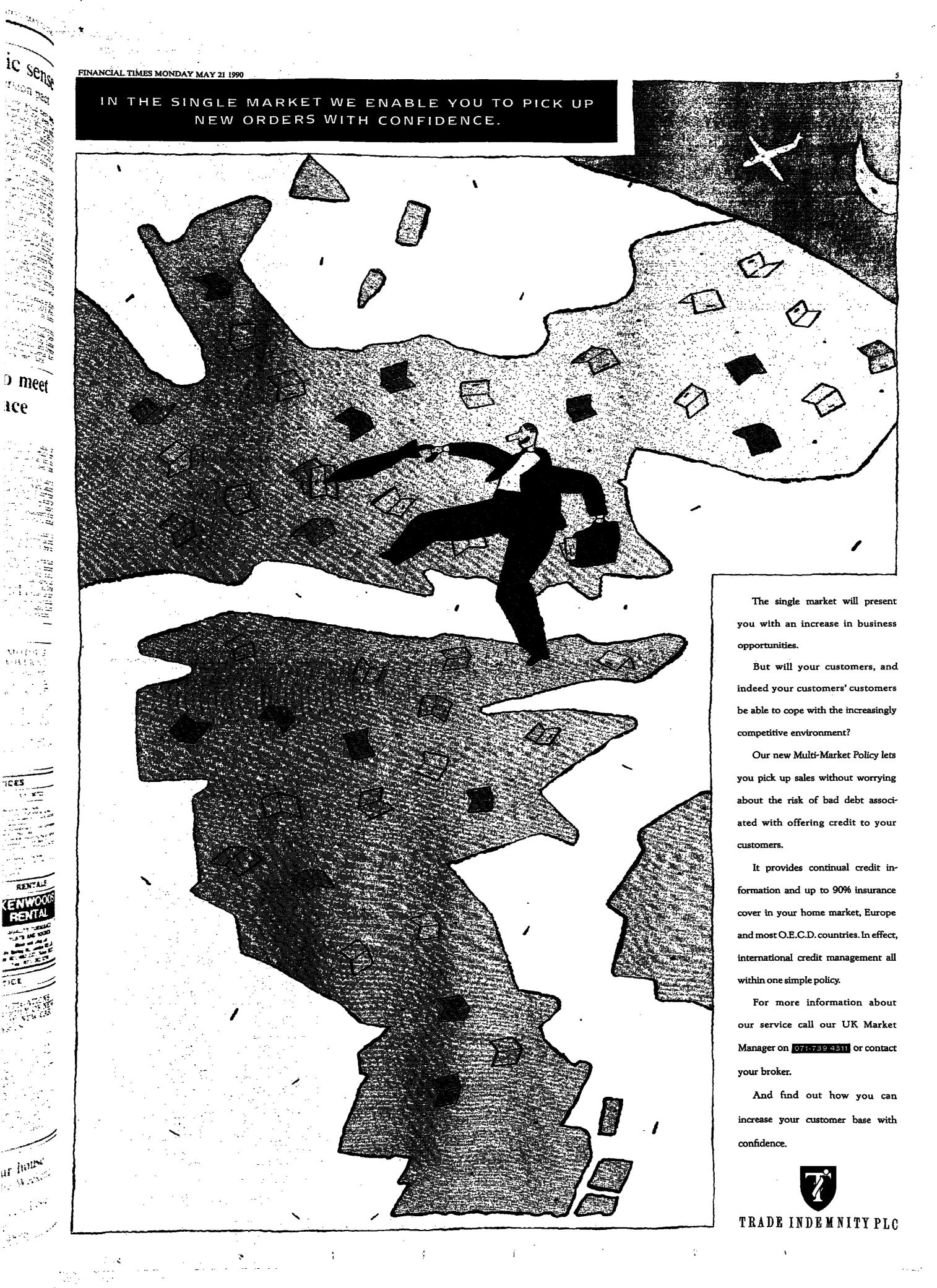
The Monopolies and Mergers Commission is carrying out a monopoly inquiry into the supply of new motor cars. The Commission will be examining various aspects of the market for the sale of new cars and in particular the distribution systems through manufacturers' franchised dealers, and differences in car prices between the United Kingdom and other European countries.

The Commission are also carrying out a parallel investigation into the supply of new motor car parts. Any person wishing to give information or views on either inquiry should write as soon as possible but not later than 30 June 1990; to The Reference Secretary (Cars and Car Parts Inquiry), Monopolies and Mergers Commission, New Count, 48 Carcy Street, London WC2A 2JT. WC2A 2JT.

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## Taiwan clears path for improved links with China

By Peter Wickenden in Taipei

TAIWAN'S President Lee Teng Hui yesterday announced his-toric changes in the Nationalist Government's basic policy in order to improve relations with China and implement complete democracy.
In his inaugural speech, Mr

Lee said he hoped that the "Period of Mobilisation for the Suppression of the Communist Rebellion" could be officially ended as soon as possible.

Since the Nationalists were driven off mainland China in 1949, they have regarded the victorious Communists as rebels with whom official contact, negotiations or compromise were ruled out under Taipei's Three No's" policy - no official contact, no negotiations and no

compromise. Starting with the lifting of a ban on travel to China in 1987, Taipel has steadily worked to ease tension across the Taiwan Straits. With flexible interpretation, the "Three No's" have become known as the "Three

They now look set for abolition. If Peking implements democracy and a free economic system, renounces the use of force against Taiwan and does not obstruct Taiwan's pursuit of an independent foreign policy, then "channels of commu-nication" could be established,

Mr Lee declared. He proposed the complete opening up of academic, culural, economic, trade, scientific and technological exchange as a foundation for mutual respect, peace and prosperity. We hope then. prosperity. We hope then, when conditions are ripe, to discuss the matter of reunifica-

Meanwhile, Taiwan will not pull its government organisa-

TAIWAN's economy will grow by a real 7.48 per cent in the first half of 1991 compared to the first half of 1990, against a revised forecast of 7.23 per 7.18 per cent in 1989, Taipei's Bureau of Statistics said, Reu-

grow by a real 2.54 per cent this year with imports up by 8.36 per cent.

tions out of Hong Kong and

Mr Lee's remarks are a far cry from the rhetoric Taipei has directed at Peking in the past. This time, the emphasis was on co-operation and unifi-cation, and there was no explicit mention at all of Taipei recovering control of the Chi-

nese mainland.
Mr Lee also announced changes in the constitution to allow the restructuring of cen-tral and local government, and the creation of a modern legal code within two years.

About 10,000 people yester-day marched through Taipei, contending that Mr Lee had

authorities but all efforts to resolve differences between the

two Moslem states had failed.

Iran has boycotted the Haj since 1987 when more than 400

people, mainly Iranians, were killed in clashes with security

forces after anti-Israel and anti-Western demonstrations.

#### Iran to boycott Haj again

IRAN said yesterday its pilgrims would stay away from the annual Moslem pilgrimage (Haj) to Mecca for the third successive year because of sharp differences with Saudi Arabia, Reuter reports from

Tehran's Foreign Ministry said Iran had direct and indi-

cent growth for all of 1996 and ter reports from Taipei. This year's growth rate is

revised down from a forecast of 7.27 per cent made in February. The bureau predicts gross national product per head will reach \$8,159 (£5,099) this year, against \$7,509 in 1989. The bureau said export of mer-chandise and services would

Taiwan's surplus in trade of merchandise and services would fall 23 per cent to \$9.3bm a downward revision from \$10.8bn, forecast in Feb-

dealt a blow to democracy by nominating the nation's only four-star general as premier.

Deng 'still has big role in China'

VETERAN Chinese leader Deng Xiaoping still plays a major part in Chinese politics, China's state television reported yesterday, breaking official silence on the 85-yearold leader's role since his for mal retirement in March, Reuter reports from Peking.

tion," President Yang Shang kun was quoted as saying.

#### S Korean students clash with riot police

By John Ridding in Kwangju

ABOUT 10,000 South Korean students and dissidents fought with riot police in the southwestern city of Kwangju yes-

The clashes were the worst in a three-day series of pro-tests marking the tenth anni-versary of a bloody suppression of a pro-democracy uprising. Earlier in the day, Chondae-

hyop, the radical national student organisation, vowed to avenge the death of a student who died after jumping from a train to avoid being caught by

rian to avoin being caught by riot police.

However, yesterday's unrest was confined to Kwangju. A weekend rally by Chondae-hyop, attended by more than 30,000 students, was relatively peaceful, while a large police presence in the city centre prevented a planned combined demonstration by students.

demonstration by students, workers and dissidents. Further clashes are expected in Kwangju, and the funeral on Wednesday of Shin Jang Ho, the 21-year-old student who died on Saturday, is likely to provide a focus for But observers said they

expected the situation in the city to return to normal before the weekend and that the scale of unrest in Kwangju was less than expected. Widespread unrest had been forecast as students and dissi-

dent groups converged to commemorate the suppression of the city's 1980 uprising, in which more than 200 people were killed.

'His policies will continue to play a guiding role in China's socialist construc-

## Quebec stands by for its hour to strike

Canadians wonder if sovereignty-association is at hand, writes Bernard Simon

RN years ago yesterday, 5,000 despondent Quebec nationalists gathered in a Montreal arena to hear their exhausted leader René Lévesque concede that they would have to wait a little longer to fulfil their dream of un Quebec libre.

Having soundly lost a refer-endum on whether to pursue his brand of semi-independence from Canada, known as sovereignty-association, the best the charismatic Parti Quebecois (PQ) leader could promise at the end of his speech was: à la prochaine - until next time.

A decade later, Quebeckers and other Canadians are wondering whether that time is at

One opinion poll after another points to a surge in another points to a stage in separatist sentiment among Quebeckers, and the air in Montreal and Quebec City is thick with talk of how a newly-assertive and confident Quebec could manage quite well without Ottawa and the rest of Canada. The surge in nationalism has been strong enough to persuade economists at National Bank of Canada, the biggest Quebec-based bank, to include an independence scenario in their latest forecast for senior management.

"We've shown we can run a business," says the Franco-Canadian president of one of Montreal's biggest companies. "A lot of us now feel that we can also run a country." Mr Jacques Parizeau, Quebec's firance minister in 1980 and now leader of the PQ in opposition, asserts that there is

Parizeau: confident

a wave that seems to have risen in the past four to five months. Mr Parizeau, who has a doctorate from the London School of Economics and speaks perfect idiomatic English, is confident that a more mature separatist move-ment with a broader base will soon accomplish what zeal failed to do in 1980.
In particular, Mr Parizeau

points to the more assertive Quebec business community. A number of people were prey in the past to the argument that Quebec was going to get slaughtered economically, now they are impressed by the opposite argument from businesses and the same than the past of the past of the same than the past of the past o ness people who say: "We may be in a position to do it. Maybe

Despite the opinion polls and Mr Parizeau's confidence, it is by no means certain that the momentum will be strong enough to propel Quebec

towards a form of independence in the near future, or that the PQ would be the main

A more likely outcome of the present turmoil may be less dramatic another slight loos-ening of the fragile Canadian federation, with the split for which the separatists yearn postponed yet again, for a few years or perhaps until well into the 21st century. Even Mr Parizeau acknowl-

edges that the mood among separatists in the province these days may not be as spectacularly sparkling as it was at the height of the PQ's popularity in the 1970s.

For many of Quebec's 6.5m people, the present wave of nationalism appears to be a safety valve to vent a host of frustrations against Ottawa and English Canada, rather than the emotional crusade for independence which reached its climax in the 1980 referen-

entment has been fanned by Canada's latest identity crisis, in the form of an intense debate over the intricate con-stitutional accord reached at, and named after, Meech Lake, north of Ottawa. The accord gives Quebec for-mal recognition as a "distinct

society", plus constitutional power to preserve and promote that uniqueness. It also meets four other conditions including wher commons including wher powers over immigration and Supreme Court appointments - which Quebec set as its precondition for signing the 1982 Canadian constitution.



Bourassa: hard line

Meech Lake is on a knife's edge as a June 23 deadline nears for its ratification by the three provinces - Manitoba, Newfoundland and New Brunswick - which have so far refused to accept it. Mr Brian Mulroney, Cana-da's Prime Minister, and other

Meech Lake supporters are try-ing to stitch together a deli-cately balanced companion resolution which would satisfy the accord's critics without compromising Quebec's demand that the accord be signed unaltered by all 10 prov-

A formula to save Meech Lake - still a real possibility -would take some of the wind out of the separatists' sails. Quebec's canny Liberal pre-mier, Mr Robert Bourassa, is unlikely to agree to any com-promise that would expose his flank to the PQ.

The collapse of the accord assa rather than the more emotional, inflexible separatists.

would bring uncertainty.
Meech Lake has come to be
regarded by Quebeckers as a
litmus test of their acceptance
by English Canada. Its rejection would strain relations between Quebec and the rest of the country, forcing Mr Bour-assa to take a harder line in any future constitutional nego-

tiations. One of Mr Bourassa's ministers said last week that Quebec will seek "a substantial reorganisation" of its links with the rest of Canada, but one falling short of true independence. The Bourassa government appears to be resuscitating a concept of two nations, namely Quebec and English Canada, working together as partners in a federal system even weaker than the present Cana-

In the event of Meech Lake collapsing, the PQ is likely to press Mr Bourassa to call an early election. "If there is that idea of sovereignty, we've got to try to help him commit himself," Mr Parizeau says.

Per heritage man handsomely dian model.

But having won handsomely at the polls little more than six months ago, the Bourassa government is unlikely to see much advantage in an early poll. The full extent of Mr Bourassa's willingness to loosen Quebec's ties with Ottawa may not be apparent much before the next election is due in 1993 or 1994. And the main beneficiary

then of whatever separatist sentiment prevails could be the cool-headed and agile Mr Bour-

## Mubarak could face fresh polls after court ruling

By Tony Walker in Cairo

EGYPT has been plunged into a constitutional crisis after a court ruling at the weekend

that the present parliament was elected unconstitutionally at the last poll in 1987. President Hosni Mubarak would seem to have little choice but to call fresh elec-

But observers expect him to delay as long as possible in the light of fresh signs of a resurgence of Moslem extrem-ism and unhappiness over a recent round of steep price

The Supreme Constitutional

Court ruled that the 1986 electoral law unfairly discrimi-nates against independent can-didates under the party list system, making it very difficult r independents to gain elec-

The court found, however, that legislation passed by the parliament which it has found to be unconstitutional was in fact valid.

The decision is certain to perplex legal purists.
The court set June 2 as the cut-off point for new legis-lation. This will give the parliament time to approve the 1990-91 budget.
Mr Mubarak is certain to come under strong pressure to call elections for a parliament heavily dominated by his own

ruling National Democratic In 1987, the NDP won 350 of the parliament's 448 seats in an election marked by allegations of widespread ballot-rigging.

The largest single opposition group is the banned but tolar-ated Moslem Brotherhood which is permitted to contest elections as part of a three-way alliance with the Socialist Labour Party and the Liberals. Mr Ahmed Nasser, a repre-sentative of the Ward opposi-tion party, said there "was no alternative to new elections the parliament becomes unconing is published in the official

The court, in its ruling, said that "when the People's Assembly was elected according to a legal text that has been determined to be unconstitutional. . . the formation of the assembly by necessity is null and void. ." The court ruling is awkward

for the regime, coming as it

demands for democratic change in Eastern Europe and elsewhere in the Arab world. Mr Mubarak is certain to face strong calls for genuinely free and fair elections similar to those held recently in Jor-

Such a process would almost certainly encourage a more spirited election campaign than the rather desultory affairs of recent years.
In these, an overwhelming victory for the ruling party was always a foregone conclu-



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its inherent performance and reliability, in the face of fierce opposition. And rest assured, the lessons we learn on the track are always followed on the road.



THE new structure in the electricity supply industry will face its first big challenge today when the industry's regulator decides whether to raise one of the main curbs on comone of the main curbs on competition in the new market. National Power and Power-Gen, the two new electricity enerators, have asked for the

generators, have assent for the limit prohibiting them from jointly capturing more than 15 per cent of demand in any of the 12 area supply companies of England and Wales to be

mcressed.

Professor Stephen Littlechild, director general of the
Office of Electricity Regulation, is expected to deliver his
ruling today. (Whatever his
decision, it is almost bound to
anger sections of the industry.
National Power has been
setting in offering cut has been active in offering cut-price supply contracts to industrial users with maximum demand of more than I MW - the only

customers at present able to shop around for competitive supplies.

Area company chairmen are

bracing themselves for a deci-sion by Prof Littlechild to raise

the 15 per cent limit.

Area companies are keen to point out that loss of more supply business will not greatly affect their profitability, since most profits are made from local transmission networks, in which they retain a monopoly.

Nevertheless, they are worried that further losses of supply contracts would hinder
their ability to market to large

customers. Some area chairmen have also told the government authorities of their concern that the generators may be that the generators may be offering contracts below a fair market price. However, they feel inhibited about making a formal complaint to the regulator along these lines since it could potentially disrupt the

On the other hand, if Prof Littlechild refuses to raise the limit, large industrial customers prevented from shopping around for competitive sup-plies will be angered.

entire privatisation.

The plan has yet to come before Wandsworth planning committee. Planners are await-

ing a report on increased traf-fic expected to be generated by

The prospects of the plan

the proposals.

Richard Donkin reports on Battersea power station which was to have opened today as a leisure centre

best-known land-marks, was to have opened today as a pleasure dome – a symbol of the hope and ambition of its owner, Mr John Broome. But the power station remains semi-derelict without a roof and one wall
and its fate is as uncertain

Mr Broome had invited Mrs Margaret Thatcher, the Prime Minister, to an official opening of the new centre which he predicted would be completed by 230pm today. Instead, local demonstrators against the scheme will gather there to perform a mock opening.

Only two years ago Mr Broome's plans were hailed as potentially one of the glittering prizes of the Thatcher revolu-

"We wanted to draw atten-tion to the fact that the thing was supposed to be completed whereas it is a derelict eyesore," said Mr Brian Barnes chairman of the Battersea Power Station community group which organised today's mock opening ceremony. The community group is to submit its own plans for a sport and leisure development on the site.

succeeding, even if given per-mission, depend on whether anyone will come up with the rest of the financing, probably around \$200m, needed to complete the plan. Security Pacific, the bank Another project to develop the building into a mosque has been talked about, although no which organised a syndicate for the majority of the financ-

ing, was able to recoup some of the debts on Battersea by forcplans have materialised. Mr Broome's private com-pany, Alton Group, has submiting the sale of Mr Broome's Alton Towers theme park to ted an application with Mr Pearson, the group that pub-lishes the Financial Times, for Paul Bloomfield's private Dutch-registered company, ICA Holdings, to develop a 52-acre site, retaining the original leisure plans for the power station but adding two 22-floor £50m in March, The bank had covered itself initially by arranging cross

guarantees on Battersea from the Alton Group. It also raised a £35m loan for Alton Towers hotels, 1.25m sq ft of offices space, 64,000 sq ft of shops and 750,000 sq ft of conference exhiwhich had to be paid back by the time of the sale. Pearson only wanted assets and refused bition space.

The outline planning appli-cation to Wandsworth Council to take on debt. Mr Broome has takes in two parcels of land that are not in Mr Broome's ownership (he has about 31 acres). The largest tract of about 14 acres at Battersea been left with about £40m of debt owed to Security Pacific and about £15m owed to McAlpine, the builders, which stopped work on the power sta-Wharf belongs to Part Securities, part of Mr Werner Rey's Omni Holdings group. Another part of the proposed development belongs to British Rail.

tion more than a year ago.

Mr David Cooper, Mr Broome's lawyer said that if the new planning application were to be rejected it would leave the company with four options: to do nothing, to apply for delisting pending demold. for delisting pending demoli-tion, to apply for listed build-ing consent to demolish the power station or to appeal against the planning refusal. The company, he said, would be most likely to apply for delisting which would take

another two years.

He said that Mr Broome
would not entertain another option to hand the site over to another developer while keeping the surrounding land. City

Industrial, a private company. headed by Mr Sam Morris has drawn up proposals for conver-sion of the building into a

trade and exhibition centre. However, according to Mr Cooper, Mr Broome will not relinquish the site. "John is not prepared to sell because this is his baby. He did this project because he believed in

Cranes hover over a semi-derelict Battersea power station, its fate still uncertain it. He is not the sort of bloke to run away from it now just because the going has got diffi-

"He is committed to Wandsworth, Mrs T, the whole world, to finish it off, so why should he sell it to Sam Mor-The Prime Minister herself

man of "enterprise and vision" in June 1988. Mr Broome was seen as one of her champion

His vision of a pleasure dome, complete with hologram, oceanarium and other Disneytype attractions, remains intact. Whether it will ever

### BT releases figures on billing inquiries

Wellcome fears delay for

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Luxembourg, May 21, 1990

of principal will be made in accordance with the Terms

wider use of AIDS drug

By Hugo Dixon

ruling

BRITISH Telecom receives about 500,000 inquiries each year from customers about their bills. But it says in a report today that the ingulrles do not all count as complaints since the vast majority are dealt with in a single phone

The figures on billing inquiries have been released as part of BT's regular six-monthly report on the quality of the phone service. The report showed that the quality of the basic network continued to improve with just over I per cent of calls failing to get through because of network faults. Over the six months to the end of March, BT also became more efficient in answering calls to the operator and directory inquiries, with over 85 per cent answered within 15 seconds.

within 15 seconds.

However, BT's speed in repairing faulty residential lines deteriorated sharply during the period, a fact which the company blamed on storms and floods early this year.

WELLCOME, the UK pharmaceuticals company, has suffered a possible setback to

early approval in western Europe for wider use of Retro-

vir, its anti-AIDS drug.

The European Commission, in a rarely-used procedure, has decided to handle centrally the applications which Wellcome made separately to the 12 individual European Community.

vidual European Community

nations.

Dr Trevor Jones, Wellcome's director of research, said the decision could delay licensing of the drug for wider use in

specific nations by several

Wellcome wants an early

European decision on whether Retrovir, the only drug licensed to treat AIDS, can be prescribed to people who carry the HIV virus but do not have

the full AIDS symptoms.

A committee of experts in Brussels will review the data connected with the Wellcome

application, probably over the

By Peter Marsh

The Telecommunications Users Association said it was receiving more complaints about faulty bills than ever before and that small custom-

penore and that small customers were not getting a good repair service, although it gave BT credit for improvements that it had made to other aspects of its service.

The proportion of faulty residential lines repaired within price working thems declined. nine working hours declined from 75 per cent to 69 per cent in the six month period. Busi-ness lines, to which BT gives priority, fared better with the number of faults repaired in five working hours invessing five working hours increasing

from 76 per cent to 79 per cent. A further 4,000 pay-phones were installed during the past

were installed during the pest year, bringing the total to over 90,000. BT said 95 per cent were in full working order.

BT also announced that small business customers would be given an individual contact within the company to deal with inquiries. About 200,000 larger businesses have such individual contacts.

The committee's opinion will then be circulated to the 12 member states, which will take

this into account when judging

ine matter.

In March, the US Food and
Drug Administration (FDA)
allowed doctors to prescribe
the product for some groups of

HIV carriers who do not have the full-scale disease.

the mil-scale disease.

At present, drug is being taken by an estimated 80,000 people worldwide.

There is no known cure for AIDS.

Some scientists, especially in the US, think many HIV carri-ers could benefit from taking

Retrovir at an early stage. The drug often slows the course of

In Europe, however, there is less general acceptance of the wisdom of this course. Some

physicians and AIDS sufferers say prolonged use of the drug can produce toxic affects and lead to new strains of Retrovir-resistant viruses.

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## Tory attack on | The high price of getting to grips with gridlock Government over London traffic

By Richard Tomkins, Transport Correspondent

CONSERVATIVE councils in London will today deliver a strongly-worded attack on the Government for its reluctance to adopt road pricing as the solution to the capital's traffic

They will accuse the Government of adopting a "head in the sand" attitude towards road pricing, saying a "drastic solution" is needed to prevent congestion bringing the capital

Road pricing is a mechanism for charging drivers for using roads, either through the issue of licences to enter certain areas or through electronic

A growing body of opinion in Britain sees road pricing as the best solution to the difficulty. Organisations supporting such a scheme include the Confeder-ation of British Industry, the London Chamber of Commerce and Industry, the Royal Town Planning Institute and Loudon Regional Transport.
Transport ministers, how-

ever, have ruled out the introduction of road pricing in the foreseeable future. The Depart-

ment of Transport sees it as economically desirable but

Today's call comes from the Conservative-led London Boronghs Association. The Labour-led Association of Local Authorities also favours road pricing.

The LBA says congestion is costing businesses in London millions of pounds a year and is threatening the capital's future as a prosperous and competitive city. Large businesses which have

put detailed figures on the annual cost of London conges-tion include Royal Mall Letters (£10.4m), J. Sainsbury (£3.4m) and Marks and Spencer (£2m). "Road pricing is technically feasible, can offer very good value for money and may represent the only sure way of alleviating London's chronic traffic congestion, yet still the Government refuses to give it serious consideration," the

LBA says.
Road Pricing for London,
London Boroughs Association,
23 Buckingham Gate, London

Richard Tomkins on a remedy for the congestion nightmare that costs businesses millions every year

HE word "gridlock" has entered the vocabulary of Londoners in the past year, to describe the feared total paralysis of the capital's traffic as a result of growing congestion.

The idea of road pricing has risen to the top of the agenda as a means of averting the cri-

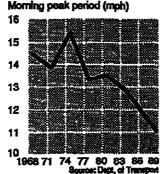
It is not just the risk of gridlock that worries the transport Since 1974, average traffic

speeds in London's morning peak have fallen from 15 mph to 11 mph in the inner area, representing a 27 per cent increase in journey times.

Businesses in the capital are running up extra costs amounting to millions of pounds a year because they need bigger vehicle fleets, more staff and higher stock levels than they would if traffic flowed more freely.

The aim of road pricing is to reduce congestion by encourag-

ing more discriminating use of the roads - for example, by cutting out unnecessary journeys or encouraging more people on to public transport.
In London, this would also offer the opportunity to turn the capital's most seriously under-used public transport asset - its hus service - into a faster and potentially profit**Inner London traffic** speeds Morning peak period (mph)



able contributor to the city's economic life. But although the notion of road pricing is superficially attractive, it runs into formidable practical objections.

The simplest system is for

drivers to pay an annual fee for a licence which gives them the right to enter an area during busy times.
This system, however, fails to differentiate between the frequent visitor driving right

area and the occasional visitor driving to a destination just over the border. It also runs the risk of creating parking problems around the perimeter and produces But the cost of installing

Electronic systems overcome some of the objections to licen-sing because the triggering to the centre of the designated devices can be spread across the city in such a way that more charges are clocked up as the mileage increases. Time of day and type of vehicle can also be taken into account.

traffic jams caused by people trying to by-pass the desig-

of road pricing is to employ electronic systems – either a meter within the vehicle trig-

gered by a roadside device, or a

central charging computer trig-gered by an electronic number

A more sophisticated method

these devices would be immense. They would also be prone to breakdown and tampering, with the consequence that few cities in the world have dared try it. Lagos and Athens have experimented with a crude system of restraint by excluding cars with odd or even registration numbers on alternate days, but this results in the rich buying spare cars and the poor spare

Q.,

number plates.

Hong Kong introduced a sophisticated form of road prioring in 1985 with a pilot project involving 2,600 vehicles. Electronic number plates were read by an inductive loop in the road and a central com-

puter billed drivers monthly. The technology worked and peak-hour car traffic fell by up to 24 per cent. But because the system recorded vehicles' journeys, motorists complained that police and suspicious spouses could trace their movements, and the experiment was dropped amid noisy opposition.

That leaves Singapore as the world's only city with a comprehensive road pricing system. The Singapore scheme has been highly successful, reducing traffic by 44 per cent and costing little to run. But Singapore is much smaller Singapore is much smaller than London.

The idea of bringing road pricing to a city as large as

London introduces particular difficulties. Where, for example, would the boundary be drawn? What about car owners living within the designated area? How would visitors from the regions or overseas get in? Bigger than all these prob-lems is the question of enforcement. An estimated 300,000 parking offences are commit-ted every weekday in London, of which only a small minority are reported and an even smaller fraction successfully

The capital has too many entry points for physical checking of licences. Ministers at the Department of Transport do not rule out road pricing for the look form but son the took brought to book. the long-term, but say the technology does not yet exist for an acceptable system.

Mr Robert Atkins, the Ministra for Boads and Traffic told

ter for Roads and Traffic, told an Institution of Civil Engi-neers seminar last week: "To date, there seems to be evidate, there seems to be evidence that people may be in favour of the effects of road pricing, but not with the means by which it is achieved – something we have seen already with the community charge." charge.

The potential unpopularity of road pricing, would seem to rule out its introduction in London at least until after the

## Survey shows small businesses in receivership at record level

**By John Authers** 

THE NUMBER of small businesses falling into the hands of the receiver reached a record level in the first three months of 1990, according to a survey of 27 accountancy firms published by the Labour Party today. In the first quarter of 1990,

990 companies went into receivership with the accoun-

tants surveyed, compared with 347 in the first three months of last year. This is more than the number for the whole of 1979, which was only 805.

Mr Gordon Brown, Labour's spokesman on trade and indus-try, said: "It's a dramatic increase and even if the trend does not continue we are seeing something quite substantial. People are being hit and hit hard by the high interest

In spite of these findings, which are also in line with research done by Trade Indemnity, small businesses appear to be confident about their own future according to a record. future, according to a report published today by Investors in Industry (3i), the venture capi-

tal group owned by the Bank of England and the clearing banks. 3i found that 60 per cent anticipate increased turnover in the next quarter, with 35 per cent planning new investment. But the outlook among small businesses on the economy seems to be more in line with the figures on receiverships.

3i's index of optimism about

the UK economy in general (where the January 1988 level is set at 100) actually dropped below zero for the first time.

This is in line with a recent survey published by the Institute of Directors which also found directors growing more optimistic about the future for their own business, but pessi-mistic about the UK economy.

## OFT disclosure plan criticised

London's morning peak: average speeds have dropped to 11 mph

Fair Trading proposals on dis-closure is being sent to the Government by the British Insurance & Investment Bro-kers' Association (BIBA). It says the choice available

to the public in selecting life policies will be reduced to reading comparative articles in the press if the proposals put forward by Sir Gordon Borrie, Director General of Fair Trad-ing are adopted.

It says the choice available through using an independent financial adviser will disappear as advisers find their trading and competitive positions are no longer commercially viable because of OFT demands.

The current disclosure rules produced by the Securities and Investments Board, the overall financial services regulatory body, were drawn up after four

A PROTEST about Office of Fair Trading proposals on discussion and consultation with the life assurance industry.

OFT last month claimed that

those rules were anti-competi-tive and wanted all disclosure to be in cash terms at the time of sale. Disclosure in that form of sale. Discosure in that ham would enable investors to compare easily different contracts and help negotiation of commission rebating, OFT says.

Mr John Hackett, director

general of the BIIBA, said that if the OFT proposals were accepted, independent advisers would have to give the most valuable part of their service – independent expert advice – free of charge. They would then have to provide details of their trading income in cash

terms for negotiation before clients undertook to proceed. BIIBA argues that under such conditions, independent

advisers would be forced either to switch to a fee-based system where clients paid for advice, or to be tied to just one life company, without any commission disclosure requirement. The OFT is accused by BIBA of failure to recognise the high level of competition that already exists between independent advisers, between independent advisers and other

life assurance intermediaries

and between life assurance and other savings media. BIIBA concludes that the recent rapid changes in the life assurance industry have resulted in the viability of the independent marketing sector being finely balanced. Any upset to this balance at present would jeopardise the future of independent financial advice. The approach to change, it says, must be evolutionary.

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by Spain's miles of sandy

surrounded by pines. By beaches brimming over with fun and by others that are

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## **Changes at Heron Corporation**

**APPOINTMENTS** 

■ HERON CORPORATION has appointed to the main board Mr Richard C. Morris managing director of Heronfreight, a post he retains. Mr Peter Reynolds and Mr Peter Agg have retired from the Heron board. Mr Reynolds who was chairman and managing director of Heron Motor Group, will continue to work with the Ronson Charitable Foundation. Mr Agg, a non-executive director, continues with his own Trojan Lambretta Group.

RANK XEROX has appointed Mr Michael Smith as director of European research technology and development. He was a senior vice president in the development and manufacturing division.

■ Mr Ted Richardson, formerly director of DATAQUEST's European telecommunications industry service, has been appointed vice president and director of the company's operations in the UK.

■ Mr Timothy R. Cutler has been appointed as a forestry commissioner and director general of the FORESTRY COMMISSION from September 17, succeeding Mr Gwyn Francis who is retiring. Mr Cutler was secretary of forestry, the chief executive post in the New Zealand Ministry of Forestry.

■ Following the acquisition of ARC by HANSON, Mr A. Patrick Hall has ben appoints managing director of ARC Properties in addition to his post as managing director, ARC Building. Mr Michael A. Wilkins joins the properties board as commercial director.

■ YULE CATTO & CO has appointed Mr Jan Michiel Hessels as a non-executive director. He is vice president and chief executive designate of the managing board of Vendex International. Mr Kevin McGovern has

been appointed marketing services director of the ROSEHAUGH GROUP. He was a development executive.

■ Mr Mike Hudgell has been appointed director for market development at COGNOS. He was with Digital UK.

■ TI GROUP has appointed Mr Miles Vere-Hodge to the new post of director of corporate finance, responsible for the worldwide

co-ordination of taxation and

■ Mr Dick Withers Green, a director of BZW INVESTMENT MANAGEMENT, has been appointed vice chairman responsible for overseeing the company's commitment to managing the superannuation fund assets of local authorities.

■ UNIGROUP has appointed Mr Jeremy Owen as acting chief executive, following the resignation of Mr James Malthouse in accordance with the arrangements relating to the recent subscription for shares by Antah Overseas Holdings Sdn Bhd.

■ CAPEL-CURE MYERS CAPITAL MANAGEMENT has appointed Mr John Loudon as a non-executive director He is chairman of Warrior International and on the boards of Heineken, SHV Holdings, Derby Trust and Jamestown Investments.

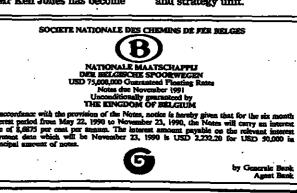
■ Mr Ken Jones has become

sales and marketing director of SPONG RETAIL SYSTEMS, merchandising systems. He

joins from Apeils, where he was sales and marketing ■ COCA-COLA & SCHWEPPES BEVERAGES has appointed Mr Paul Donovan as marketing director. He was previously marketing controller with responsibility for the home

■ Mr Raymond Turnbull, formerly head of trading at Manufacturers Hanover, has been made an assistant director and chief dealer on the capital markets desk at CHARTERED WESTLB.

■ Mr Nick Whitney, former managing director of Citicorp Scrimgeour Vickers' UK equity operation, is to join SOCIETE GENERALE STRAUSS TURNBULL SECURITIES to set up a quantitative analysis and strategy unit.



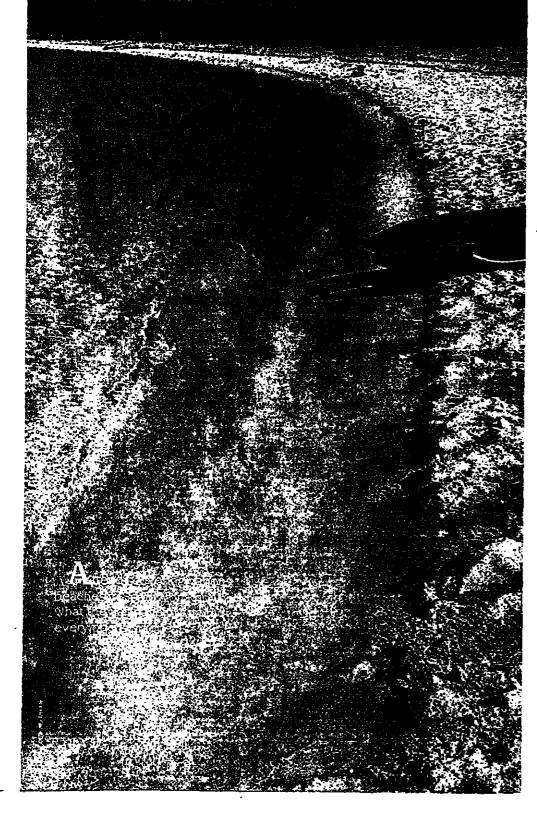
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Arup route

Ashford\_

## Rival Channel rail link detailed

OVE ARUP, the engineering consultancy, has released detailed plans of its proposals for a £4bn Channel tunnel rail link to rival the European Rail Link (ERL) rail scheme being considered by the Government.

The route - first proposed in outline last November would differ from Eurorall's by carrying freight as well as pas-senger traffic and passing through Stratford, East London, on its way to King's

Ove Arup believes that a combination of development gains from land adjoining the route and soft loans from the European Community could enable the link to be built without UK Government sub-

sidy. Publication of its proposals comes at a sensitive time for European Rail Link because ERL's plan for a £3bn passen-ger-only line is conditional on an injection of up to £400m in public funds. ERL - a joint venture



to Hollingbourne in Kent, It then swings north under the Medway towns before crossing the Thames at Dartford and approaching London from the east, running underground from Stratford to King's Cross. The four-track lines would built to Continental gauge so that through-running of freight traffic between the rest of Britain and the Continent

would become possible. European Rail Link said yesterday that Ove Arup's plan was flawed. The case for a Stratford terminal had still not been made; a four-track line could not be financially justified; the route in any case con-tained two-track bottlenecks; and 44 per cent of the line was tunnelled, creating uncertain-ties arising from geology.

## Rising imports | Meat industry to monitor effect of 'mad cow' disease on sales

Parliamentary defeat. The Gov-ernment is reluctant to back the line's construction with a

hybrid Bill because this would

mean associating itself with an intensely controversial issue in

the run-up to a general elec-tion. Ove Arup believes its scheme is less controversial

than British Rail's because it

avoids running through densely populated parts of south London.

British Rail's from the Channel

route is the same as

THE TEXTILE industry struggled against the combina-tion of a sharp increase in imports and sluggish consumer demand in the opening months of this year, according to the latest industry statistics, writes Alice Rawsthorn.

hit struggling

textile trade

The influx of textile and clothing imports into the UK rose by 12 per cent to £2.1bn in the first quarter of 1990, according to the Apparel Knitting and Textiles Alliance.

One of the main difficulties for UK companies is that it is easier for retailers to cancel orders from local suppliers than to stop consignments

from overseas suppliers.

The flow of exports from the UK rose by 18 per cent to £1.1bn in the first quarter, according to the AKTA. However the rate of export growth was not enough to counter the was not enough to country the full effect of increasing imports. The trade deficit in textiles rose by 6 per cent to £1bn in the first three months

of this year.

Trends in Textile and Clothing Trade 1989, AKTA, 7 Swallow Place, London W1R 7AA,

**S** 

Or pora

By Clay Harris and Raiph Atkins

THE MEAT industry will be watching closely this week to see whether demand for beef shows any recovery from the recent downturn because of ated with BSE. fears over "mad cow disease." Some leading supermarket chains indicated that sales were lower but overall, reports incomplete and mixed yester

day.
In previous scares about the cattle disease bovine spongiform encephalopathy (BSE), many consumers have onickly returned to beef after a break,

although earlier scares have been much lower key.

Asda supermarket said beef sales last week had remained "quite robust" and were probably down by less than 10 per cent from the previous week. Marks and Spencer said beef sales, not a significant part of its food business, were down by 10-20 per cent. The company has posted signs on its meat ets, stating that it bought beef only from suppliers vetted by its own inspectors and that beefburgers and similar prod-

ucts did not contain those body parts which had been associ-

J. Sainsbury and Tesco, two
of the largest food retailers, maintained there was no evi-dence of any change in buying habits. But the manager of a Sainsbury branch in south-east London said on Saturday afternoon that his beef sales were running 20-25 per cent below the previous week's levels. An independent butcher

nearby was even gloomier. His sales of beef had fallen by 50 per cent and, unlike Sainsbury, switching to other meats and poultry had not come close to making up the difference. Both the butcher and the Sainsbury manager have reduced their wholesale orders for this week. The National Federation of Meat Traders, representing many indepen-dent butchers, will discuss

reports from its members at a meeting today. Mr John Gummer, the Agri-culture Minister, yesterday underlined his confidence in the quality of British beef. Speaking on BBC television, he said: "What I have to do is go on saying again and again that the Chief Medical Officer listened to all the experts, medical and scientific, and it was quite clear that British beef is

entirely safe."
On LWT's Eyewitness programme, Mr Gummer said that West Germany had used fears of BSE-infected beef as an excuse to reduce competition

excise to reduce competition with UK imports. Dr David Clark, shadow Agriculture Minister, said gov-ernment scientists had been told they would be sacked if they talked publicly about BSE. "Such actions show how BSE. "Such actions show how far this government is prepared to go to stultify the debate on 'mad cow disease'," Dr Clark said. His allegations were denied by the Ministry of Agriculture and the Department of Health.

Sir Simon Gourlay, president of the NFU, yesterday said ministers had to do more to reassure the public through tighter co-ordination between government departments.

#### **Pollution** fight seen as threat to coal

By Emma Tucker

MEASURES TO combat greenhouse gas emissions threaten to reduce world trade in coal used for power generation by up to 125m tonnes by the year 2000, Wharton Econo-metric Forecasting Associates says in a report today.

The report by the WRFA group, the London based economic analysts, also calculates that a "green tax" on carbon emission in Britain would put 1.3p on the cost of 1kW of electricity and 15.7p on a gallon of petrol.

To combat competition from natural gas, the coal industry must support development of clean coal technology, says the

Coal burning is one of the main producers of two green-house gases, carbon dioxide and nitrous oxides, and is also responsible for some leakage of methane.

of methane.

The report said that following confidence in the industry resulting from the oil crises of the 1970s and the problems of the nuclear industry in the 1980s, the coal industry was waking up to the threat to its prospects posed by new fears for the environment.

The report concluded that while coal is not the leading CO polluter - transport fuels pose a greater threat - of the environment, coal looked set to suffer most as coal-burning power stations presented an easy target for environmental-

#### Hearing today on Maguires

SIR JOHN MAY, the former Appeal Court judge heading the inquiry into the convictions arising from the 1974 Guildford and Woolwich pub bombings, will begin public hearings into the related con-victions of the Maguire family

Because the arrest of the Magnires arose directly from the disputed convictions of the Guildford Four, the Government decided to include their convictions within the terms of the Guildford and Woolwich

## Water industry fears over Labour's plans subside

Richard Evans on the companies' protective moves

ATER INDUSTRY leaders believe that an incoming Labour government would be unable to control the activities of the recently privatised companies, as the party has threatened, without introducing primary

legislation. The current Water Act, which preceded last year's flo-tation of the 10 former regional water authorities in England and Wales, has been combed by lawyers and financial experts to see if it could be used to alter the priorities of the water industry, as pro-posed by Labour leaders. The industry's advisers are now convinced it could not. There was alarm within the industry when Mrs Ann Tay-

lor. Labour's spokesman on water, explained party strategy at a Financial Times confer-ence in late March. Water shares wobbled after she said that a Labour government would instruct the Director General of Water Services, the economic regulator, to ensure that the industry acted in favour of the customer rather

than the shareholder. Mrs Taylor said a return to public ownership would be a high priority, but probably not amount of legislation an incoming Labour administra-



Ann Taylor: her speech worried the water industry

tion would want to introduce. As an interim measure, the Director General would be instructed to intervene to force through changes. But a confidential assess-

ment made for the industry and separate research by individual companies suggest that a Labour environment secretary would have very limited powers to influence water company operations and thus atti-tudes towards shareholders.

Labour's proposals, which could be amplified in the policy statement to he published on Thursday, are thought to con-flict directly with the primary legal duty of the Director Gen-eral. This duty is to ensure that companies can afford to carry out their functions properly, and a government minister has no power to overrule it. According to one industry legal expert: "This duty takes precedence over secondary duties, like protecting the interests of customers. It would, therefore, be very difficult for the Director General to justify reducing prices to the extent that the companies earned no return on their

equity capital, as Ann Taylor has proposed."

Even if the Director General were to follow the line pro-posed, company licences spell out clear constraints on his ability to reduce prices, especially in the period up to April 1995 when the first price review is due. If he ignored these, the companies would have a good case to take to the Monopolies and Mergers Com-

The constitutional scheme of regulation set up by the Water Act is designed to preserve the Director General's independence. A secretary of state may give the Director General broad directions but has no tob. The decision remains that

courts.

## Ulster talks reach testing stage

By Raiph Atkins

MR Peter Brooke, the Northern Ireland Secretary, will tomor-row face one of the biggest tests so far in his quest to start talks on the province's political future when he resumes a

neeting with Unionist leaders.
The Northern Ireland Office will be hoping for agreement on the last of the three pre-conditions for talks set by the Unionists - the suspension of the secretariat of officials from the UK and the Republic of

Exchanges two weeks ago led to agreement on the two other demands of Mr James Molyneaux and the Rev Ian Paisley, leaders respectively of the Official Unionist and Democratic Unionist parties.

But the secretariat is likely to be the most difficult. Set up under the 1985 Anglo-Irish Agreement and based in Northern ireland, it is seen by the British and Irish governments as playing an important role in channelling information and soothing disputes behind the

Moreover, both governments will want to avoid being seen as compromising too much to Unionist demands.

Some officials are suspicious that if the Unionists feel Mr Brooke is willing to make con-cessions he will be pushed for still more. Mr Brooke has won praise

for keeping "talks about talks" going for so long.

However, Northern Ireland Office ministers continue to play down people's expecta-tions of a breakthrough by talking of "possibilities rather than probabilities."

Even if a decision is reached, Mr Brooke will still face a difficult task in ensuring formal talks satisfy all sides – includ-ing the Irish Government and the mainly Roman Catholic Social Democratic and Labour

In particular he will have to negotiate agreement on whether changes to the Anglo-Irish Agreement are considered by Britain and Ireland in tandem - or after - discussions ment for the province.

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#### Notice to the Holders of Warrant Certificates for the

3 % Sfr. subordinated bond issue 1985-95 with warrants Union Bank of Switzerland

6 % US\$ bond issue 1985-92 with warrants Union Bank of Switzerland Finance N. V. (Security No. 553.994/136.009)

51/2% US\$ bond issue 1986-93 with warrants Union Bank of Switzerland Finance N. V. (Security No. 557,521/588.154)

The resolution passed by the Ordinary General Meeting of Shareholders of Union Bank of Switzerland on April 25, 1990 to increase the share capital makes it possible, inter alia, to offer to warrant holders having rights to purchase participation certificates an alternative of purchasing bearer shares.

The holders of warrant certificates having the right to purchase participation certificates are hereby given the option, upon exercise of their right, either to purchase per warrant one participation certificate of Sfr. 20 par value as stipulated in the issuing conditions, or to purchase per 25 warrants one bearer share of Sfr. 500 par value. The issuing conditions apply mutatis mutandis to the alternative offer for subscription to

On the basis of the subscription offer to shareholders and holders of participation certificates and in accordance with the condition relating to the adjustment of the exercise price in the above-mentioned bond issues, the exercise price for the purchase of participation certificates has been reduced and the exercise price for the purchase of bearer shares has been fixed as follows:

3 % Sfr. subordinated bond issue 1985-95 with warrants Union Bank of Switzerland

US\$ bond issue 1985-92 with warrants Union Bank of Switzerland Finance N. V.

> The exercise price of Sfr. 174.- has been reduced by Sfr. 2.- to Sfr. 172.- per participation certificate

The exercise price has been fixed at Sfr. 4300.- per bearer share

US\$ bond issue 1986-93 with warrants ("B" warrants)

Union Bank of Switzerland Finance N. V. The exercise price of Sfr. 234.- has been reduced by Sfr. 2.- to

Sfr. 232.- per participation certificate The exercise price has been fixed at

Sfr. 5800.- per bearer share

The rights appertaining to the warrants may be exercised on the above terms with effect from May 21, 1990.

Zurich, May 21, 1990



#### Wakeham to co-ordinate **Electricians** hope to Government publicity rejoin TUC By John Gapper

By Raiph Atkins

MR Eric Hammond, general secretary of the electricians' union, the EETPU, said yester-day that he hoped the union could rejoin the Trades Union Congress before Britain's next general election, either through smalgamation or inde-

pendently.

Mr Hammond, speaking on the first day of his union's national industrial conference in Blackpool, said he wanted the EETPU to return to the TUC as quickly as possible so that it could "play its proper part in the labour movement."

Leaders of the EETPU and

the AEU engineering union are shortly expected to restart talks on a merger, rejected last year by the AEU national committee. The merger had been expected to be the means for the EETPU to rejoin the TUC. However, Mr Hammond said that he was not optimistic the EETPU could rejoin the TUC — from which it was expelled in 1988 for breaching rules in two single union recognition agreements - in the next two

Talks between leaders of the AEU and EETPU are expected to restart following the vote at this year's AEU national com-mittee meeting.

MRS Margaret Thatcher has intensified efforts to improve presentation of government policies in the run up to the general election by putting Mr John Wakeham, Energy Secretary, in charge of co-ordinating Mr Wakeham is to take a

ing between departments and to have a strategic overview on presentation strategy. His objective is to avoid damaging lip-ups - such as the handling of community charge rebates in Scotland - which have plagued the Government in the past few months. His appointment comes amid continuing difficulties for the

behind the scenes role in liais-

Government, Ministers face an opposition debate on the future of the Ravenscraig steel mill today in which the Labour Party will seek to exploit apparent differences between the Department of Trade and Industry and the Scottish Office.
On the economy, the Govern-

ment could find unemployment rising steeply this year and will want to be prepared for an election when the jobless and other statistics are at their



John Wakeham

At the same time, Labour has won praise for the presentation of its policy review. On Thursday it will publish its campaign document with a press conference attended by Mr Neil Kinnock, Labour leader, and senior members of his shadow cabinet.

With the prime minister determined to keep a firm grip on election preparations, Mr Wakeham has the advantage of not being seen as a possible leadership challenger. He is valued by Mrs Thatcher for his

experience of political management from his time as Chief Whip and leader of the House

The appointment is likely to add to speculation that the influence of Sir Geoffrey Howe, deputy prime minister, is ninishing. But senior ministerial sources yesterday emphasised that the position would have been incompatible with Sir Geoffrey's position as leader of the House of Com-mons. Mr Kenneth Baker, Conservative Party Chairman, was also ruled-out because appointment would have led to accusations that party and government affairs were being

muddled, the sources said. The clumsily-titled post of "Cabinet minister with responsibility for co-ordinating the development of government publicity" has been vacant for three years. It was last held by Lord Whitelaw, former deputy leader of the Conservative Party.

Mr Wakeham will work in conjunction with Mr Bernard Ingham, the prime minister's press secretary and head of the government's information ser-

#### Changes in working practices offset hours cuts

By Michael Smith

THE INTRODUCTION of shorter working weeks has enabled many engineering companies to bring about far-reaching changes in work-ing practices which will more than offset the cost of the hours cuts, according to a survey published in Britain yes-

Industrial Relations Services says that its analysis of 46 agreements indicate that it will be hard for employers to argue that the unions' cameffect predicted by the Engineering Employers' Federa-

"Some union members may wonder if the hours cuts are worth the greatly increased productivity being contributed by them to employers."

Not all the 200 or so employers who have conceded shorter working weeks have gained, however. Five of the companies examined by IRS say they will fund at least some of the hours reductions. Bonas Machine, the textile machinery manufacturer, conceded ery manufacturer, conceded the first hour of a two hour reduction "without corresponding productivity gains

sponding productivity gains being required."
Cascade (UK) said that since working practices have already changed significantly, it cannot recoup the cost of hours cuts by that route. It decided to make a two hour cut anyway to "remain in the

upper quarter in the remuner-ation league."
The survey found that 15 of the 46 companies surveyed recouped some of the hours cut costs by better use of working time, by reducing or eliminating tea breaks, curtailing washing time and enforcing bell to bell working. More flexible working rrangements, such as multimachine operation and multiskilling, form a second method of financing deals and these are likely to prove longer last-

ing in their effects. Other changes include the introduction of cashless pay, regulation of overtime and closer scrutiny of absence

## University heads reach consensus on 'bids'

**By Norma Cohen** 

THE HEADS of Britain's universities have made an informal agreement not to undercut each other next month, when the Government will require them for the first time to compete for money to pay for their existing student

The move will undermine government efforts to introduce market forces intended to cut the amount of money spent per capita on university stu-dents.

"This is absolutely not a cartel," said an official of Britain's Committee of Vice Chancellors and Principals which represents university heads. "It is simply a consensus which has

While the Government has committed itself to a policy of wider university enrolment, it

Union Bank of Switzerland

Universities will be funded on a per-student basis from the start of the 1991/92 academic

Each school "bids" to the Universities Funding Council for a given number of student places in each discipline. Bids are to be submitted by June 22. Under the existing system, all student places are allocated to universities by the central authorities.

The intention of the new system is to award student places to the universities which submit the lowest bids, although the UFC says it is also concerned with the quality and range of courses offered. At a meeting in mid-March

of the Committee of Vice Chan-cellors and Principals, the body of university heads, the finan-cially-pressed London-based universities proposed that all universities respond to the

Government's new funding pol-icy by bidding for all students Meanwhile, the vice chancellors say they are waiting to see including expanded places
 at guide prices laid down by
 the UFC. The guide prices are how much weight the UFC gives to cost in deciding which universities should be allobased on average actual expen-diture in earlier years and are intended to be the maximum cated places, and how it assesses quality.

anywhere. Vice chancellors rejected that proposal for uniform bids for all student places because they feared the Government might respond by cutting funds across the board. They opted for a less confrontational resident in which they would be a second to the second the second to position in which they would bid at the guide price for exist-ing students, but may bid slightly below that for additional places. Some officials also said they could not be sure that all universities would abide by such a firm agree-

the Government will pay to educate a university student

"If you were really going to operate a system under market forces, you could finish up with some prestigious institu-tions like Oxford and Cam-bridge not being awarded any places at all," said Professor Brian Clarkson, principal of Brian Clarkson, principal of University College of Swansea.

"My expectation is that

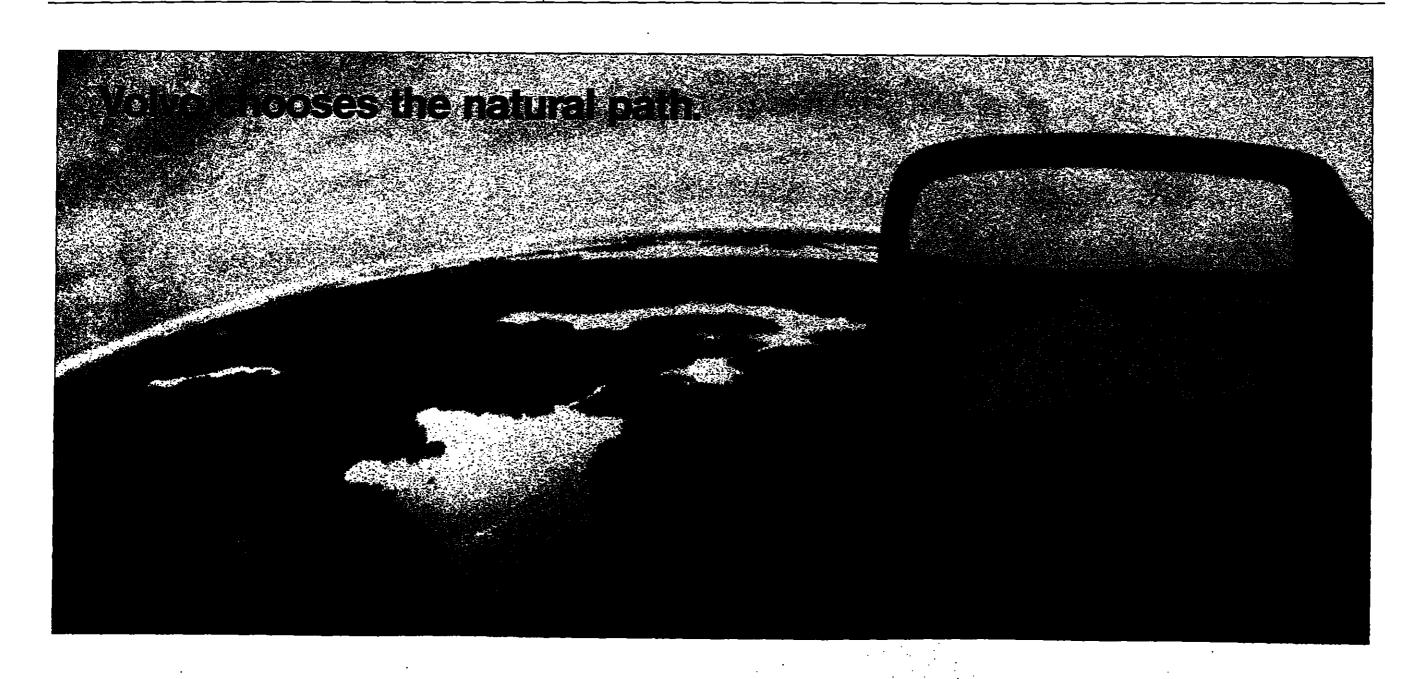
when the chips are down, the UFC will make decisions based on price," said Sir John King-

man, vice chancellor at the

University of Bristol, Bristol, he added, is unlikely to submit

any bids below the guide price, even in those subjects in which

it wishes to increase enrol-



**B**y the time Volvo's first car left the factory in 1927, the company's founders were already committed to an innovative approach to growth.

Volvo, they decided, should be characterised by a sense of responsibility towards people, including employees, suppliers, shareholders and customers.

For quality-minded Volvo, it has been a natural path to follow.

That distant, but still relevant

commitment to people has served them well. Volvo over a period has been one of the most profitable automotive manufacturers in the world, never failing to pay annual dividends to its shareholders. In fact Volvo has never lowered the dividend. Volvo stock is quoted on all major markets, including New York, Tokyo and London.

Volvo cars are among the safest in the world, another example of caring for people. As is the SEK 2.5 billion

earmarked for environmental protection programmes. There is also the development of plants with a greater focus on the employee, removing the traditional assembly line as a method of production.

The commitment to people made in 1927 has given Volvo a sound and natural basis for continued development and growth. We find it only natural for Volvo to continue along the same path.

VOLVO: 79,000 employees worldwide. Sales £ 9,000 million. Business activities encompass cars, trucks, buses, marine and industrial engines, aerospace, food and finance. Our position as a major international group with substantial operations in Europe and North America is a result of quality, safety, high ethics and showing care for people and the

#### MANAGEMENT

Changes working practices offset he unprecedented takeover boom of the past decade may be petering out, but it has breathed life into the debate about the role of finanpour ch cial markets in promoting economic well-being.
Critics of the recent behav-

The debate about City short-termism

## The long and the short of it

Simon Holberton considers industrialists' criticisms of pressures from financial markets

iour of financial markets are beginning to find growing sup-port for their view. This was require the Treasury's agreement, is that a steep rate of capital gains tax be applied to most succinctly summed up by Keynes: "When the capital gains made from short-term development of a country becomes the by-product of the

dend payments and that man-agement has to concentrate on

keeping short-term profits

high.
In the US, 36 states have passed legislation which seeks to frustrate hostile takeovers

within their territory. The fail-

ure of BTR's bid for Norton in Massachusetts is just the most

recent case.
In the UK, as the DTI pre-

pares for a conference late next month entitled "Innovation and Short-termism", its offi-

cials are trying once again to interest ministers in ways of

curbing what they see as the worst excesses of the City of London. Some DTI officials

have taken comfort from the move by the US states to deter

hostile takeovers.

They are investigating ways of making hostile takeovers in

the UK more difficult and to allow target companies more time to prepare their defences. They are also looking at ways of penalising institutional

investors, pension funds, life companies and the like, which

for short-term financial gain. One suggestion, which would

share dealing.
The title of the DTT's conferactivities of a casino, the job is ence is indicative of a stream likely to be ill-done."\* of thought concerning finan-Disparate forces on both sides of the Atlantic are eager cial markets, managerial behaviour and economic perto frustrate what they see as the most egregious aspect of modern capitalism: the con-tested takeover, Research carformance. This view sees a concrete link between low levels of research, development and economic performance on ried out by the Confederation the one hand and the short-ter-mism of financial markets on of British Industry and the Department of Trade and Industry has turned up wide-spread dissatisfaction among industrialists, especially those in technology-intensive industhe other.

According to this view, short-termism is characterised

companies' perceived need bolster short-term earnings tries, about the limits placed on them by financial markets. and dividends at the expense of R&D because of management's Businessmen, such as Ivan Yates, deputy chairman of Brit-ish Aerospace, maintain that efforts to develop companies concern about hostile takeovers. Investment institutions are preoccupied with their own short-term performance because they have a fiduciary through greater emphasis on research and development responsibility to achieve the highest return for their clients, have been frustrated by the and they live in an intensely competitive world where their need to watch their companies' share price continuously for signs of vulnerability to hostile takeover. They say that funds which could be put into R&D are being diverted into diviperformance is measured quarterly.

There is a lot that is attrac-

tive in the short-termism critique. In the UK, at least, it offers a scapegoat (the City) for British companies, with notable exceptions such as Glaxo, Pilkington and Fisons, neglecting, company of all a company and the company of ing commercially-oriented research and downstream product development.

But attractive as it is, there is little evidence to suggest that those who advance this argument can prove it. Indeed, some studies of investor behaviour suggest that the critics are incorrect and that a company's susceptibility to takeover has more to do with management failure than City or Wall Street

cupidity.

According to one such study of 324 companies across 20 US industries by the US Securities and Exchange Commissiont, the short-termism thesis throws up at least four testable

• that there is an inverse relationship between a company's research and development activity and institutional

investment.
The study found that institutional shareholding rose from 30 per cent in 1980 to 38 per cent in 1983 at the same time



that the average ratio of R&D spending to sales rose from 3.38 per cent to 4.03 per cent. In the SEC's sample, 88 compa-nies experienced a fall in insti-tutional ownership while 236 companies experienced an increase. But the average change in the R&D-sales ratio was identical, thus refuting the claim that increased institutional share ownership causes managers to focus more on the short-term

short-term.

• that takeover targets exhibit high levels of spending on long-term projects relative to their past experience and that of their competitors. SEC economists also exam-

ined data on R&D spending for 57 companies subject to take-over. This revealed that these companies had an average R&D/sales ratio of 0.77 per cent, less than half of that for an industry control group in the year immediately preced-ing the takeover offer. "These data strongly suggest that investment in long-term projects does not increase a firm's vulnerability to a takeover,"

the study concluded. that institutions should hold a higher percentage of a target company's equity relative to companies not subject to takeover in the same indus-

The average institutional ownership of takeover targets in the quarter immediately preceding an offer for the company was 19.3 per cent com-pared with 33.7 per cent for companies in an industry control group of non-target compa-

that public announcements

by a company that they are embarking on long-term invest-ment projects should result in a fall in its stock price. On this question, the SEC study found that there was a statistically significant rise in companies' share prices, net of general movements in the mar-ket, after they said they would embark on a new R&D project. This evidence, taken over the period 1973-1983, rebuts "the argument that the market pen-alises companies that invest in long-term projects and thereby

makes them candidates for hostile takeover."
In the light of the last finding it is curious that British

industry resisted until last year the adoption of US accounting practices that require companies to detail what they spend on research and development. British companies' longstanding resistance to doing this did not assist them in convincing their physical down of the barefits of shareholders of the benefits of

Adherents of short-termism as an explanation, partial or otherwise, of Britain's industrial malaise also support their views by comparing conditions in Japan and West Germany. In a contribution to a recent pamphlet published by the National Association of Pen-sion Fundst, Lord Alexander, chairman of National Westmin-ster Bank, asked a series of rhetorical questions.

"For how long can we ignore the very positive performance of competitors whose systems are not so driven by the need to produce short-term rewards

for shareholders? Does our stock market when analysed do less to raise capital than serve as a market for. . .the gaming chip? Has government no role to play in guiding the structure of industry? Have institutional investors, who hold 60 per cent of shares, and financing banks got ultimately to become more involved in allowing and facilitating a

long-term strategy?"
The stock market as a "market for corporate control" is a largely Anglo-Saxon phenome non. Stock markets on the Con-tinent and Japan are in many ways just as "short term" in many respects as those in Angio-Saxon countries. The Tokyo Stock Exchange, for instance, is driven by capriinstance, is driven by capricious fashions; on the Frankfurt Stock Exchange prices rose sharply during the Christmas and New Year period on the promise of the super profits German companies might earn the accounts redevaled. from the economic redevelopment of central Europe.

But what the Continental and Japanese stock markets, so far, are not is a market for corporate control. Cross-share-holding among Japanese companies means that only 25 per cent of the equity of listed Japan Inc is available for trading and speculation. In Germany and speculation in Germany and speculation in Germany and speculation. ing and speculation. In Germany, only a relatively small part of industry is publicly owned. For that part which is owned by the public, the role of banks as shareholders and custodian of proxy votes of other investors (which gives them control over nearly 60 per cent of market equity value), ensures that the ownership of German industry remains sta-

The German and French legal systems also support sta-bility of ownership and management. The two-tier board structure in Germany and the ability of French companies to place restrictions on the trans-fer of shares and voting rights means that the balance of power between owners and managers is decisively in

managers is decisively in favour of the latter.

Julian Franks of London Business School, and Colin Mayer, of City University Business School, have questioned whether Europe is moving in the right direction by seeking to make UK company and take-

Europe.§§
In the UK, change of ownership is the primary way in which managerial failure is

corrected. By contrast, in both the French and West German systems, as they currently operate, the connection between the correction of management failure and change in ownership is diminished.

"This is reflected in a relatively low incidence of hostile takeovers, buy-outs and buyins. Furthermore, the overall level of executive dismissal is apparently relatively low in both France and Germany.

They go on to point out that the stability this affords to management on the Continent may provide managers with incentives to engage long-term investment. In a sit-uation where European law and practice comes to resemble that of the UK, investment in R&D and training may suffer, Franks and Mayer claim.

But, although the evidence used to support the short-termism critique varies, its proponents have drawn blood. Lord Hunt, the chairman of Pruden-tial, Britain's biggest institu-tional investor, felt the need to respond to such criticisms in the Prudential's latest annual

He pointed out that in 1989 there were 84 bids for compa-nies in which the Prudential held shares; it accepted only 5 of the offers. Furthermore, since 1984 there have been 490 bids for companies in which the Prudential had an interest: it failed to support the incumbent management in only 25

But just to show that the issue of the long and the short term is here to stay, Lord Hunt reminded the Prudential's shareholders: "Managements should recognise that their pri-mary obligation is to maximise the value of shareholders' investments in the company in both the short term and the

long term." \* The General Theory of Employment Interest and Money, 1936.

† Institutional Ownership, Tender Offers, and Long-Term Investment, Office of the Chief Economist, SEC, Washington, April 1985.

April 1985.

‡ Investor Relations - Does the British System Work? in Creative Tension, National Association of Pension Funds, February 1990.

§§ Capital Markets and Corporate Control: a study of France, Germany and the UK, Economic Policy, April, 1990.

Additional research by Chris-

#### over law the basis for Business courses

Financial seminar for senior managers. London. June 4-8. Fee £2,200. Enquiries to: Yee Liu Williams, London Business School, Sussex Place, Regent's Park, London NW1 4SA. Tel: 071-262 5050 extn 585.

The future of corporate identity. London. May 31. Fee: £185 + VAT. Enquiries from: Elaine Linhan, Conference Depart-ment, Institute of Directors, 116 Pall Mall, London SW1Y 5ED.Tel: 071-839 1233.

Managing culture in organisations for the 1990s. London. June 14. Fee: £264.50 + VAT. Enquiries to: Shiela Ledner, Strategic People, Pepys House, 48 Station Road, Chertsey, Surrey KT16 8BE. Tel: 0932-563213.

Winning new business in today's competitive environment. London. June 12-13. Fee: £625. Enquiries to: Advanced Technology International, 1990 WNBUK Seminar, Suite M9, Victoria House, Southampton Row, London WC1B 4ER. Tel: 071-404 3341. Fax: 071-405 6203.

Competitive remuneration winning strategies. London. June 13. Fee: £225 + VAT. Enquiries to: Louise Gillott, Tolley Conferences, Tolley House, 2 Addiscombe Road, Croydon, Surrey CR9 5AF. Tel: 081-680 5682.

What is organisation development? Middlesex. June 4-5. Fee: £450 + VAT. Enquiries to: Miriam Dean, Programme Secre-tary, Management Programme, Brunel University, Uxbridge, Middlesex UB8 3PH. Tel:

0895-56461. Fax: 0895-811737. Total quality management. London. June 5-6. Fee: 2609-50 + VAT. Enquiries to: Kay Gibbs, Conference Director, IFS Conferences, Wolseley Business Park, Wolseley Road, Kempston, Bedford MK42 7PW.

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opportunities in a changing

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IBC: Dematerialisation - the

implications for the securities industry (June 11); The future for the UK securities industry

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The publishing industry in the 90s (071-925 2323)

CBI Conferences: Evaluation – The key to investing effectively in training (071-379 7400) Centre Point, London

Mintel: Tomorrow's retailing:

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#### Town hall expansion programme

Major extensions to a town hall are included in a batch of contracts worth over £16m awarded to TARMAC CON-

The company has a £5.5m contract from Bournemouth Borough Council for building a six-storey extension to the town hall together with a twostorey basement car park. The project involves alterations and minor works within the

existing building.
The building dates from the 1880's and was an hotel and a military hospital during World War I before being converted into a town hall in 1921. Work on the extensions, at

the rear of the building, started recently and is due for completion at the end of next year. On the M2 in Kent, the major projects division has a £3m contract for maintenance work between junctions five and six, due for completion in

July. Other contracts include designing and building two-sto-rey offices at Warwick Technology Park for Tarmac Properties (£1.6m); fitting-out a store at Thurrock, Essex, for W.H. Smith (£1.4m) and another store in Hull for Boots

#### **Osborne House**

Refurbishment of the former household wings of Osborne House, now in use as a nursing home for servants of the Crown, is to be undertaken by JOHN LELLIOTT CONSTRUC-TION GROUP as a £1.85m contract for English Heritage. Osborne House is the former summer residence of Queen Victoria and Prince Albert on the Isle of Wight. Work involves the provision of facilities for patients, including a hydro-therapy pool, together with additional fire protection for the royal apartments open to the public.

#### **CONTRACTS**

#### £14.9m Harrow offices scheme

An offices project for Legal & General Property at Harrow and a new school in Buckinghamshire are among the £20m worth of contracts awarded to LAING CHILTERN.

A £14.9m contract for Legal & General Property calls for 94,250 sq ft gross of offices on seven storeys with a five level underground car park.

One of the main features is a central enclosed atrium with a glass barrel vault roof. The atrium walls will be part marble faced and two scenic lifts serving the office levels will complete the picture. storey building will be served with an access road plus car Construction of the car park parking and play areas. Laing Chiltern has also been awarded a £2.8m contract by Napp Laboratories to extend

will be achieved by means of a "top down" sequence. The surrounding ground at the College Road site will be supported by contiguous piling, with the main building loads being carried on large diameter bored piles, installed from ground

bishing the quarantine store and external fire path. The company's general works department has won a Buckinghamshire County Council has awarded a £1.8m contract to construct a link corridor at the Royal National contract for a combined school Orthopaedic Hospital at Stanat Linden Village. The single-

its warehouse at Cambridge.

Work will also include refur-

#### **Equipping Stevenage research campus**

THEBURY GROUP has won contracts worth £9.4m. Tilbury's United Kingdom Construction and Engineering Company has been awarded a contract worth £6m by Trafaigar House Construction for Glaxo's research campus at

The project is scheduled for completion by August 1991. The company will be respon-sible for installing 350 items of equipment, 22 modular pipe bridges, and 44,000 metres of carbon steel, copper and plastic piping systems.
Tilbury's civil engineering

division has secured a 23.4m contract with Yorkshire Water at its Stavely Sewage Treat-ment Works near Chesterfield. The contract from Yorkshire Water comprises the construc-tion and commissioning of the new treatment works and the demolition of the old facility.

#### Upgrading Northampton's Guildhall

The historic Guildhall building in Northampton town centre is about to undergo major building work by a local company.
MARRIOTTS OF RUSHDEN has won an £8.25m contract to extend the Guildhall for Northampton Borough Council. The contract involves the construction of a basement car park, public areas and offices on five floors, totalling about 88,000 sq ft along with alterations to the existing Guild-

The design of the building is of a traditional nature with stonework on the front eleva-tion to match the existing Guildhall and work begins in In Northampton, other projects include a new hotel at Collingtree for Stakis Land and

A £4.5m contract to build offices at College Road, Harrow has been placed with Beazer Construction Southern by

Estates, valued in excess of

Heron Hi-Tech of London who will be letting the office space. The five-storey building fea-tures below ground level parking for up to 88 cars. The building work is expected to be completed by June 1991.

Reager Construction London has won a £3m design and construct contract to build a mixture of flats and houses for the London & Quadrant Housing Trust. The development is situ-ated in Sedgehill Road, south

#### New offices complex for Hertfordshire

COSTAIN CONSTRUCTION, a subsidiary of Costain E & C. has been awarded a £9.25m contract by Legal & General Property, to build a complex of five office buildings in Watford for Legal & General's Managed Fund.

Known as The Belfry, the complex will consist of two three-storey and three two-storey B1 office units. The larger buildings each provide 2,000 sq metres of office space, while the smaller buildings each measure 1,000 sq metres.
Built on bored piled founda-tions, the buildings will have

will be a feature of the A golf putting green will be a feature of the external land-scaping. Access roads and pedestrian areas will be formed reinforced concrete frames. The cladding will be buff-colusing concrete block paving and there will be provision for oured brick highlighted with Staffordshire blue brick. The 270 car park spaces.

Work on the project is expected to be completed at the end pitched roofs will be finished in slate and curtain walling

## Major roadbuilding project in Sussex

SHEPHARD HILL has received orders totalling over £11m. The largest is a £6.5m contract won its southern regional office build the 3 km long A259

Rustington by-pass for West Sussex County Council Another project is a scheme to protect the crumbling cliffs

Rother District Council has placed a £2.5m contract to build a 500 metre long rock armoured bund along the fore-

of June next year.

#### LEGAL COLUMN

## Fishermen raise tangled EC issue

By Robert Rice, Legal Correspondent

SPANISH FISHERMEN moved grounds that UK courts did not judges of the European Court assist the judges. As such, the their right to register their fishing vessels under the British flag last week following a favourable European Court opinion in long-running litiga-tion against the British Gov-

In 1988, the UK legislation governing the registration of British fishing vessels was amended by the Merchant Shipping Act 1988 to stop "quota hopping," under which UK fishing quotas were being "plundered" by British flagged ssels with no genuine link

with the UK. A number of UK-incorporated but Spanish-owned com-panies suddenly found themselves effectively banned from fishing from April 1 1989, and they challenged the compatibility of the new legislation with Community law in the High Court. The High Court referred a question of Community law raised by the case to the European Court for a preliminary ruling and, as an interim measure, ordered the Secretary of State not to apply the new act pending final judgment.

Mr John MacGregor, when he was Minister of Agriculture, Fisheries and Food, appealed to the House of Lords on the

application of laws or to obtain an injunction against the Government. The Law Lords agreed and ruled that under English law the courts had no power to suspend the applica-tion of an Act of Parliament on the grounds of its alleged, but unproven, incompatibility with EC law. But their Lordshins also referred the case to the Court of Justice for a preliminary ruling.

Does EC law give national courts the power to grant interim protection?

The question to be considered was: when a reference for a preliminary ruling is made by a national court, does Community law give the national court the power, or put it under an obligation, to grant interim protection, even though the court in question has no power to grant such interim protection under its national law?

In the opinion of Mr Advocate General Giuseppe Tesauro, it does. He told the

to give effective judicial protec-tion to the rights conferred on the individual by Community law, where the relevant requirements of direct applicability were satisfied, must embrace the interim protection of rights pending final adjudi-

cation of the case.

To give priority to national legislation merely because it legislation merely because it had not yet been definitely declared incompatible with Community law, and thus to proceed on the basis of a presumed compatibility, might amount to depriving Community rules of the effective judicial protection, that must be cial protection that must be afforded to them.

He went on to point out that it was well established by case law that national courts of member states were required to give complete and effective judicial protection to individuals on whom rights were con-ferred by directly effective provisions of Community law. Any national provision that precluded the court from giving "full effect" to Community provisions was incompatible with Community law. The purpose of an advocate general's opinion is to provide an impar-tial and independent view to

in reaching its decision. How-ever, in the majority of cases it does, and if it does so in this case it will be no surprise.
Although conflicts between

Community law and Acts of Parliament have often been mooted in the past, they have largely failed to materialise. Indeed the House of Lords seemed to accept when it heard this case last summer that Acts of Parliament must yield to conflicting case law of the European Court.
Although the Law Lords felt

unable to decide the point themselves without referring it to Luxembourg, Lord Bridge, with whom all their Lordships agreed, declared himself inclined to the view that rules of national law that render the exercise of directly enforceable Community rights excessively difficult must be overridden.

It must surely follow from this that any Act of Parliament passed since the European Communities Act must be read as subject to directly enforceable rights arising under Com-munity law. Certainly Mr Tesauro seems to think so. We will know in about six weeks whether the full Court of Jus-

## Solicitors worried about training change

**By Robert Rice** 

THE LAW Society's governing council has approved plans for a radical change in solicitors' education and training, in spite of some serious concerns about the proposals raised both by academics at the College of Law and by members of the

The changes, outlined in a discussion document entitled Training Tomorrow's Solicitors, are designed to meet what the society sees as both the need to improve the quality of entrants to the profession and to increase the system's ability to respond flexibly to changes in demand for legal services. The main proposal is to

replace the present Law Society Finals Course with a 24week practical skills Legal Practice Course (LPC). This would introduce students to advocacy and other practical skills and give them an understanding of the law and basic procedures affecting conveyancing, wills and probate, the basic principles of civil and criminal litigation and the

Students would have the

ability to choose two or three optional subjects within the general categories of either general or commercial prac-

The new course begins to sound very similar to the Bar Finals course. Is this perhaps the beginning of a move by the society towards the gradual introduction of common training for all lawyers?

The LPC will be assessed by a mixture of written examination and continuous assessment undertaken by the institutions actually teaching the course. This proposal in particular has caused much controversy among the practising profession which fears that it will no longer be possible to

maintain uniform standards. They fear they will have to learn to differentiate between the standards of the courses taught at the various institutions when selecting trainees and that confidence in the pro-

fession may be lost. They have also expressed concern that if the centrally-set finals exam is abolished, the profession will cease to be

self-regulating. Articles will be replaced by two-year training contracts between trainees and licensed firms in private prac-

A compulsory four-week Pro-fessional Skills Course will also be introduced to replace the accounts course in articles and the category "A" continu-ing education courses which have to be undertaken in the first two years after admission. The LPC will start in autumn 1993 with the last

Final Exams sitting in 1994.

As a response to the muchpublicised recruitment crisis of the late eightles it is arguable, however, that these changes will be introduced just at the time when the demand for new recruits to the profession is beginning to decline sharply. To make it easier to qualify

as a solicitor in order to attract more people into the profession, at a time when redundancies among assistant solicitors are beginning to increase, is something the practising pro-fession may find hard to under-

stand. Many practitioners, while accepting the need to improve the practical contents of the finals course, appear to believe that the society has failed to make a case for such a big shift in the training system As the Holborn Law Society states in its response to

the consultation paper, the society appears at no stage to justify the need for change by reference to statistical evi-

The profession is therefore left to speculate about the society's reason's for proposing the change, it says. That speculation is compounded when "there has not been any great clamour within the prof for reform of education and training at this time."

As we approach 1991 and the introduction of mutual recogni-tion of professional qualifications can it be right, they ask, to be making the English and Welsh profession the easiest of weish profession the easiest of the European legal professions in which to qualify? More importantly, can all this really be taught in 24 weeks at any-thing other than a very super-ficial lemal?

COMPANY MEETINGS-delington, Holiday Inn Cro-land Hotel, Manchester, 1 International Company Company (Manchester) Celestion industries, Hotel Britania, Gros-venor Squere, W., 12.00

Rea Bros., Great Esstern Hotel, Liverpool Street, E.C., 12.00

Savoy Hotel, The Severy Hotel, W.C. 18

EQUADO MEETINGS-Finals;

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## **PARLIAMENTARY**

Debate on Ravenscraig followed by Debate on Bovine Spongiform Encephalopathy. Motion on EC documents relating to the Social Charter. Lords: Social Security Bill, Committee. Australian Consti-tution (Public Record Copy) Bill, Second Reading Select Committee: Public Accounts -subject, Training of non-civil

and officials from the British 10.30 am); Tees and Hartlepool Port Auth (Room 6, 10.30 am)

Wednesday

Laing Properties 7.3p Laporte 10.7p Lopex 4p Mackey (Hugh) 3p Merrill Lynch 25cts

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Locos Hidgs., Airport Most House Hotel, Avis-Son Way, Sorthend Essex, 10.00
Liberty, 214/220 Regent St. W., 12.00
London & Metropolina, Stationers Hall, Ave Marie Lane, E.C., 12.00
MB, The Overn Etzsbeth II Conference Centre, Broad Senctuary, Westingheter, S.W., 11.20 11.30 int Charlotte Invs., Mount Royal Hotel, Bryanston St., W., 12.00 orts, Rotork House, Brasemili Lene, Beth, 12.00

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SATURDAY MAY 25
DIVIDEND & INTEREST PAYME
Edmand Hidgs. 1.2p

Commons: Opposition subject, Framing of non-civil servants. Witnesses: Mr E Kemp, Office of the Minister for Civil Service, and Mr D Andrews and Mr M Partridge, Department of Social Security (Room 16, 4.30 pm).

Tomorrow

Commons: Opposition Debate (Social and Liberal Democrat) on alterations and amendments to the Poll Tax. Remaining stages of the Town and Country Planning Bill, the Planning (Listed Buildings) Bill, the Planning (Consequen-tial Provisions) Bill and the Planning (Hazardous Substances) Bill. Opposed private

business from 7 pm.
Lords: Social Security Bill,
Committee. London Docklands
Development Corporation
(Vesting of Land): London Borough of Southwark) Order, Mostion for Approval. Select Committee: Foreign Affairs - subject, Expenditure in 1990-91. Witnesses: Sir Richard Francis, Director General, Council (Room 15, 10:30 am).Commmittees on Private Bills: Midland Metro (Room 5

Commons: Motion for Spring Adjournment. Motion on the Appropriation (No 2) (Northern

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Overseas exhibitions

are Trust. 17 Newhall St., Simulagham 12.16 Suser, Howard Hotel, Temple Place, 12.00 Tibbett, & Britten, New Connaught Room Great Queen St., W., 10.00 Willia Faber, 10 Thirtly Squere, E.C., 12.00 BOARD MEETINGS.

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FRIDAY MAY 25
COMPANY MEETINGSEC, Holiday Inn Crown Plaza, M
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Johnston Group, The Hyde Park Hotel,
Knighebridge, S.W., 12.00
NeW Computers, Stapeley Hse., London Rd.,
Nartwich, Cheshive, 12.00
Chives Hödgs, Royac, House, Aldermanbury
Square, E.C., 10.00
RMC, The Inn on the Park, Hernition Place,
Park Lane, W., 11.30
Reyton, Company Offices, Wellington, Somerset, 12.00
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Ireland) Order. Lords: Debate on State of Civil Liberties. Debate on Rela-tionship of Poverty and Illiter-

acy to rapid population growth in developing countries. Ques-tion to Government on sentencing policy.
Select Committees: Foreign Affairs - subject, European Council, Dublin, Witness: Rt Hon Douglas Hurd MP, Foreign Defence - subject, Implica-tions for UK defence policy of recent events in Europe. Wit-nesses: Francols Heisbourg, International Institute of Stra-

tegic Studies, and Prof Robert O'Neill, Oxford University (Room 16, 10.50 am) Agriculture - subject, Bovine Spongiform Encephalopathy. Witness: Rt Hon John Gummer MP, Agriculture and Food Minister (Grand Committee Room, Westminster Hall, 3.30 pm) Education and Science - subject, Science policy and the European dimension. Wit-

nesses: Prof P Fasella, Euro-pean Commission (Room 18, 4.15 pm)
Public Accounts - subject,
Debt Collection and Enforcement. Witness: Sir Anthony

Battishall, Inland Revenue. (Room 16, 4.15 pm).

Defence - subject, Sea Harrier, Midlife Update. Witnesses; MoD officials (Room 20, 4.30

Treasury and Civil Service -subject, Eastern European Monetary Arrangements. Witnesses: Bank of England officials (Room 17, 4.30 pm).

·Thursday

Commons: Adjournment Debates Lords: Law Reform (Miscellaneous Provisions) (Scotland) Bill, Third Reading. Aviation and Maritime Security Bill, Third Reading.

#### Trade fairs and exhibitions: UK

International Federation of Precast Concrete Exhibition and Conference (081-743 3106) Queen Elizabeth II Conf. Centre

Model Show (021-780 4171)

May 23-May 31 International Spring Fair (021-455 9600)

June 10-13 International Petroleum and

Petrochemical Equipment Exhibition - PETRO/EXPO

May 21-22 Financial Times Conferences: The Seventh European and Petroleum Gas Conference (071-925 2323)

(071-379 7400) Centre Point, London May 21-22 Financial Times Conferences: European transport in the 90s

May 22 CBI Conferences/DTI: UK and international aid for Eastern Europe - what you need to know (071-379 7400)

Financial Times Conferences Manufacturing strategies for the 90s (071-925 2323)

national business - a review of anti-avoidance provisions

Westbury Hotel, New York

International Business Com-Anyone wishing to attend any of the above events is advised to

telephone the organisers to ensure that there have been no changes to the details published

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Royal Hospital NEC. Birmingham

International Spring Fair (071-639 7265) (until May 27) Luxembourg

Communications Equipment Exhibition - BRAZIL COM EXPO (081-977 3474)

opment Technology, Machin-ery and Equipment Exhibition - ITM (071-486 1951) **Business and management conferences** 

CBI Conferences/RICS: Property as a corporate resource

Hotel Inter-Continental.

Centre Point, London May 23-24 Chicago Association of Business Economists: Financial outlook (Chicago 312 875 0044)

Metropole Hotel, Birming-May 24 ESC: Tax constraints on inter-

May 24-25 Practising Law Institute: The Swaps Market in 1990 (212 765

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#### **ARTS**

Serious and simple: Mario Botta's Banca del Gottardo in Lugano

#### ARCHITECTURE

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## Delights of a Swiss bank

It is growing rapidly as another Swiss banking centre, but also one that is infused with the light of the Mediterramean from neighbouring Haly. Light percolates, not just in the language and the cuisine but in the high standard of much of its modern architec-ture. Lovers of contemporary architecture would be well advised to make the pilgrimage to the Ticino borderland where, since 1970, a school of new architecture has grown up under the particular influence of Marie Potts. of Mario Rotta

His largest building recently opened in Lugano - it is the head office of the Banca del Gottardo on the Viale Stefano Franscini – an interesting street with some agreeable 19th century villas, immediately opposite the bank is the small park of the Villa Saroli - a green pause in the orban

The first impression of the long block of the new bank is a powerful one, a strong image of a serious institution. Yet it is clear that Botta is concerned to create a large urban build-ing that has some resonance with the fabric of the city. At the bank he has built a monuple that offers to the street faint and mystifying clues about the rites practised within its totemic entrances. The long street facade is divided into four pavilions. Each member of this quartet of sach member of this quartet of blocks has an entrance placed the foot of the dramatic open-ing gash. The bank has shown its civic mindedness by making two of the entrances lead to public facilities. One of these is an elegant restaurant and the other an art gallery and small

voids. The voids are the key as they form high top hit hollows in the shape of a segment of a circle. Light is let into the heart of the building this way — not via overgiazed atria but with a sense of mystery. In the hanking hall this is particularly effective.

larly effective.
The striped finishes from the exterior occur again inside.
Burnished and flat steel abuts outo columns striped in two tones of grey marble. The grey marble floor is laid in elegant chevron patterns and circular timber desks are set against a powerfully top lit marble.

Botta likes circles, in solid, hollow and cut-out forms. In

many of his earlier houses he played elaborate and strange games with apparently solid cubes punctuated by circular openings. In the Banca del Got-tardo his revolutions have reached a maturity. Circular reception desks of striped birch wood dominate elegant halls. In the safe deposit area on a lower floor the centre rows of

lower floor the centre rows of circular columns are clad in alternating bands of shiny and dull stainless steel.

The safe deposit is a particularly strange and exciting place, entirely aliver and grey it has a cool elegance and a confidence that comes from the quiet estainty of impumerable. quiet certainty of innumerable private Swiss bank accounts. There is a rhythm throughout the building that is almost syncopated. The bank has that rare quality of architectural

Much of the life is generated by the architect's intelligent use of light. This is apparent even in the deep planned dealing rooms and in all the circulation spaces. You feel that they have been careed from corrections have said colid something huge and solid, almost castle-like. Yet there is The elements of Botta's no sense of hostility or defensi-architectural scheme are sim-ple. Four masses of building (largely offices) separated by material richness that is

achieved without any compro-mise or quotation from the

Botta has written about banks and architecture. "The high number of banks built over the last few decades have in fact sought for a neutral, 'international' image using typological patterns already widely tried and tested. The local reality, the historical and geographical context, the pecu-isarities of the site have often been disregarded in favour of the functions and mechanisms

of banking ..."
However, he does not ignore the mechanisms that make banks function. In fact he enriches these relatively mun-dane processes by giving the bank a specific and strongly personal identification.

The bank should be highly praised for its act of enlightened and intelligent patronage. They have acquired an intrigu-ing building that is in a different league from most commercial office buildings.
Also, I particularly admire

his own new tower of offices and appartments which is under construction in Lugano. It is a huge circular tower of brick that looks like a castello in a Piranesi engraving. I found it intensely exciting to walk into the brilliantly lit central hall and then to climb to the maestro's office which is beneath a giant coffered vanit on top of the tower.

What will we make of the cathedral that he is designing for Paris or the museum of contemporary art to be built in San Francisco? His range is widening and his talent seems to have burgeoned with his growing workload.

Lugano offers the chance to see a great deal of Rotta's work. Tand the Tourist Office publishes a result small small

lishes a useful small map of local modern architecture) but it is the bank that marks a powerful peak in his career.

## Talich Quartet

WIGMORE HALL

The Talich Quartet of Prague - formed in 1961, - is held by some to be the natural successor to the retired Smetana quartet. Certainly, the quality of the group's playing at the Wigmore Hall last night left ne convinced that the claim is

For this, their first recital in London for many years (part of a UK tour, to be followed by further concerts at the Wig-more Hall tomorrow evening and Sunday morning), they chose to play three works by Beethoven. The first, the G major Op. 18, No. 2, brought immediate evidence of their civilised ease and warm relaxed tone, but a few niggles of intonation also, perhaps

ARTS GUIDE

natural rhythm, pace and pur-pose. The textures of the first

pose. The textures of the list movement's development sec-tion were delicately etched and fascinating to follow; the admixture of Allegro music into the Adagio second move-ment expertly judged; and leader Petr Messiereur's treble triplets in the Trio nearly per-

The players rose to the challenge of the famous dramatic gestures in the "Serioso" quartet, Op. 95, with absolute authority. Their tone seemed

attributable to the summer heat of the hall.

The performance had a bewitching parache and sparkle and revealed a flawless understanding of the music's natural rhythm, pace and purpose. I do not expect to hear a bester account of the Allegretto second movement, nor could their measure of the whole work be faulted in any way. Their interpretation, utterly poised, utterly precise and utterly flowing, of the F major quartet Op. 135, Beekhoven's last, afforded an appropriate the statement of the s equally intense pleasure. The music was allowed to speak and breathe and be. Nothing was forced; everything was

#### NEW OPERAS IN BRITAIN larissa

Robin Holloway's Clarissa was, before Friday, the missing link in the British opera chain. Composed in 1976 – on Holloway's own libretto, in an amazingly short time, out of per-sonal necessity — it was them rejected by the leading British opera companies. There is shame in the delay, since Clar-issa is by every kind of reckoning an important work, but also at least a measure of hon-our in its belated English National Opera premiere (sponsored by the David Cohen Family Charitable Trust).

The event proves that the opera is worth doing. More, and tardily as may be, it reveals a genuine lyric-theatre visionary in love with the medium and filled with the excitement of exploring many of its most enriching possibili-ties. The failure to mount Clarissa at the proper time means that the further exploitation of Holloway's gifts has been delayed.

It was odd to sit listening to this work, very much a young man's opera in its enthusiasms and impracticalities caused by over-ambitiousness, and recall that in the concert hall Hollo-way has already turned his experience into that of a mature master. In spite of the 13-year setback, the same must surely now happen in the

There are many things about Clarissa – its revival of late-Romantic musical usages not least among them – that must have seemed worrying in the mid-1970s, when the idea that modern music should follow the Boulezian way forward still held sway, and when the term 'post-modern' had not yet been coined. But Holloway's most remarkable achievement is to revive the notion of the symarena of dramatic development - a vast sound-ocean of symphonic cross-references, colours, subordinate forms, and sensibilities inherited directly from Wagner and Strauss

The opera was dedicated (with permission) jointly to Britten and Tippett, and their marks of influence are everywhere on the work's soundworld, as are those of Debussy, Ravel, Mahler, and Berg, but it is from Wagner's and Strauss's articulatory modes and meth-ods that *Clarissa* derives its peculiar thrust and character.

It is an extraordinary melange, this elaborately fashioned neo-Romantic structure teeming with familiar images newly cast and intimately related - the more extraordinary since its European inclusiveness of vision is spoken, as it were, with a distinctly English accent in word-setting (down to the rum-ti-tum com-

pound triple metre).
Right from the start there have been people unable to cope with Holloway's attitude to past music: loved, possessed, borrowed, at times simply stolen. To them, Clarissa will prove a wholly embarrassing, indeed shameless score. To others, its language swiftly coalesces into pure Holloway, made the more curiously individual – and, more than that, coherent – by the superficial familiarity of its idiom.

As a vehicle for portraying complex psychological and emotional states, larger-thanemotional states, larger-than-life characters and conflicts, it seems a language marvellously well adapted to opera in gen-eral and particularly to Clarissa – or rather, to the essence boiled down from Richardson's immense novel. Holloway has written (in this month's *Opera*) of his being drawn to *Clarissa Harlowe* "because its core is so simple and drastic - man wants girl, she resists, he rapes her, she dies - and the characters so over-lifesized; both suggest a vital role for music." This is an opera that does indeed need its music its dramaturgy is organically devel-oped from its musical pro-cesses, and therefore, in sin,

utterly logical.

Where, indeed, the experience may be accounted problematic is in its excess of music, particularly in the overlong first (of two) acts, with its unvariedly paced 'debates' for Clarissa and Lovelace; the ending is drawn out to the point where its heavenly vision verges dangerously on kitsch. This is the usual fault of operatic first-timers: the failure to call a halt before more becomes less. When so much about the work is right, and memorable, it is one easily for-

tion (designed by David Fielding, with brilliantly original use of Ian Spink's choreography and Second Stride dancers), the fault becomes emphasised. For all its Pountneyesque high theatrical-ity in array of images, its daz-zling fluidity of stage anima-tion in the Act 1 finale, this Big Show gives often the impression of paying insufficient heed to the nature of the

In David Pountney's produc

Clarissa, a work of song and dance, action and reverie, inner and outer worlds simul-taneous and inextricable, can hardly be imagined in a naturalistic period production; but I can readily imagine it in one keener to promote the audibil-ity of Holloway's words, more confident in the innate expressive powers of the leading sing-ers. The fussy enactment of Lovelace's long monologue at



Vivian Tierney in Clarissa

the start of Act 2 is madden-ingly typical; the very end is ear to send-up.
Mixed gratitude, then. But

gratitude pure and unstinted for Oliver Knussen's inspired conducting, omni-competent, absolutely sure of idiom and style; and for Vivian Tierney's radiant, candid soprano and unforced presence in the title role and Graeme Matheson-Bruce - on Friday not in best voice but still admirably brave and bold - as an heroic-tenor

Lovelace (in comparison, and in terms of tessitura, Strauss's Bacchus is child's play). In smaller roles Rosa Mannion, Jill Pert, Justin Lavender, Peter Sidhom, and the fire-eating Toby Davies stand out in a large and very fine cast. Not least among ENO's achievements is to convince one that wholly different Clar-

issa productions are not just possible, but greatly desirable.

Max Loppert

## Tornrak

NEW THEATRE, CARDIFF

premiered by the Welsh National Opera on Saturday in a co-production with the Banff Centre for the Arts. The subject, based on fact, is the clash between Inuit Eskimo) culture and Victorian society.

On a ship exploring the Canadian Arctic in 1850 Arthur, a sailor (tenor), is dis-covered to have been there before: the opera is his narra-tion of past events. The only survivor of a shipwreck, he was saved and protected by the thuit Milak (mezzo soprano), similarly the sole survivor in her community of disease spread by British traders. The two lost souls come together, are found by an explorer and taken to England, where Arthur takes to drink and Milak to prostitution and

sheep stealing.

Back in the present, Arthur dies an Inuit death on board ship, calling on Milak's "tornak," or animal guardian spirit (a giant white owl) to release him from the burden of life.

White was an eventure in This was an evening in which composer, librettist and production team knew precisely what they wanted to achieve, and set about achiev-ing it in a businessiike man-ner, which cannot be said with confidence of every new opera one sees, certainly not of Met-calfs previous full-length work The Journey (Cardiff, 1981). Here he has the advantage of a fine libretto by the playwight everything was Michael Wilcox, economically written in plain English, though some passages in the first act are in, as Glynde-

bourne would put it, 'the origi-nal Inuktitut,' which 'sings' like Finnish. Metcalf has responded with

similar economy: the quite complex narrative is despatched in two acts of under patched in two acts of under an hour each. Good sea-and-storm music, then, good fro-zen-waste music (high strings, celeste), create a natural theat-rical pace. No scene lasts a moment longer than it needs to again, of how many contempo-rary operas can that be said? The crowing love of Milak and The growing love of Milak and Arthur is suggested by just one hugely eloquent Bergian string phrase: no more, no love duet, but it works and it is enough.

Tornrak is authoritatively conducted by Richard Armstrong and quite brilliantly directed by Mike Ashman his best work since the WNO Parsiful. The contributions of Bernard Culshaw (sets), John Pennoyer (costumes), Lea Schaetzel (movement) and Michael J. Whitfield (lighting) add up to a riveting spectacle in the Arctic scenes with the simplest of means; a polar bear, ingenious use of Black Theatre techniques for Tornrak emanations, a sense of limitless space on a small stage.

If the scenes in England are less striking, it is perhaps because the Victorian underbelly is too soft a target for belly is too sont a target for making comparisons between natural and alienated human society; though the contrast between the heroic battle with the polar bear and the callous shooting of its brown cough in the fairground certainly makes its point.



David Owen as the shipwrecked sailor Arthur in Tornrak

There are excellent performances of the central roles by Penelope Walker and David Owen, whose ring-eyed, haunted appearance at cur-tain-rise gets the evening off to a powerful start. An absorbing, thought-provoking and very approachable new opera.

**Rodney Milnes** 

#### May 18-24

. : • •

Murray Perahia (plano). Franck, Schumann, Chopin, Liszt. Royal Festival Hall (Mon) (928 8800). The Fhilharmonia conducted by Roger Nurrington, with Chris-tian Zacharias (piano). Bee-thoven, Royal Festival Hall (Wed) (928 8800).

surizio Politzi (pisno). Schu-sen, Chopin (Mon). Salle Pieyel (45638873). Tom Krause, recital (Mon). Salle Gaveni (4563000). Josa-Clande Permetier (piano). Haydn, Schubert, Brahms (Tue). Thétire des Champs Elysees (processes)

(47203687). Radio Prance Philharmonic Orchestra and Choir, conducted by Marek Janowski. Schoenberg's Moses and Aaron (Tue). Chatelet (40252840). Quatur Muir. Schubert, Janacek (Wed Jun). Anditorium des

**ERT Philharmonic Orchestra** conducted by Karl-Auton Ricken-bacher, with Jean-Claude Van-den Synden (plane) playing Bruckner and Franck, Maison de la Radio (Thur).

Antroorp

Royal Flanders Philles menic Orchestra with Mayumi Fuji-tawa (violin) and Vladenir Viardo (piano). De Singel (Tues).

Cleveland Quartet plays Bee-thoven, Dwořák and Hayden. Koninkitike Stasschouwburg, Theaterplasts (Mon) (058-20 30 00)

Wagner's Siegried, conducted by Gluseppe Sinopoli in a concert performance with Kurt Rydl, Haus Sotin, Siegried Jerusalem and Barbara Carter (Wed). Audi-torium in Via Della Conciliazione (Scatted)

Recital by Peter Dvorsky (tenor) accompanied by Ludovit Marcin-ger (Mon). Teatro alla Scata

Alexei Sultanov (piano) plays Mozart, Chopin, Rachmaninov, Prokufiev and Liazt (Tues). Tea-tro la Fenice (5210161)

**Venice** 

Madrid Symphony Orchestra conducted by Jose Ramon Enci-ner, with Victor Martin (violin). Breton, Turina, Lisst (Tues). Auditorio Nacional de Musica

(337 et 00). Hugo Geller (guitar). Turina, Cinitani, Brouwer, Piazzolla, Dyens (Thur). Auditorio Nacional de Musica (337 til 66).

Berceions

Maria Joso Pires (piano). Mom-pou, Mozart, Chopin, Schubert (Mon). Palau de la Musica Catalana (301 69 43).

Old Music Festival. Christophe Coin (cello), Patrick Cohen (pianoforte). Beethoven (Tues, Thar). Different programmes. Fundacion Caja de Pensiones

New York

Los Angeles Philharmonic con-ducted by André Previn. John Harbinson, Rachmaninov (Tue). Carnegie Hall (247 4700).

Orion String Quartet, Buch (Wed), Mericin Hall (362 8719). New York Philhermonic con-ducted by Erich Leinsdorf. Strongs Solvenson Stand Strauss, Schumann, Bizet-Shchedrin (Thur). Avery Fisher Ball, Lincoln Center (874 6770).

Washington

National Symphony Orchestra conducted by Yuri Temirkanov with Luigi Alberto Bianchi (vio-lin). Liadov, Tchaikovsky, Shos-takovich (Tue). Kennedy Center Concert Hall (467 4600). Los Angeles Philharmonic con-ducted by André Previn. Bea-thoven, Shostakovich (Wed). Kennedy Center Concert Hall Kennedy Center Concert Hall (487 4800).

Chicago

Chicago Symphony Orchestra conducted by James De Preist with Jeffrey Siegel (plano). Adams, Rachmaninov, Bartok, Lutoslawski (Tue). Michael Mor-James and Charles and Charles and Confusion on the Charles and Confusion of the Charles and Charles an **OPERA AND BALLET** 

Royal Opera, Covent Garden.
The unhappy revival of Il trouctors in Piero Faggioni's production has Carol Vaness, Eva Randova in leading roles, and
Edward Downes as conductor
foot 105(1911)

Edward Downes as conductor (240 1068/1911).

Royal Ballet. Programme changes at Covent Garden mean that the Royal Ballet will be showing a double bill of A Month in the Country with Song of the Earth on Mon.

English National Opera, Coliseum. The premiere of Robin Helloway's Clarissa (based on Richardson's novel) is conducted by Oliver Knuzsten and produced

by Oliver Knussen and produced by David Pountney. The Mar-riage of Figuro, in Jonathan Miller's much-revived produc-tion, hrings back Valence Master-son, Lesley Garrett, and Ethma Ariotine on Nurses is graced by the formidable sopranes of Anne Evans (Ariotine) and Rita Cullis

(Composer) (836 3161). Paris Paris Opéra. Jeunes danseurs de l'opera. Extracts from roman-tic period ballets (47425371).

Brussale

Monnaie Opéra in Janáček's The House of the Dead. (Tues, Thur). Berlin Opera. Der Troubadour is a pro-duction by the late Herbert von Karajan. Siegfried and Götter-dämmerung are both part of the Götz Friedrich cycle. Aida, FideHo and Die Zouberflöte are also

Hamburg

Opera. The new John Neumeler ballet Tritumer was well received, and a Nijinsky gala closes this year's ballet festival. Fidelio will be conducted by Nikolaus Harnoncourt. An has a strong cast led by Olive Fredricks and Felicity Lott. The Harry Kupfer *Tannhauser* proinction is a success.

Coloune Opera. La Traviata has Maria Spacagna, excellent in the title role. Rossini's operas La Cambi-ale di Matrimonio II Signor Bruschino are one act. Josef Protechka repeats his performance in the title role in Faust.

Tristan und Isolde, conducted

Opera. Die Fledermaus has a strong cast led by Ludwig Bau-mann and Famela Coburn. There is a new Rheingold production. Also in repertory: the lively Bar

Tristan und Isolde, conducted by Raif Weikert, is the highlight of the week.

bier von Sevilla production and a Marilyn Home Lieder recital with songs by Handel, Schubert and Viardot.

Naturco, produced by Pet Hal-men has its premiere this week.

Teatro alla Scala. Scala Ballet company in e Casi Via, with music by Jacques Charpentier. (80.91.26). Gianandrea Gavazzer

conducts Keita Asari's produc-tion of Madama Butterfly, with sets by Ichiro Takada and dances performed by Hideju Kanzaki. Opening this week is a new work by Azio Corghi (80.91.26).

Rome
Teatro dell' Opera. Aprile Millo,
Alberto Cupido and Paolo Coni
give excellent performances in
a disappointingly conventional
production of Verdi's Luisz
Miller, conducted by Roberto
Abbada.
The Kirov Ballet in Oleg Vinogradov's version of Svon Luke,
conducted by Alberto Ventura,
with costumes designed by
Gianni Versace (46.17.55).

Florence

Maggio Musicale, Teatro della Pergola. Giulio Chazalettes's production of Donizetti's Parisina, based on Byron's poem is conducted by Bruno Bartoletti

New York

American Ballet Theatre. The 50th anniversary season includes Sir Kenneth MacMillan's *The* SIr Kenneth MacMillan's The Sleeping Beauty and an all-Ant-ony Tudor evening with Dark Elegies and The Leaves are Fud-ing. Euds June 30, Opera House at Lincoln Center (362 6000).

Tokyo

Chengdu Sichuan Chinese Opera Hibiscus Fabry. Spectacular tradi-tional Chinese opera company. Opens Tues. National Theatre.

## The Wild Duck

PHOENIX THEATRE

Joan Greenwood and George Cole turned Hedda Gabler into a drawling drawing-room coma drawing drawing-room com-edy in the early 1960s, and very effective it was. Advance notice of the Peter Hall Com-pany's *The Wild Duck* — apart from the sacking of two rabbits on tour, one of which showed proper thespian tendencies by myopically bumping into the walls - suggested that Ibsen was again being reinterpreted as comic, borne out by articles from the director himself doughtily championing the great Norwegian's humorous

In the event this looks like the rather desperate rationalisation of the lightweight trivialisation of a classic which was bound to get titters, deliberate

All turns on the central relationship: Hjalmar, blandly ego-centric, covering his total incompetence in life with high-flown fantasies about his nonexistent "invention" and quest to restore the family name besmirched by his dotty old father, and Gregers, the rigid moralist whose actions which reveal an adulterous relationship that both wrecks Hjalmar's marriage and leads to a child's suicide – smack more of the romantic novelists' dreams of ennobling purgation than of serious ethical aware-

As the self-deluding Hjalmar, Alex Jennings trips his usual tightrope between winsomeness and whimsicality, too con-scious of turning in a comic performance. From his very walk, a mixture of the tentative and the self-important, he gives a calculatedly technical display that cries out for the right TV sitcom frame.

So, in a totally different style, does David Threffall as the unwittingly destructive idealist. Made up to look like a

cross between Svengali and Rasputin, Mr Threlfall is in his naturalistic mood, with casual

throwaway delivery and final lapses into his native northern He is not remotely convincing as the advocate of absolute morality, merely a slightly tramplike figure who forfeits dignity every time he opens his mouth and finally emerges as inane. The two scarcely inhabit the same theatrical conven-

As Gina, discarded house keeper-mistress to the rich man whose clandestine charity so outrages her self-righteous husband, Nichola McAuliffe gives an indication of how an earthier approach might have

worked.
Touchingly muted (unusually so for this actress), she begins as a cockney drudge but achieves a painful comedy when, motherly and practical, she offers coffee, breakfast and underpants towards Hjalmar's melodramatic decision to leave home.

The calm, stricken resigna-tion over her dead child transforms the play and makes the last moments moving; perhaps the traditional way with Ibsen is best after all.

The tilted floor and austere panelled interior of John Bury's set is plain beyond the call of nineteenth century Scandinavia.

The final impression is decent and dull, though Maria Miles' child Hedvig, refreshingly direct and unsentimental, is touching; and Terence Rigby's sceptical doctor deals with the best of the new translation (by Sir Peter Hall and Inga-Stina Ewbank) - natural, immediate, direct - so as to set an example to his col-leagues.

Martin Hoyle

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Monday May 21 1990

## Labour and the economy

IN PLACE of the longest suicide note in history, the Labour Party's Policy Review of 1989 was perhaps the lengthiest recantation. The Party was prepared to sup from the market dish, if with a long spoon: "the economic role of government is to help make the market system work properly where it can, will and should - and to replace it where it can't, won't or shouldn't." Or, as its latest draft policy document remarks, "the market can be a good servant, but is often a bad mas-

In such remarks, the Party still shows blindness to what markets are. A market is not an imposition upon the people; it is a name for exchange among them. If the market is a servant, so are the people - and government is the master.

This failure of understanding matters, but it no longer taints all aspects of policy. On the contrary, acceptance of the market, of many of the Conservative Government's reforms of labour relations, of most of its privatisations and of the limited room to increase public spending are all homage, however unwilling, to the Prime Minister. Even Labour's new found enthusiasm for Europe may owe as much to Mrs Thatcher - and the sight of Mr Delors standing up to her

 as to a deeper conversion.
 On macroeconomic policy, the Labour Party starts with a commitment to curbing inflation via membership of the exchange rate mechanism of the European Monetary System. At the same time, growth of public spending is to be limited to what "Britain can afford", while any additional revenue from proposed changes in taxation is likely to be exhausted by just two relatively firm public spending commitments: uprating of child benefit and pensions. None the less, the Labour Party has a long list of dreams for more spending (as, indeed, do the spending ministers in the current Government).

**Increased spending** 

Since the "peace dividend" is likely to be only a modest pro-portion of gross domestic product, a large increase in public spending would require a substantial increase in the deficit or significantly higher taxation than now proposed. Failing a rapid increase in household

savings, lower government savings, combined with the ERM's squeeze on corporate profitability, would mean lower investment (contrary to Labour Party desires) or a bigger current account deficit than that the UK now boasts.

In short, the macroeconomic scene will be quite bleak. Are Labour Party initiatives at the microeconomic level likely to be more successful? Here the Party appears as both Dr Jekyll and Mr Hyde.

Training ideas

The ideas for training are sensible, though they will pro-duce no rapid transformation of British economic performance. Those on minimum wages and trade union reform are far more questionable, however, especially since the performance of the labour mar-ket hardly suggests that trade unions are deeply enfeebled.

Industrial policy is another curate's egg. The new ideas for regional policy are defensible, those for limitations on mergers arguable, but those for a return to corporatist notions of "partnership", exemplified in the new National Investment

Bank, are highly doubtful. Yet what matters far more than such specific intentions are the fundamental prejudices with which ministers approach their daily crises. Mr Smith, for example, would fit comfortably into a long line of prudent Labour chancellors.

The main questions are else where. It is easy to declare alle-giance to market forces on Sundays. For reliance on the market becomes an issue only when people must lose their jobs. When in the last ten years did the Labour Party accept such a verdict? What, for example, has it been saying about the white elephant at

Ravenscraig?
If a Labour Government refuses to accept the judgment of the market when things get difficult, as they will, it will move ineluctably towards defensive interventionism, as in the 1970s. Because of EC membership that shift would reverse one of the present Government's main achievements. its support for an outwardlooking Community. Given the significance of the EC and the tenuous equilibrium of the world trading system, that alone makes the Labour Party's fundamental predisposi-tions worth worrying about.

## new deal on dumping

THE EUROPEAN Community is to be commended for its decision to accept the finding by the General Agreement on Tariffs and Trade that its rules against circumvention of antidumping duties are illegal. To have blocked this finding would have implied scant regard for the multilateral system at a crucial time in the Uruguay Round of talks on

By accepting the finding, the EC is obliged to follow through with serious negotiations on reform of Gatt's anti-dumping rules. Otherwise, its refusal to change its legislation to com-ply with the Gatt finding until after the Round would smack

of hypocrisy.
The Gatt allows its members to impose extra duties on imports that are being dumped sold at a price that is below cost or lower than that charged by the exporter in his home market. Economists are rightly suspicious about the validity of this argument for protection.
But the safety valve of antidumping duties is a political
necessity. Without it many
countries would be unwilling to commit themselves to open

There is no question of removing this right. What is urgently needed, instead, are new rules to prevent the sur-reptitious use of anti-dumping duties for general protection rather than as a defence against what might be reasonably regarded as predatory behaviour.

During the late 1980s, the European Community put par-ticular emphasis on anti-dumping as a means of countering the apparent threat to its own industry from products manufactured in Japan and other Asian countries. To do so it indulged in sleight of hand in designing the formulae which it uses to calculate dumping margins. It was thus able to find dumping rather too easily.

#### Sleight of hand

Countries like Hong Kong and Japan have been seeking relief from such treatment by calling for tighter and betterdefined technical rules to prevent such abuse. Their case has been reinforced by the

growing, apparently indiscriminate, use of anti-dumping duties by developing countries such as Mexico.

Until now, however, the Community has been reluctant to negotiate seriously. Its over-riding concern, like that of the US, has been to retain interna-tional endorsement of its right to prevent circumvention of its anti-dumping duties by compa-nies switching final assembly to "screwdriver plants" in its domestic market.

Illegal duties The Gatt Council confirmed

last week that duties applied by the EC on such products are illegal. They count as internal charges which discriminate against foreign companies because they are not applied to domestic producers. The US, too has atticized to the control of the country of the c too, has anti-circumvention regulations. They, too, are con-troversial although they have never been challenged in the Gatt. Like the EC, it is also sometimes accused by foreign exporters - and even its own consumers - of operating its anti-dumping rules in a way that is tilted in favour of pro-tection. Last year's case against ball-bearings even cov-ered items not manufactured

in the US.

There is a natural trade-off between the positions of the US and EC and those of the Asian exporting countries. If the former were to concede tighter rules on how anti-dumping procedures were to be applied and dumping margins calculated, the latter could accept reasonable anti-circumvention measures. Tighter procedures would lead to a fall in the number of anti-dumping cases in the trading system. Those that were left would be more clearly concerned with predation. In such cases it duties with stiff additional

anti-circumvention penalties. Negotiating such an accord in the Uruguay Round will not be easy, but the choices facing the EC are now limited. Without a willingness to tighten up its own anti-dumping procedures, it will have nothing to offer in return for the right to anti-circumvention measures which it says it badly needs.

## David Marsh reports on transition problems ahead for the uniting Germanys,

the second of th

\*In spite of general yearning for reunification of today's torn Germany, many of our people – including the refugees – are worried that the merger, together with the efforts accom-panying it, would bring an intolerable reduction in living standards." (Ludwig Erhard, West German Economics Minister, September 1953.)

"We won our sovereignty on November 9 - and we are giving it away on July 2." (Walter Romberg, East German Finance Minister, May 1990.)

he D-Mark sweeps into East Germany on July 2 on a tide of hopes and fears. Economic and monetary union between the two Germanys represents a state merger on a scale previously attempted only through war or annexation, on financial terms as audacious as in a highly-leveraged stock market

Mr Helmut Kohl, striving to become Chancellor of a united Germany in all-German elections possibly in December or January 1991, is playing for the highest of stakes. Mr Kohl's Government believes that the costly absorption of East Germany into a greater Germany will more or less finance itself during the next five years through a growth-induced increase in tax revenues. Buoyed up by West Germany's high real growth rate of 4 per cent, the Chancellor is banking on German unity generating a supply- and demand-side boom which will benefit the whole of

But if East Germany and its people prove resistant to the medicine of market economics, the process could come hadly unstuck. One important question is whether the Bundesbank will be as successful in promoting monetary stability in a united Germany as it has been in the Federal

Bonn's calculations could also be disrupted by any downturn in the world economy, as well as by a wors-ening in the position of Mr Mikhail Gorbachev. With an ear cocked to the rumblings from the Kremlin, Mr Kohl now uses a folksy, but ominous, anal-ogy to justify pressing ahead towards full political unity: "We must gather in the hay before the storm."

The replacement of the East Mark, the liquidation of East German economic planning (including the central bank), and the adoption of West Ger-many's legal, fiscal and social system mark a transition of epic proportions. Leaving behind the dictum of "no experiments" which guided economic policies for four decades, West Germany appears to be embarking on a monumental gamble. In reality, it has little alternative.

The economic and monetary union

treaty between Bonn and East Berlin was signed on on Friday just three breathtaking months after Mr Kohl proposed negotiations in February. The thrust has come less from a Bonn power-play than from the East Ger-mans' craving for western living standards after 40 suppressed years of communism. After the November 9 breaching of the Berlin Wall, the momentum became self-fuelling.

It was fear of a futher tide of East

German emigrés that motivated the concessions by Mr Kohl's Government over the conversion rate of the East Mark - set at 1 to 1 for the bulk of East German savings accounts.

Some of the fruits of capitalism will

te bitter. According to Mr Günther Krause, the East Berlin state secretary in charge for the past few weeks of monetary union negotiations with Bonn, only 32 per cent of East Gerwiving without help once the D-Mark is introduced. Roughly 54 per cent are making losses and will need credits and subsidies, while 14 per cent look

set to go bankrupt.

Bonn officials estimate that indus-

## A gamble with nations at stake

trial enterprises will have to shed a third of their staff, while in agricul-ture, two-thirds of the workforce will be laid off

Productivity is only 40 per cent of that in West Germany. But, with labour mobility high after the disman-tling of the East-West German border, it will be impossible to maintain very low relative wage rates in East Germany. As a result, unemployment in the short to medium term is likely to total about 2m, 20 to 25 per cent of the labour force, compared with roughly

"This is the peaceful acquisition of a country which was on the verge of falling to pieces," says Mr Michael Stürmer, head of the Bonn-backed pol-icy think-tank Stiftung Wissenschaft und Politik (SWP). But he adds: "We will face a valley of there in the part will face a valley of tears in the next 24 to 36 months."

Although Mr Stürmer believes the exercise will succeed, he warns against any illusions. "If, after three years, mass unemployment in East Germany does not decline, but remains in the millions, then the bur-dens on the West German taxpayer would increase, and so would the discontent."

The sudden shift to market economics in a country which has been under totalitarian rule since Hitler's takeover in 1933 is an unprecedented challenge. "We know how to do heart transplants, kidney transplants, liver transplants," says Mr Gerhard Fels, director of the Institut der deutschen Wirtschaft, the Cologne-based employ-ers' economic research body. "But here, we are changing all the organs

"We could not have been prepared for it - there is no blueprint," says Mr Wilfried Guth, supervisory board chairman of the Deutsche Bank. He believes - like Mr Kohl - that East Cormany will proper within five Germany will prosper within five years. "But the complexity is overwhelming." Compared with other for-merly communist countries such as Poland, which have no choice but to tighten their belts, Mr Guth points out that East Germans are likely to have "exaggerated expectations" about the benefits of unity.

These expectations are forcing the Bonn Government along a political tightrope. It has simultaneously to nourish East German desire for prosperity but dampen deep concern among West Germans that tax increases or cuts in living standards will be needed to pay for it.

Somewhat incautiously, Mr Theo Waigel, the Finance Minister, has

tried to parry demands for extra

tried to party demands for extra money to support East Germany's post-July 2 social security system by stressing the uncertainties involved.

"Only a soothsayer or a swindler can estimate the costs of German unity," he said last week. Not surprisingly, the financial markets have reacted nervously to such lack of precision, with both Frankfurt shares and D-Mark bond prices falling steadily last week. West German government bond yields are now more ernment bond yields are now more than one full percentage point higher

German public sector (including the social security system) resulting from German unity are unlikely to be more than some DM50bn a year. This includes start-up contributions to

In fact, the extra costs to the West

The challenge of unity

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East German unemployment insurstructure measures, and grants and subsidies for industrial restructuring. Such figures are well within the fin-ancing ability of West Germany's DM2,000bn economy - as long as

above average growth continues.

Last year, total tax receipts of the central, Land (state) and local governments rose DM47bn, or nearly 10 per cent - a product of high economic growth as well as an increase in indirect taxes. This year's 4 per cent eco-nomic growth projection — including a "unity bonus" of about 1 percentage point - is expected to bring in extra tax revenues of DML2bn. According to windfall" in 1991 will rise to DM28hn. on the basis of real growth next year

of about 3.5 per cent.

As part of a compromise with the Länder to obviste the need for tax increases or cuts in regional spend-

ing. Mr Waigel reached agreement last week on a DM155m Unity Fund to raise money "off-budget" for East German reconstruction over the next four and a half years.

This is only a small proportion of the total private sector capital needed to rebuild the East German economy. to rebuild the East German economy.

The new East Berlin government estimates that DM456bn will be needed for housing and town planning alone.

The Bonn government is anxious to encourage private sector inflows both from West German companies and from foreign investors — to accompany public sector funding. The Economics Ministry last week out-lined an investment allowance grants for firms investing in Rast Germany, and stressed that this was open to non-German companies.

The Unity Fund will sell bond issues to both domestic and interna-tional investors, and will also receive

OM20bn directly from the central Government. Bonn sims for the fund to cover two-thirds of the East German budget deficit, projected at DM32bn in the second half of this personal DM22bn in the second half of this

year and DM53 bn in 1991. year and DMS3 on in 1991.

These are large figures compared with Bonn's unusually low central government deficit of only DM13bn last year (rising to DM33bn this year). Reducing the East German deficit will depend crucially on how well West Germany's tax system can be spread eastwards. Value-added and consumer tones are to come in from July 1 with taxes are to come in from July 1, with income and corporation tax starting

East Germans now pay only 15.5 per cent of wages in tax and social security — half the West German average of 33 per cent. For those East Germans still in work, the size of the new levies will come as a shock. Bonn also hopes to garner East Ger

man budgetary proceeds of up to DM10bm in privatisation sales of East German state property and land. This will, however, depend on infusing new life into the moribund holding agency that controls East German state participations. Ownership rights also have to be cleared up over thousands of items of disputed land and property expropriated after the Second World War.

Among the stranger examples, the site of the East German Foreign Ministry belongs to a West German lawyer, while the Alexanderplatz TV tower is said to be on Swiss-owned

After some initial euphoria, West German businessmen have in recent weeks become much more cautious weeks become much more caucous about East German prospects. Both Mr Hilmar Kopper, chief executive of the Deutsche Bank, and Mr Tyli Necker, president of the Confederation of West German Industry, have warned against over-valuation of state

company assets.

The vehicles and aerospace conglomerate Daimler-Benz was among the initial rash of West German com-panies announcing East German joint venture agreements. But Mr Edzard Reuter, Daimler's chairman, now points to contamination on industrial ites - reaching 50 to 70 metres below ground - as one reason why western companies are hesitant to bid for land. Another Daimler executive last week called the general economic situation in East Germany "cata-

strophic".

There is no shortage of further obstacles. West German bankers are worried about the unresolved fate of the nominal 260bn East Marks of debt owed by East German enterprises to the banking system. At least 150hn Marks of these loans are unlikely ever to be repaid.

Strikes and protests by East German employees facing probable unem-ployment have multiplied. Western companies are starting to take a more critical view of East Germans' skills

Some East German Kombinate were pinning hopes on long-term export contracts with the Soviet Union to tide them over coming difficulties. The Soviet Union will, however, need to pay hard currency for imports from Bast Germany, starting next year. As a result of Moscow's payments crisis, Soviet orders may now start to look

like liabilities.

The best hope for successful economic union lies in the eagerlyawaited expansion of small and medium companies east of the Elbe. Rebuilding East Germany's industrial backbone will, however, take time and patience as well as the D-Mark. destruction" in the next six months. At the same time he admits: "It will be chaos."

A series on the challenge of German economic and monetary union will begin in the FT soon.

#### Hurd in his element

■ Douglas Hurd obviously had other things on his mind as well as European political union at the meeting of EC foreign ministers in the wilds of County Kerry at the weekend. "Look at those seals." he told journalists who had assembled for a briefing amongst the rhododendrons

in the garden at the meeting hotel. Indeed there were seals in the bay below. There were also bulky men with sub-machine guns behind the bushes. The irish police and army were taking no chances in the remote but beautiful countryside of County Kerry. Police boats patrolled the bay. The police

were in every gateway for miles around. Both Catholic and Protestant churches, expectant of EC attendances, were searched by sniffer dogs. But attendance at the Protestant service was limited to three - none of

them a minister. Sneem, where the meeting took place, seems a long way away from anywhere. Some EC journalists never reached their destination. Hurd seemed entirely relaxed. European political union? "I do believe that's another seal," said the Foreign Secretary.

Czech cherries

■ The Czechoslovak election is so far a good humoured one. except for the determination of all 22 parties to dump on the 23rd - the Communist Party. Calls have been made to ban it: none of the parties will join a coalition of which it is a member, and its election posters - claiming to support every good thing under the

democratic sun – are often defaced. The Party's choice of emblem is a bunch of cherries. These are not generally available in Czechoslovakia and the emblem has caused an out-

## **OBSERVER**

burst of ribald jokes. It may also yet give rise to the first wholly silent party political broadcast in the world. The thought comes from Dr Milos Zeman, a Civic Forum candidate and an economist, whose wit has earned him the job of scriptwriter and pre-senter for many of CF's 60 second TV campaign spots. He plans to make one such spot consisting solely of himself

sitting in front of a bowl of cherries, eating them and spiting out the stones. Zeman has yet to convince his more serious-minded (and loquacious) colleagues of the merit of the idea. But it could

Vegetarian

Should the mad cow diseas really reach a grisly end, the Consumer's Association is at hand. It has just published its Vegetarian Good Food Guide. Three per cent of the adult population is now vegetarian - more than double the figure in 1984. A further 5.5 per cent claim to avoid red me

London calling

■ There are times when one is abroad and the International Herald Tribune is the first real newspaper that comes to hand. One devours it avidly and thinks what a good paper it is - truly "global", as the ear-piece boasts. Yet it does have a peculiarity. The IHT clearly regards Britain as peripheral. I have been trying to work out whether this is more a comment on the paper than on the country. Probably it is a bit of both. But there must be

some British news worth prominent coverage.

By my count, the last time the iHT had a front page story from London was on May 3. It was across two columns and was headed: "London Mugger



about school mince.

gets £292 Million — But cash-ing in on haul is difficult, Bank says." I thought that we were having rather an interesing

Capel man

Graham Axford, head of corporate finance at James Capel, has been waiting a long time to leave the stockbroker. Since last June, in fact, when he

In this, he differs from Peter Quinnen, Capel's chief execu-tive, who was clear of his desk before lunchtime the day he resigned. "I worked out my notice - he collected his year's salary and went," says Axford,

Axford is going to Power
Corporation, a Dublin-based
property group, as a consultant. He had previously
advised the company on its
flotation and the acquisition of stakes in the Trocadero site near Piccadilly Circus and the Ambassador Hotel in Los Angeles (the latter with Don-ald Trump).

The move to Power will slow

down Axford's deal-making,

giving him the odd week off

though he is already eyeing
the UK property market for
the deals which he says are
becoming available. His reason for leaving Capel: "When we were all partners in the firm, you felt that what you did mattered — you were part of it. I don't feel that any more, the way to the control of the state of th though I still feel tremendously attached to the place. It's like a divorce." Since the 44-year-old Axford joined it, the corporate finance section has grown

Berlin lights

■ Soviet commercial officials in East Germany have decided to join their quick-moving German hosts in latching on to hard D-Marks.

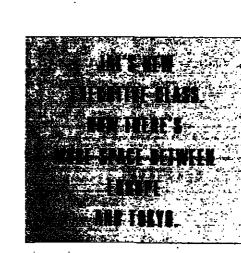
The prominent Soviet Export Exhibition in East Berlin's Friedrichstrasse, which seldom stopped passers by with its models of cranes, ice-breakers

modes of cranes, toe-dreasers and earth-moving equipment, is presenting a new face. "Come on in and have a glass of Sekt," a jovial West German, Norman H Becker, said last week, emerging from the Soviet exhibit. Becker's West Berlin common are colo-West Berlin company was cele-brating the opening of its electronics show, after leasing the premises from the Soviet com-Just down the street, the

vast Soviet Science and Culcurrency by renting the facilities for West German fashion shows and variety perfornances. The busin Soviet director is planning to rent apartments in the building to Western companies, as soon as he gets the green light from Moscow.

Rural bliss

From a Sussex parish magazine: "Winners in the home made wine competition were Mrs - (fruity and full-bodied). Mrs - (fine colour and delicate), and Miss - (slightly acid, but should improve if laid



JAL'S new Executive Class has only seven seats abreast, giving a fifth more cabin space overall. With a whole new class of service. It's available on most non-stop flights from London, Paris and







homson of France and Philips of the Netherlands are gambl-ing FFr20bn (£2.15bn) on the untested proposition that Europeans are prepared to spend as much on a television set as they do on a small

As they confirmed last week, the two companies plan to use the money to bring high definition television (HDTV) to European viewers by 1995, providing viewers with pictures as sharp as those they are used to seeing in the cinema.

If they do not succeed in developing their own HDTV system, the two groups say, Japanese companies could eliminate European manufacturers from the world television market. The Buropeans fear the Japanese could also exert a stranglehold over associated sectors such as TV production equipment, and could increase their dominance in a host of other indus-tries from computer chips to automo-tive design equipment.

Today, Europe takes its battle to Düsseldorf, where the International Radio Consultative Committee (CCR) begins its plenary meeting, during which it will attempt, for a second time, to establish a worldwide HDTV

At the last CCIR plenary in Dubrovnik in 1986 European representatives managed to block the imposition of a proposed Japanese HDTV standard arguing that it would have made the world's existing television sets redun-

At this week's session delegates are expected to reach agreement on 27 aspects of a worldwide HDTV standard, including the dimensions of the screen and common shades of colour to be used. There is unlikely to be agreement, however, on the two most important issues dividing Europe from the Japanese: the number of horizontal lines to appear on HDTV sets and the frequency with which images

are flashed up on the screen.

For the Europeans, continued dead-lock in Düsseldorf will be good news. It will allow them more time, they believe, to shrink the impressive lead the Japanese have established in

It was only after the Dubrovnik session that European electronics companies and broadcasters began to develop an answer to the high defini-tion project which the Japanese had been working on for more than 10 years. The Japanese system, called Muse, uses 1,125 lines, with images flashed onto the screen 60 times a second. The Europeans objected that 1,125 is not a simple multiple of either the cost line. the 625-line system used in conven-tional sets in Europe or the 525-line system used in the US and Japan.

Michael Skapinker on European efforts to prevent Japanese domination of the high definition television market

## Battlelines drawn on the small screen

Furthermore, television images in Surope appear on screen at a rate of 50 rather than 60 per second.

The adoption of the Japanese sys

tem would not only have required the eventual replacement of all the world's television sets. Mr Peter Gro-enenboom, head of Philips's interna-tional consumer electronics division, adds that because the sharp pictures used on HDTV screens will have other applications, such as in computers, defence and medical technology, the Japanese could eventually come to dominate these sectors, too. High definition sets will also use large quanti-ties of semiconductors, allowing Japa-nese chip manufacturers to

strengthen their grip.
"HDTV will have an impact on every facet of economic life," Mr Gro-enenboom says. "This is why the Japanese have targeted HDTV as a key, strategic technology and have devoted so much energy trying to force their system onto others. They wish to dominate tomorrow's economic

It is still far from clear, however, that HDTV will ever become a com-mercial success for anyone or that high definition sets will consume more than a fraction of the world's more than a fraction of the world's semiconductor output. Mr Jonathan Drazin, an analyst with the consultancy Dataquest, believes that by the turn of the century the proportion of buyers who purchase an HDTV rather than an improved conventional set could be no more than 10 per cent. It is need to be the property of the present that the text of the present than the present the present the present the present the present that the present the present the present the present the present that the present the p is possible, he says, that by the year 2000 less than I one per cent of semiconductors used in Europe will go into HDTVs.

But companies such as Philips, already reeling from a sharp plunge in its profits, believe they have to proceed on the assumption that HDTV is going to succeed. Mr Jean Caillot, senior vice-president of Thom-son Consumer Electronics, says that if Japanese companies manage to dominate the HDTV market, their European competitors could be producing sets under licence.
In developing their own system the

Europeans argued that compatibility with existing sets was essential. HDTV should not deprive existing set owners of the ability to watch pro-

European companies based their HDTV proposal on a system called Mac, developed by Britain's Indepen-dent Broadcasting Authority. Mac, a halfway house to HDTV, provides



clearer pictures by sending black and white and colour signals separately rather than together. With the existing television systems, black and white and colour signals share the same wavelength, causing striped

shirts to shimmer on the screen.

Mac forms the basis of satellite broadcasts of the sort carried out by British Satellite Broadcasting. A European Community directive requires all official satellite broadcast-ers to use the Mac system. Although broadcasters such as BSB still provide a 625-line picture, the company claims its images are sharper than those of the Pal system used in the UK, West Germany and much of the rest of Europe, and of Secam, which operates in France and parts of eastern

European companies say that when a European HDTV standard is introduced, owners of Pal, Secam and Mac sets will still be able to watch programmes. Those who wish to see the clearer HDTV pictures will be able to trade up to a more sophisticated set.

Indeed, viewers might soon be able to obtain pictures close to those that will eventually be available from HDTV. Both Philips and Thomson lan to have Mac sets on the market by the end of the year which will, they say, provide a fair approximation of high definition pictures by dou-bling the number of horizontal lines. Both the Thomson and the Philips sets will have a width to height ratio

of 16 to nine, the standard expected to be agreed in Düsseldorf. Conventional television sets have a four to three ratio. With the new set, viewers will be able to see films in their original dimensions. At present, television companies have to broadcast films either cropped at the sides or with black lines at the top and bottom. Mr Caillot says that Thomson's set, to be introduced in France and then in the UK, will have a price tag of £3,000. When HDTV comes in, set owners will be able to receive true high definition pictures by buying a decoder. if Europe's proposed HDTV stan-dard is to win acceptance, it is essential that Mac gains some credibility first. If Mac does not become firmly entrenched, the leap to HDTV will be

entrenched, the leap to HDTV will be that much more difficult.

The unity of the European camp, however, is threatened from two quarters. The first danger comes from Mr Rupert Murdoch's Sky Television. Sky has managed to evade the requirement that satellite broadcasters use Mac because Astra, the satellite from which its pictures are transmitted, is officially designated as a telecommunications rather than a television eatnications rather than a television satellite. By using Pal, Sky managed to launch its service 15 months before BSB, which suffered delays because of

problems with its Mac technology. A second threat to European HDTV has been the fear that an EC member might violate the satellite broadcasting directive and transmit pictures in Pal or Secam from an official satellite. On this occasion at least, it is not the UK which has proved to be the difficult European but West Germany. German broadcasters argued that by using Pal on their TV - Sat 2 satellite they could reach more viewers in East Germany than by using Mac. Mr Groenenboom said last month

that "if this were to happen then, at a stroke, Germany would cut itself off from the mainstream of Europe." European electronics companies feared that a German insistence on using Pal could prove a grievous blow to Mac.

During a meeting in Paris last month, Mr Christian Schwarz-Schilling, Bonn's telecommunications minister, pledged to abide by the EC directive. Delegates to a European Broadcasting Union meeting in Stockholm say that when news of the promise come through Garman broadcact. ise came through, German broadcast-ers said they would still fight for the right to broadcast in Pal. Both Thom-son and Philips say they are satisfied, ever, that Germany will insist on

It is not just the European televi-sion market which concerns Thomson and Philips. Through their American subsidiaries, the two companies account for a third of the US market for television sets. At the 1986 CCTR meeting the Americans gave their backing to the Japanese standard. As the world's leading producers of films and television programmes, the Americans said it was in their interest for a common standard to be

In Düsseldorf this week, however, the US will remain neutral. The Federal Communications Commission HDTV standard for the US in 1993. It has stressed that any new system must not require existing TV owners to buy new sets, which appears to rule out adoption of Japan's Muse. Philips and Thomson have already teamed up with the National Broadcasting Corporation to devise a system for use in the US. If they succeed in retaining a foothold in the European and American HDTV market of the 1990s the FFr20bn investment will look worthwhile. All they will then have to do is persuade viewers that

LOMBARD

## The test of UK **EMS** intentions

By Samuel Brittan

disruptive that the British Gov-ernment would gain by giving a rough idea of its timetable. The rumours do good in edg-ing sterling upwards from a

level which the Bank of England in its last Bulletin declared to be too low. The danger, however, is that any off-the-cuff comments by the Prime Minister which seemed after all to put off membership or revealed how profoundly she is still opposed to fixed exchange rates could give sterling a very bad knock. I can only hope that she has been forcefully briefed on this danger by advisers with alternative job offers in their pockets.

The bad side of EMS rumours is that financial markets see the EMS as a davice

kets see the EMS as a device by which the Government will reduce short-term interest rates for electoral reasons.

Mainstream Treasury opin-ion is still against joining the EMS until underlying UK infla-tion is seen to be moving downwards, which it hopes will be early in 1991. In that case the Intergovernmental Conference on European Monetary Union would begin in December with the UK not yet at first base. Domestically, the Treasury's inflation predictions are a triumph of hope over experience. Thus those ministers whose instinct is to ministers whose instinct is to join earlier, are right, but on certain conditions only.

If EMS entry is to provide a shock to inflationary expecta-tions, rather than cheers for the soft money electoral expe-diency brigade, it needs to be near the bottom of a temporar-ily wide band - say 6 per cent on either side of D-Mark 2.90. Second, bankable guarantees need to be given about the nar-rowing of the margins to the normal 2% per cent by about the end of 1992. Otherwise, those who have urged member ship on sound money grounds should dissociate themselves from the whole undertaking. The question of British Gov-ernment intentions is also aised by Sir Michael Butler's Report on Monetary Union for the British Invisible Exports

Council. The packaging and summary of the report are full

R umours of imminent full British EMS entry have now become so such as "subsidiarity", and appeal to the Prime Minister, such as "subsidiarity", and "remaining accountable at the national level". There is also the little matter of "locating the chief operating arm of the European Monetary Fund in London." The report starts from the proposition that "if a (new) Community institution is not established, there is no need for a revision of the Rome Treaty". But as Il out of 12 members have decided on such a revision, one must be devised consistent with the UK's objectives". A European Mone-tary Fund is outlined, owned by central banks, but not quite central bank itself.
There is still argument

among British official advisers about the main task envisaged for the fund. This is the intro-duction of a "hard Ecu", which instead of being a basket would be defined to move with the strongest existing member currency. The new Ecus would be substituted for national currencies on demand but not it is argued, add to the European

money supply.

The hard Ecu would be a step forward if adopted by pri-vate financial markets; and Sir Michael has a legitimate point about the emptiness of the Delors Stage Two, designed to pave the way for full monetary union. But any British endorse ment of anything like a paral lel or "dual" currency, additional to the existing ones, would alienate the Bundesbank, the UK's main potential ally in applying the brakes on premature monetary union.

It would, moreveor, be little reassurance for people struggling with near double-digit inflation in ordinary pounds to know that ICI was making transfers to Belgian bankers in The small print makes clear that the sterling exchange rate

would be fixed within a very narrow band and realignments at least as difficult as within the existing EMS. The system will still be one of virtually fixed – and only in the very last resort adjustable – exchange rates. It would be of no service to anyone for the Prime Minimister to think that the EMS and EMU can develor

#### Action to help the heavily indebted nations

From Mr David Knox.
Sir, I read with great interest your editorial comment ("Soluyour editorial comment ("Solutions for the debt problem," May 16), particularly since your views are so close to those I tried to set out in a recent publication, Latin American Debt Facing Facts. I agree wholly with two points you make and very largely with a third. First, you are so right in stressing that in all heavily indebted countries debt relief has to come, depending on the country's cirdepending on the country's cir-cumstances and especially the structure of its debt, from both official and private lenders. In particular, it is high time we stopped thinking of the Latin American problem simply as one of relief by private credi-

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tors only.
Second, the International Monetary Fund and the World Bank have to play a much more positive role in helping debtor countries to work out the reforms in their economic policies that are essential to their recovery, but also in assessing with them the debt relief necessary to support those reforms and make them economically and socially fea-

Fighting the office raider

From Mr Ray Shuttleworth.
Sir, Your report ("Midland offers staff counselling," May 8) regarding improvements in aftercare counselling following bank robberies, belies the sheer scale of the problem. There are about five office raids every working day. A vast range of preventive measures should be introduced

in support of a policy of pas-sive resistance to raiders. The introduction of time-lock safes, rising screens and more sophisticated surveillance techniques has been highlighted in the code of practice currently under consideration by the

The banks and building societies must do the decent thing by the general public and by their staff. This means that they have got to agree to work together on an industry-wide

Ray Shuttleworth, Assistant Secretary. Banking Insurance and 49 Queen Victoria Street, EC4

sible and politically pelatable.
As you say, their role has to be analogous to that of domestic bankruptcy courts. But they do not have the powers to enforce enjoyed by those courts. That is why we have to accept the idea, distasteful as it is, that in the last analysis those judgments can be

enforced only by the debtors through a default. Finally, there is your point that the IMF and World Bank, and I would add the other international financial institutions, should not be asked to give relief. I would very much like to agree with this since I share fully your view that we should not imperil the IMF's role at the heart of the international financial system nor the World Bank's ability to provide loans on the best possible mar-ket terms. I fear, however, that the debt structure of some countries may not allow this unless special arrangements are made to handle their debts to the international institu-

David Knox, Knights Barn, Manor Farm Lane, East Hagbourne, Oxfordshire

From Ms S. Griffith Jones. Sir, William Rhodes argues ("Reworking the Brady Plan," May 4) that new bank lending ("new money") should play a far greater role in the plan's implementation than it has

> The argument has two key roblems. First the vast maior problems. First, the vast majority of banks do not wish to increase their medium and long-term exposure to develop-ing countries; this was recently ing countries; this was recently shown by their unwillingness to put up substantial money for the new Mexican package.
>
> Most bankers — both in public and private — say candidly that they do not wish to lend more in other cases.
>
> Secondly, medium-term bank lending, especially at variable interest rates, is not a good way to fund the long-term

way to fund the long-term development of most low or middle-income countries. As the experience of the 1970s and 1980s has demonstrated, excessive borrowing from banks by developing countries can have very problematic effects both for the debtors and the banks. National savings, foreign direct investment and official flows (and particularly the former) are the best way to fund development. Naturally, pri-vate bank lending for specific purposes, such as trade credit project finance can play a valu-able role, but this is very dif-ferent from balance of payents finance.

If at present substantial new

money from banks is both unlikely and undesirable, for most developing countries, then the need to encourage debt reduction becomes clearly the main way to free develop-ing countries' resources to finance higher levels of investment and growth recovery. There may be some banks which wish to increase their exposure; there may be some exposite; there may be some indebted developing countries that wish to increase bank borrowing significantly (and that could perhaps afford to service these debts with very rapidly increasing exports). But these exceptions would only confirm the country that the country is the country of th the general truth that in most cases new bank lending is unlikely and undesirable. Stephany Griffith-Jones. Institute of Development

University of Sussex,

The protection of pensioners' rights

From Mr A. Mowlem.

Sir, Your editorial comment ("Whose pension surplus?" May 10) on the ownership of pension fund surpluses is timely. Come are the dam of timely. Gone are the days of benevolent employers doing their best for their former employees. What we have now is a generation of desperate managers casting around for any prop to shore up failing profitability. That search now focuses on pension schemes where the pickings are fat and apparently available.

This is even more marked

where the contrast between the fallings of the enterprise and the success of investment outside by the pension funds pressures the company to devise routes into the sur-phases. Unfortunately it is usually the case that the boards of trustees are furnished by the very business that intends to raid the assets. They also have access to all the data, deeds and legal talent to work out the method of plundering. Who or what protects the rights of the pensioners? The trust deed is intended so to do but is drawn up by the com-pany and administered by its nominees. How can the pen-sioners pursue their rights

Besides the legal cost, there are other serious handicaps that make it extremely difficult for pensioners to take the necessary action. They are old some are too old to fight for their rights. They are scattered and some are abroad.

It has been assumed that a

pension surplus is the result of over-funding by the company. But in certain cases there might not have been over-fund ing, the members might have had to continue with their contributions while the company ceased to contribute, and the surplus might have derived from shrewd investments. A. Mowlem, 4 Grass Park, N3

Why sentiment is still an important factor

From Mr H.G.K. Price, Sir, The British Coal Pension Funds advise shareholders in Globe Investment Trust to eschew sentiment ("Discounting a vital issue in the take-over," May 7), but for many, this is a part of the total pic-ture. I like Globe because it is old and large and reassuring. It offers solid worth akin to that

of a household-name life assurance company, with, however, much lower costs and far superior performance.

when getting hold of the facts

is difficult and access to legal advice in this esoteric area beyond their pocket?

It is surely no coincidence that life assurance companies are keen to dismember generalist investment trusts. Presumably they think the small man will divert his savings to their own inflexible endowment policies and over-priced unit

Well, I shall not. I shall note which insurance companies help to destroy Globe and I shall avoid their products. I have already written to the chairman of Standard Life. H.G.K. Price, 31 Park Road

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## **FINANCIAL TIMES**

Monday May 21 1990

Not just Number I in Plumbing Supply

## First aid for health care in eastern Europe

Doctors need equipment and medicines report Jennifer Monahan and Robert Corzine

■ HE more the scale of the communist disaster in central and eastern Europe comes to light, the more the note of frustration that can be detected among those trying to explain it seems understandable. Doctors are no exception.

A meeting last month arranged in the Polish city of Cracow by the French organi-sation, Médecins du Monde, discussed "humanitarian medi-cine and the rights of man." What emerged was the glaring gap between human need and economic and social reality. It was also clear that there are opportunities for western business as well as aid organisa tions to help redress the bal-

The doctors described the depressing situation they face: in states which until recently used statistics to disguise rather than reveal the truth, data systems need a total overhaul. But even though the exact extent of the problem may be unknown, it was clear that health care in eastern Europe is depressingly substandard.

The doctors emphasised that the health of those they treat is poorer than the western average, and below their own idea of what is acceptable. Poor diet, widespread smoking, alco-holism, industrial pollution and overcrowded living conditions all take their toll.

Without exception every doctor at Cracow pleaded for access to western research and knowledge. Hard-currency subscriptions to western journals were particularly prized and some virtually unobtainable



Environmental pollution, as in East Germany (above), has led to severe health problems

outside Warsaw, Bucharest or, indeed. Moscow. There was a lack of the supplies and equipment taken for granted in the west. Delegates reported that a Romanian surgeon mentioned a shortage of needles for sutures; health care at all levels was hampered by the lack of computers; and modern pharmaceuticals were

either in short supply or of inferior quality. Doctors said the shortage of hard currency was the over-rid-ing obstacle - but they stressed that they were not begging, and wanted joint ventures to produce the materials required.
A study commissioned last year by the Association of British Health-Care Industries (ABHI) confirmed that joint ventures are one way for western companies to enter eastern

The output of pharmaceuti-

cal products also varied widely. Even in East Germany, where 93 per cent of available medicines came from domestic sources, local suppliers were unable to meet periodic peaks in demand. The Soviet and Polish pharmaceuticals industry met only 45 per cent of domes-tic demand in 1988.

HE doctors at Cracow were anxious that west-ern delegates should grasp what it means to raise standards of care when people have lived for generations in a regime that punished personal responsibility. "It's habits and attitudes that need changing,"

was the message.

Some of the findings in the ABHI report support the doctors' claims about the widespread lack of accountability. the high level of false diagnotory diseases as well as cancer, the death rates from which are often twice those of the west.

ANY of the doctors at Cracow believed that western help has so far been disappointing, Czech delegate, Dr Martin Bojar, said his compatriots were disillusioned to find that promises made by visitors dur-ing the heady days of last November were receiving no

adequate follow-up. "We should be part of Europe," he said. "We seek a real partnership."
Multilateral aid is being funneled mostly through the EC and the World Health Organization. The main task according sation. The main task, according to WHO officials, is to conmg to who omcass, is to con-centrate on priority areas in each country to rectify the "massive neglect" of the for-mer communist regimes.

The role of the private sector in the west and within the

emerging democracies could prove crucial in improving the state of health care. The Cra-cow meeting wanted to see private medicine introduced along the west European model.
This would also complement

the already well-established trend in many Comecon states towards greater patient contri-butions through insurance

Hard currency shortages are likely to remain the biggest barrier to western companies over the next few years. How-ever, the study concluded that opportunities in the east could be "enormous" to companies willing to take a long-term

## The bull market in people

THE LEX COLUMN

Ever since Malthus, dire predictions about the conseences of human population growth have been proved false. But whether one falls into the optimistic or pessimistic camp, it is clear that the current rate of growth will have enormous economic and industrial consequences. A billion people will be added to the world's population by the end of the decade—the equivalent of another China. By 2025, the population will have increased by 3.17bn, equal to the entire population of the world as recently as 1960. The United Nations is predicting that the total will eventually stabilise at 11bn, but, at present fertility rates, 14bn looks more thely.

The obvious question is what all those people will eat. It is easy to overestimate the effects economic and industrial conse-

easy to overestimate the effects of the "green revolution". The UN says that more developing countries saw falls in per cap-ita careal production between 1979-81 and 1986-87 than saw rises. World cereal production per head peaked in 1985; the 1988 figure was lower than in any year since 1977.

In part, this may be a func-tion of price. Wheat prices rose by under 8 per cent during the 1980s; higher prices might bring further land into production or cause switching from other crops. In theory, there is plenty of surplus land available, although much of it is in sparsely populated tropical areas. Whether the investment to improve that land comes from the west or from changes in the political and economic structure of the developing countries will no doubt be the subject of continued debate.

But from the economic point of view, what is clear is that to bring Third World food production anywhere close to western levels, there will need to be an immense increase in use of fer-tilisers and pesticides. That may more than compensate agricultural chemicals compa-nies for any environmentally induced fall in demand from

It is also clear that health care expenditure will rise at least in line with population. Developing counties in particu-lar currently spend a far smaller proportion of their GNP on health than on ence. Any attempt to reduce population growth, for exam-ple, would increase expenditure on contraception. And if developing countries shift from sterilisation towards the methods more commonly used in the west, the drugs companies will be obvious beneficiaries.

**UK mortgage rates** General elections

1979 81 83 85 87 89 Another industry which looks set to benefit, on the basis of United Nations predic-tions, is motors. The current tions, is motors. The current total of 400m cars in the world is expected to increase to 700m by 2025. Again environmental considerations are likely to be overridden by the universal human desire for car ownership. Whether the west European and American motor companies build the bulk of those cars; or whether they are made by the Japanese and south-east Asians is another question.

Asians is another question.

Indeed Western companies will have to be very quick on their feet to exploit the new opportunities. By the year 2025, 57 per cent of the world's population will live in Asia, inclining 25 per cent or 2 17 m; inclining 25 per cent or 2 ing 25 per cent or 2.17bn in south Asia. The developed countries' share of world population will be down to 15.8 per cent, less than half its proportion in 1950.

UK markets

The UK equity market cannot afford to overlook economic data, such as this week's UK trade figures, events on Wall Street, or the course of West German monetary policy over the next few months. Nevertheless, the UK financial markets are moving into a period when domestic political pressures are likely to be as important, if not more so, than external influences on the

level of share prices.

Against this background, the psephologists could be more useful than traditional economists in deciphering the mean-ing, for example, of last week's spate of rumours about British entry into the exchange rate mechanism. The timing of entry is just as important a nolitical event as a financial one, and will probably deter-mine whether the current UK Government can win re-elec-

The gilt-edged and foreign

exchange markets remain far more nervous of a Labour government than a Conservative one. But the chances of either party forming the next government are far more finely balanced anced than the gap in the opinion polls suggests. Mr Nigel Forman, the Tory MP, noted at a Kleinwort Benson investment seminar last week, that no governing party has ever been so far behind in the midterm opinion polls and gone on to win the subsequent general election. On the other hand, no opposition party since 1945 has ever achieved the size of swing Labour needs to win an overall

The Conservatives won re election in 1983 and 1987 when inflation was under 5 per cent and mortgage rates were and mortgage rates were around 10 per cent. These are the magical figures the Gov-ernment has to keep in mind as it plots its financial tactics in the run-up to the next elec-tion. It is hard to imagine mortgage rates being reduced mortgage rates being reduced by a third over the next couple of years, if the Government's fight against inflation is to retain any credibility. But by the same token, a pre-emptive rise in UK interest rates, which would make more economic sense, would be even more sur-prising. Both are possible, which explains why the UK financial markets could be even more volatile than usual over the next year at least.

The complaint by Burmah's chairman against the Advance Corporation Tax system revives an old debate between industrialists and the Treasury. The fact that ACT cannot be offset against overseas taxation is, companies argue, a disincentive to direct investment overseas; though that might not be their most profitable line of argument if Labour wins the next election. The taxman might also present the respectable counter-argument that discouraging distribution in favour of retaining earnings investment is economically

In the simple taxation system Mr Lawson seemed to be aiming for, the taxation of profits and dividends ought not to have been linked at all. But never mind the theoretical arguments, the Treasury does not want to lose the £750m or making ICI responsible for paying taxes on dividends, rather than chasing the hordes of Aunt Agathas, is a lot more

. A.M.

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## **Bush welcomes Moscow arms** talks as a major step forward

By Peter Riddell, US Editor, in Washington

PRESIDENT George Bush has welcomed the Moscow arms talks as a breakthrough which ensures that his summit with President Mikhail Gorbachev in Washington in 10 days' time should be "another solid step forward" in the US/Soviet rela-

tionship.
Mr Bush and his advisers have put a positive interpretation on the outcome of the Moscow talks, notably the progress on reducing strategic weapons and the full agree-ment on a bilateral cut in chemical weapons. This is despite the lack of progress towards a treaty on reducing conventional forces in Europe and the continuing Lithuanian

The normally cautious Mr Brent Scowcroft, the President's national security adviser, said on Saturday that the Moscow meeting had put relations back on track after the Soviet side had earlier appeared to be pulling back on some arms control issues.
There has nevertheless been

no US commitment to bring forward a bilateral trade treaty for signing in Washington. A provisional trade agreement, leading to most favoured nation status for the Soviet Union and a big reduction in US tariffs, has been prepared,

Continued from Page 1

Madrid and Rome.

Minister, on Saturday. He hasso far visited Belgium,

Britain, France, Greece and Portugal In Bonn he will meet

Chancellor Helmut Kohl, Mr Hans-Dietrich Genscher, the

Foreign Minister, and President Richard von Weiz säcker.

before travelling on to Berne,

Mr de Klerk secured a firm

commitment from the Portu-

guese Government last week

that Lisbon would support an

in Bonn yesterday, a Foreign

immediate lifting of sanctions.

Ministry spokesman said that the West German Government

supported Mr de Klerk and viewed what he was doing as

promising, but that it was too

early to talk about ending

but US officials say signing could be delayed, not least because of the opposition of many in the US Congress. Signing of a treaty will depend on an easing of Moscow's squeeze on Vinius and the beginning of a dis-

and the beginning of a dia-logue, as well as on the passage of an emigration law by the Soviet parliament.

The Moscow statement by Mr James Baker, the Secretary of State, on Saturday made no mention of the trade treaty. He said that, apart from arms control, the two presidents would Washington sign a long-term grain sales agreement, a maritime transport deal, various other maritime agreements and an understanding on the exchange of 1,000 undergraduate students

between the countries.
While acknowledging that the Lithuanian crisis still places a cloud over the summit, Mr Bush and his advisers do not want it to dominate the discussions and they now feel that the Washington meeting can be presented as a move-ment forward in the relation-

ship.
Mr Bush said during a visit to Texas on Saturday that the Moscow talks were a major step forward that "should allow us to meet the important

There were signs yesterday of continued differences

between the British and the

Irish, who currently hold the EC presidency and are strongly

opposed to lifting sanctions.

Mr Gerry Collins, the Irish
Foreign Minister, described as
"very helpful" a letter sent by

a number of Commonwealth

foreign ministers to the EC calling for a continuation of

sanctions. But Mr Hurd said

the letter was "somewhat unreal," adding that "it gave a

one-sided account of what was

At a press conference in Lon-don at the weekend, Mr de

Klerk was at pains to stress that the process of reform

under way in South Africa was

happening in South Africa."

UK claims EC support on S Africa

sanctions.

goal we set in Malta" (at last December's summit with Mr Gorbachev) of completing a strategic nuclear weapons. Mr Scowcroft said that, while there were still a lot of minor things that had to be done over strategic arms,

"none of them we would consider right now to be treatystoppers."

Hence the "major substantive elements of a START treaty" should be completed by the Washington summit, leav-ing a detailed treaty to be signed later this year. He said the Soviet side

appeared to be "stonewalling" over conventional arms. While was never expected that a deal - which involves all Nato and Warsaw Pact countries - would be ready by the Washington summit, the lack of progress raises questions about whether such a treaty will be ready for signing this

The US and Britain have been insistent that agreement on cutting conventional forces is a necessary prerequisite for any meeting of the 35-nation Conference on Security and Co-operation in Europe, provi-sionally scheduled for Decem-ber in Paris.

"My message is that the dynamics inside South Africa necessitate a re-evaluation of

the policies in Europe and the European Community," he

However, anti-apartheid groups, including the African National Congress (ANC), dis-pute the claim that reforms

introduced by Mr de Klerk amount to "profound and irre-versible changes."

Mr Nelson Mandela, deputy

president of the ANC, whose

release in February after 27
years in prison signalled the
start of Mr de Kierk's reform
drive, said in Aiglers over the
weekend: "Apartheid is still in
place. Nothing has happened in
regard to its dismantling."

"irreversible."

## US banks tighten up on property lending

By Peter Riddell in Washington

ses in Soviet out-patient cen-

tres means that as many as 45

per cent of all hospital admis-

sions are unnecessary.

The study also confirms the

doctors' view that vulnerable and economically inactive citi-zens have little or no access to

the care provided for the work-ing population. Orphans and the old were mentioned by del-

egates from several countries as groups poorly treated. On average only 4-6 per cant of state spending is directed at

health care, half that of the

It is also clear that the sys-

tem is ill-prepared to tackle the sharp rise in diseases common

to heavily-industrialised coun-

tries. Of the four countries covered in the study, all but the

Soviet Union had made sub-

stantial progress in controlling infectious and parasitic dis-

eases. But there has been a

US COMMERCIAL banks are restricting loans on property and to some small and medi-um-sized businesses, but there is no general credit crunch, according to a Federal Reserve

The disclosure of the regular survey coincides with the publication of the minutes of the March 27 meeting of the Fed's policy making Open Market Committee (FOMC). It shows that, while monetary policy was left unchanged, Fed governors and regional bank presidents were divided about the extent of the inflationary extent of the inflationary threat, as well as about the scale of intervention in foreign exchange markets.

The current monetary policy was apparently confirmed at last Tuesday's meeting of the FOMC, to judge by subsequent comments and the Fed's actions in the money markets. The Fed's survey of 60 bank loan officers shows that since the end of last year there has

been "a considerable" tighten-ing of lending policies on commercial property, excluding construction and land development loans. Moreover, lending to small and medium-sized businesses has been tightened because of a less favourable economic out-look and a deterioration of

banks' loan portfolios. There is a greater tendency to tighten terms on business lending among small, rather than

Total commercial and industrial lending has still grown this year, though at a slower pace in the second half of 1989. The survey indicates reduced demand for borrowing from larger customers, which have also become more reliant on commercial paper. Banks have not changed their lending policies towards such large compa-nies.

The survey suggests that, while there has been some tightening, especially in relanghemng, especially in reaction to property, there has not been the widespread credit squeeze about which some banks and businessmen have recently been complaining. This ties in with the message delivered to leading US bankers 10 days ago by Mr Alan

Greenspan, the chairman of the Fed, and other top regula-tors that, despite the need for caution in some sectors, there should not be a general squeeze on lending to creditworthy customers. The FOMC minutes state

that, apart from lending for corporate restructuring and some property deals, "it was difficult to find firm indica-tions of greater credit rationing. Some tightening of credit standards probably was a desirable development in terms of correcting for past excesses and adjusting to a more moder ate pace of business activity." At the March 27 meeting, two Fed governors, Mr Wayne Angell and Mr John Laware,

and Mr Lee Hoskins, preside of the Cleveland Federal Reserve Bank, voted against an increase from \$21bn to \$25bn in the upper limit on the Fed's holdings of foreign currencies. Mr Angell and Mr Hoskins felt that intervention in foreign exchange markets in recent credibility of the Fed's mone-tary policy by contributing to uncertainty concerning its pri-ority towards achieving price stability."

The three also opposed a proposed increase from \$10bn to \$15bn in the amount of foreign currency which the Fed can "warehouse" for the US Treawarehouse for the US frea-sury – an arrangement under which the Treasury sells for-eign currency to the Fed in exchange for dollars and simultaneously agrees to repurchase it at the same exchange rate some time in the future.

They were worried about the policy implications of such activities which "were inappro-priate in the absence of a definitive indication of Congressio-nal intent in this area." The warehousing, they said, could be viewed as avoiding the Congressional appropriations pro-

cess for approving spending. At the March meeting the members of the committee voted nine to two for an unchanged policy. Mr Hoskins and Mr Robert Boykin of Dal-las dissented because of their concern over inflationary pres-

# Worn out by Friday.

## EC row over decision on siting of bank

Continued from Page 1 be located in Amsterdam.

After the vote, the Dutch threatened to withdraw their support for the EBRD. However, they cannot block the establishment of the bank by refusing to sign the statutes in Paris at the end of this month. The EBRD will come to life once the parliaments of two-thirds of the member governments have ratified the agree-

The UK parliament should be up and running by the Spring of 1991. The EBRD, with capital of almost £7.5bn, ket economics.

The vote to site the EBRD in London was hailed by the UK Government yesterday as a vote of confidence in the City of Londonas a leading financial centre. The Treasury said it was "absolutely delighted" by the decision, which is regarded as a significant coup for Mr John Major, the UK Chancellor, who played a key role in

there is considerable speculation that the bank will be based in the Docklands. The EBRD will initially. employ a staff of about 600, drawn from throughout the UK and Europe. The bank will be the first important international organisation to be based

It is believed that the president-designate. Mr Attali, will act mostly as a figurehead for the EBRD, leaving the day-to-day management of the bank to the vice-presidents and the board of directors.

Besides providing printed and on-line prices daily, we also publish them in the Weekly Eurobond Guide.

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So, by the end of the week, it's been heavily thumbed. By fund managers and analysts as well as by bond dealers. No wonder it looks a little ragged round

It takes a lot of beating.

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**WORLDWIDE WEATHER** Ajderia Algieria Almena Behr uh Bertradena Bertrade Bertric Blarric Blarric Blarric Blarric Blarric Blarric Blarric Blarric Bortoau Bortoau Bortoau Budinped Budinped Budinped Grussela Budinped Carri Carriel Carriel

ratify the statutes before the end of this year, and the Treasnry hopes that the bank will (\$11.7bn) will lend money at taken on where in London to locate the EBRD. The Treasury market rates to those countries in central and eastern Europe has been inundated with offers that are committed to applying from property developers, and the principles of multi-party democracy, pluralism and mar-

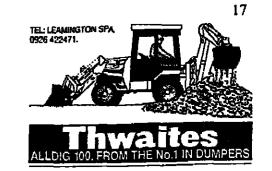
lobbying support for the capi-

The decision now has to be

## **FINANCIAL TIMES**

## COMPANIES & MARKETS

Monday May 21 1990



#### INSIDE

#### **Enimont set to name** \$1bn bid target

The Italian chemicals concern Enimont is expected today to disclose the name of its \$1bn acquisition target amid a welter of speculation after the company revealed its spending plans last week. Among names mentioned are Polysar, a subsidiary of Canada's Nova Corporation, as well as ICI's polypropelene operations and even the Ausimont fluorides subsidiary of Enimont's own joint parent, Mon-

#### First round win to CGE



Compagnie Generale d'Electricité headed by Pierre Suard (left), has won an initial ekirmleh in its attempt to gain control of the leading French nuclear plant builder, Framatome. The Paris Commercial Court has thrown out a reques by Framatome for the part of CGE's recentlyacquired majority stake in the plant builder. However, the court told Framatome that it had

#### Fisons draws green lobby

a legaliy valid case. Page 20

Tough questions about the threat to lowland beatlands from commercial peat extraction are likely to surface at tomorrow's annual meeting of Fisons, the diversified pharmaceuticals, hor-ticulture and scientific equipment group. Institutional shareholders speaking for 42 per cent of Fison's shares have been contacted by Pensions Investment and Research Consult acting for Friends of the Earth. Page 21

#### What's in a nationality?



How can a company's nationality be defined? By its ownership? By where its top management reside? By where it makes its goods? Or by where it sells them? In the Business Column Charles Leadbeater suggests that religious, political or social attachcatholicism or environ-

mentalism which span national borders, might be a better way of categorising companies than outmoded notions of nationality. Back Page

#### Market Statistics

Base lending rates FT-A World indices
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Money markets New lat band issues NRI Tokyo bond Index. US money market rates US bond prices/yields

#### Companies in this section

Alps Electric British & C wealth - CGE Compaq Computer ERF (Holdings) Enimont Fisons Framatome

21 Misui Real Estate
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21 Sepanara Addison 29 Orient Corp 21 Singapore Airlines 20 Speciality Shope 21 USS Phillips & Drew Harding Group 21 UniChem 21 Varnaha Corp

## The price of ignoring clues to the future

Terry Byland and Richard Waters explain the importance of LIFFE in signalling last week's bull market

t was a dramatic change of heart. After the uncertainty of recent months, UK share prices leapt forward last week, sparked into action by a belief that the UK would soon be a full member of the European Mone-

tary System. For the stock market, however, such leaus of faith are not unalloyed good news. The sharp movements of last week, follow-ing a period of low activity, tested the market's mechanisms to the full.

They also caught marketmakers and institutional investors acutely short of stock — a costly experience for the former and a warning to the latter of the dangers of shying away from equities.

The events of the past week The events of the past week have emphasised the role now played by the futures market in directing, as distinct from merely shadowing, developments in the underlying stockmarket. On each of the last three sessions of the week, share prices opened quietly, with only minor gains; it was the flying start in the FT-SE futures contract when the London International Pinancial don International Financial Futures Market commenced business at 8.85am which lit the blue

On the stockmarket proper, marketmakers can begin to input their price quotations to the SEAQ electronic network from 8.00am, and business can then be transacted, although the FT-SE is not calculated for another half hour. And that was one source of cal, clashes between traders last

Marketmakers, horrified at 8.30am to see the premium on the FT-SE future rocket to, for example, 60 points on Friday morning, rushed to change their quota-tions for the Footsie 100 stocks before rivals or brokers could "take them out."

Even minor and justifiable

delays in answering the banks of flickering telephones, especially if accompanied by a change in the price on the trading screen. enraged the near frantic callers and would-be customers. Some dealers would claim that

the delays were not always minor and not always justifiable, but there have been no official com-plaints to the International Stock Exchange.

Turnover in the futures market

has increased over the past fort-night and this may have a more significant message for equities than mere verbal fisticuffs. Demand for the Footsie future has come from two separate and sometimes conflicting quarters – the marketmakers and the investment institutions

FT-SE Hourly changes

trading books in the underlying Footsie stocks, which are the top 100 equities traded in London; it is cheaper and quicker to move positions in the futures than in

The institutions use the futures market as a technical aid, but also, and increasingly, as a

first step to a definite change of stance in equities. "The funds often buy the Footsie future before they have decided which

take," said a dealer at Panmure Gordon In buying the futures contract, the institutions protect them-selves against the surge in the

specific stocks they want to

share prices that will greet their appearance in the equity

From this viewpoint, the futures market may have been sending out important signals. The Footsle contract was trading at a significant 40 point premium for nearly two weeks before the equity market took off. In that very important sense, the futures may indeed have been leading

the equity market. All this indicates that the futures market has become increasingly sophisticated and a more important influence on equities than it was at the time of the Big Crash, for example.

When the dust of last week's conflict dies down. London equity firms will be showing a new and deeper respect for their counterparts in the multi-col-

oured LIFFE jackets.

Marketmakers, meanwhile, were badly caught out in last week's rush. Few were carrying any stock (in the jargon, most held bear positions). It was like sale-time at Harrods, but without anything laid out for the custom-

ers to buy.
In such circumstances marketmakers, who are obliged to sell shares at the prices they quote on SEAQ, inevitably take a loss as they scramble to buy in stock at a higher price to cover their

Benson: "If institutions are buying it, and other marketmakers are buying it, and you want it, where can you get it? You're going to get hurt.

Estimates of how much was lost on Thursday, the day prices surged, vary wildly.

A suggestion of £20m (\$33.8m) was said by most marketmakers

to be wildly exaggerated. One of the leading marketmakers, for instance, while admitting to having been caught out, said that it had lost "substantially less than £1m.' Most declined to speculate,

although one said £5m to £10m was a more likely range. Losses like these make marketmaking, already suffering from tight margins because of the high level of competition in the mar-

level of competition in the mar-ket, a painful business to be in. But the bad days have to be set against the good. As Mr Tony Abrahams, head of marketmaking at Smith New Court, one of the most successful firms, said: "It was quite painful I wouldn't want to sound too

relaxed about it. But in each month we get it right some days and wrong others." The sharp movements were undiluted good news for brokers, though. The level of share dealing surged, bringing with it an increase in brokers' commission

## The US business cycle rediscovered

the stockmarket.

#### By Anthony Harris

t would be quite literally intolerable to try to eliminate all this [the expected over-shoot of up to \$124bn in the 1991 US fiscal deficit] in just one Bud-

These words, used in Congressional evidence by one of Mr Richard Darman's officials last week do not simply mean that the deficit is out of control. There ine centri is out of control. There is nothing new about that.

They mean that after a long exile, the ghost of John Maynard Keynes has been allowed re-entry as a member of the Washington policy establishment, which is

On the face of it, this is a welcome return to reasonably sophisticated thinking. (The timing is interesting too, to put it mildly, but we will come to that later.)

deficit contained in the Gramm-Rudman-Hollings Act (GRH) always did seem simple-minded. The fallacy is that the most powerful influence on the actual state of the US deficit is not Budget policy, but the state of the

A boom cuts the deficit, a slow-down enlarges it. Result: and as long as Capitol Hill is con-

targeting the deficit without regard to the state of the economy is asking for trouble, in two bipartisan agreement. forms. First it encourages Presidents to "meet" the GRH targets by optimistic economic forecast-ing. (President Bush's so-called flexible freeze strategy simply extended this Micawberish

extended this Micawberish approach to the medium term.)
As long as the economy is in the up half of a business cycle, this non-policy looks like masterly economic management. However, once the economy slows down again — as economies generally do — the policy that looked masterly is seen as "literally intolerable." In a slowdown, nobody even pretends that the deficit can be managed (Actual recession does not count, because Congress

recognised from the start that cit in a recession, and provided a Reaganite contempt for "funny temporary escape clause.)
They turn instead to moving the GRH targets through what is suphemistically known as a "fix" – perhaps rightly, since it is a

way of sustaining a hallucinia-This means amending the law;

THIS WEEK

can only be changed through bipartisan agreement.

The net result of cash targeting, then, is, in a fat year, to prevent Republican presidents from behaving like fiscal conservatives, while, in lean ones, they case to behave like Republicans at all. Hence Mr Bush's willing-ness to talk about higher taxes, provoking incoherent rage from his own right wing, and sardonic jokes from everyone else.

My own favourite is the fee-blest: "What I said was No new

This nonsense could all be avoided if targets were set in cyclically-adjusted terms – an essentially Keynesian practice introduced nearly 30 years ago by President Kennedy, acting on the advice of the late Arthur Okun. It money," and even now its re-en-try is only implicit.

ll the same, it is more A sensible to admit to trou-ble with the economy than to try to wish it away. In that respect, the change is wel-come; but in another, it is potentially sinister.
The trouble is that the Darman analysis is insular, and ill-timed too. The slowdown, which has provoked such alarm, is essen-tially a credit deflation, reflecting new caution on the part of both

borrowers and lenders.
It will hit purely domestic activity — construction, which now expects to shed some 200,000 workers in housebuilding alone, related durables and home car

Mr Darman clearly believes that the impact could be much sharper than consensus forecasts yet suggest, and I would agree with him. But in a world context, that could be a very welcome

The sudden liberation of eastern Europe will require a flow of resources from the west (mainly from West Germany) which my friend Brian Reading of International Advisory Associates estimates at 6 per cent of German

GDP. That is more than enough to wipe out the German trade sur-plus, and the Japanese surplus is also expected to fall away as domestic spedning on the infrastructure grows.

This means that something has to give if world interest rates and world inflation are not to go on rising; so it is positively helpful if US domestic demand is offering to fall of its own accord. In this international setting an attempt to enforce the GRH targets might not be even figura-

gets hight not be even figura-tively intolerable.

It might, on the contrary, be welcome in the same way as the British fiscal tightening of 1981 (which was widely denounced at the time by economists of a Keynesian persuasion who suf-fered from tunnel vision).

It enabled the Bank to let interest rates fall, and gave Mrs
Thatcher devaluation without inflation. This started the revival of profits, net exports and invest-ment which became known as

the Thatcher miracle.
Something of the sa happening in the US in spite of the current impasse on fiscal pol-icy (or more probably because of

It is true that consumer demand, housing and other vote-rich domestic sectors look weak.



already running a bilateral defi-cit with the US - and invest-

ment intentions.

Meanwhile, the Fed is dropping heavy hints that interest rates might be allowed to fall; and the dollar would no doubt be allowed to fall too.

A lower dollar would offer a quick fix for profits, which are at the moment squeezed enough to constitute a threat to the intended investment programme Even a citizen of Mrs Thatcher's Britain may be allowed to draw the conclusion that it was just the time for a naturally cautious and passive President to stay cautious, if not passive, and use But other numbers are consistently better than expected, notably net exports – the EC is back on track.

#### **Economics Notebook**

## France warns of fragile profits

THERE is a curious irony to clearly not going to contest the hearing a socialist Government result, and has warned that the results were also heavily warning that corporate profit corporate debt levels are ability is ominously fragile. In France, where company profits are still rising visibly, the irony is particularly marked. Nevertheless, senior econo-

mists in the Government of Mr Michel Rocard say this is a distributed earnings has in fact main point of concern for the next two or three years: that the continued strength of productive investment, and the ability of French companies to finance this investment largely out of their own cashflow, are the most important indicators finances. of the country's ability to resist future economic shocks.

Preliminary national accounts for 1989, published last week by insee, the state statistical institute, confirm that there was some decline last year in corporate self-fin-ancing ratios, to 82.8 per cent, compared with 87.7 per cent in 1988, 87.8 per cent in 1987 and 92.5 per cent in 1986 - when French productive investment-had just started to pick up.

The decline is most marked for the private sector - 81.7 pany balance sheets. in 1988 - whereas state-owned companies achieved 89.4 per cent, only slightly lower than

also show the probability of a ernment's excuses for not slowdown in earnings growth this year. A Credit National study of 60 of France's largest industrial and service companies shows cashflow flattening off sharply this year — up 1.5 (274.5m) (\$126m) a month in per cent compared to 15 per cent in 1989 — while investment continues to grow by around 15 per cent. around 15 per cent. On this analysis, the Govern-

increasing oninously quickly.
Although the CNPF wishes
the Government would cut corporate taxes across the board, experience has shown that the

not prevented French compa-nies from boosting their dividends by 14 per cent last year. But senior CNPF members privately admit that they think the Government is exaggerating the fragility of corporate

The statistics are to be treated with caution, for they can suffer substantial revisions up to four years after their first publication. Even at a self-financing ratio of 82.8 per cent, French companies are still faring 15 to 20 percentage points better than during the 1970s. All the same, insee economists stand by their analysis. They point to the surge in lease financing last year, which may have masked a substantial deterioration in com-

1988's 90.5 per cent.
Business opinion surveys ANOTHER of the French Govrelaxing its policy of economic rigour is also under strain: the visible trade deficit has started

\* \* \*

The rest of the year is almost certain to show some deteriora-tion, but April's foreign trade ment has based its decision to continue the reduction of cor- statistics, due tomorrow mornporate tax rates, at least on ing, should give some indica-undistributed earnings. The Consell National du Patronat months were a pure fluke, or Français (CNPF), the French at least partly the result of a

employers' federation, is genuine improvement in

by the appreciation in the value of the franc.

Some of the causes of the first quarter's good results were short-lived, as Insee points out a fall in non-ferrous metal prices, unusually high grain exports and the strike at British Aerospace, which pro-duced a drop in imports of parts for the airbus assembly

plant at Toulouse.

The Airbus effect will now produce a backlash: exports of finished aircraft have barely resumed, but imports of wings

resumed, but imports of wings from British Aerospace have started again, now the strike has ended.

Estimates for Tuesday's figures vary widely. Mr Robin Hubbard of Paribas Capital Markets, for example, is forecasting a deficit of FFr2.50n, while Mr Bernard Godement of Nomura expects Ffr4bn Nomura expects FFr4bn although he is more optimistic for the year as a whole.

Long term, government economists expect the foreign trade figures this year to return to a trend deficit of ing recent high pay settle-FFr3bn to FFr3.5bn a month. In any case, there has been a distinct shift in opinion on the importance of the trade deficit. The Organisation for Economic Cooperation and Development (OECD), in its annual assess-ment of the French economy published last month, decided that France's overall external position was, after all, not bad, and that a more balanced assessment, with less emphasis

on the visible trade deficit, was warranted. Those used to UK figures scarcely find France's modest current account deficit alarming at 0.4 per cent of GDP. But what if the trade deficit were no longer there to justify a policy of economic rigour?

THE UK TRADE figures on Wednesday are keenly awaited in a quiet week for economic indicators. Sterling performed strongly last week, on the back of speculation about imminent of speculation about imminent entry to the exchange rate mechanism of the European Monetary System, but poorly received trade figures might bring the currency under renewed pressure.
Analysts expect the April fig-

ure to register a substantial improvement over last month's £2.2bn deficit, which was greeted with horror on interna-tional markets. Nobody expects it to be as bad this time. The consensus forecast, according to a survey by MMS Interna-tional, the financial markets research group, is for a current account deficit of £1.5bn.

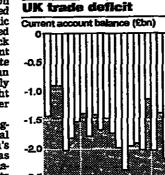
Two other indicators will provide clues to the UK's underlying rate of inflation. Today's provisional M0 figures for April should indicate the buoyancy of consumer demand, with an increase of 1.5 per cent, against 0.2 per cent in March expected. The broader March, expected. The broader figure for M4 including bank lending which hit the disquiet-ingly high level of £9.2bn in

March, is expected to reach a more level-headed £6.5bn. Also, unit labour costs for March are announced. Followments, and warnings on pay made by Mr John Major, the Chancellor, to the CBI last week, the labour market is the focus of much attention. If there is more inflationary pressure to come, many analysts treat unit labour costs as the best indicator for it. A year-onyear increase of 7.3 per cent, compared with a 6.8 per cent

rise in February, is expected. In the US, the economy appears to be easing smoothly. Thursday's money supply aggregates are all projected to show a tightening, while per-sonal consumption growth for April is expected to maintain the March level of 0.4 per cent, and a drop in personal income growth is expected.

George Graham

These figures could please the market, which is still worSociety commitments.



-2.5 Jul 1988 1989 ried about inflation, although there are some worries about sluggish growth and undesir-

ably high inflation. Japan, enjoying a rally on the financial markets recently, should announce reduced con-sumer price inflation on Friday, as the April 1989 sales tax increase fades from the picture. March may have seen the peak, although concern over the tight labour market, low productivity growth and demand pressure will persist.

The pace of the week may be slackened by Thursday's Ascension Day holiday, when most continental markets will be closed. Other significant events (with MMS consensus forecasts in brackets where rel-

evant) include: Today: UK, provisional April M4 figures (+1 per cent), London and Scottish banks' monthly statement. Tomorrow: France, trade

balance for April (-FFr3bn).

Germany Money supply M3 fig-ures for April (4.8 per cent). Wednesday: US, durable goods orders for April (-2 per cent), Alan Greenspan, chairman of the Federal Reserve. testifies to Senate banking committee on thrift bail-outs. Thursday: UK, industrial production for March (+0.7 per cent). US, real GNP for first quarter, and figures on M1, M2 and M3. Japan, industrial pro-

duction figures. Friday: UK, April Building

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#### INTERNATIONAL CAPITAL MARKETS

US MONEY AND CREDIT

## Fed ends interest rate speculation

THE MESSAGE from the focusing for a new sense of Federal Reserve could not have direction on the May employbeen clearer forget any imme-diate cut in US short-term interest rates. The message was delivered repeatedly last week after a flurry of wishful bond market speculation, to the effect that rates were finally on their way down

again, accompanied a meeting of the Fed's open market committee, its policymaking arm.

President George Bush joined the ranks of the hopeful when he told a news conference he would like to see interest rates falling. But on both Thursday and Friday the Fed made clear it was business as

drain reserves when the Federal funds rate, which charts the basic cost of credit, slipped below its 8.25 per cent target. This depressed the price of bonds, which ended slightly down on the week, despite a run of reasonably encouraging

economic statistics.
That suggests that bond prices may be set for a period of trading on a fairly narrow plateau over the next week or so, barring any horrendous shocks, following their steep rally in the first half of May. That rally was the product of

a sudden change in market perceptions: economic data for the first three months of the year, suggesting that inflation was spiralling out of control, gave way to some very down-beat April figures. Inflation, that scourge of fixed income markets, suddenly seemed to be a phantom which had been conjured up by some tempo-rary statistical oddities and could be made to disappear just as quickly.

Still, the contradictory signals from the statistics mean the outlook for the economy is still unclear, and the market is

By Deborah Hargreaves

A 10-YEAR West German federal bond last week was the

Government's biggest and car-ries the highest coupon since

1982. The issue totalled DM6bn,

an increase from the traditional DM4bn of bonds which are regularly offered as part of Bonn's funding requirements.

The bond is being seen as a test case for the West German

**Bund carries high coupon** 

Mr Edward Boehne, president of the Philadelphia Federal Reserve, said last week that the "risk to the economy is fairly even between a further slowdown and inflation," and added that the Fed had not changed its monetary policy since before Christmas.

The Wall Street consensus seems to be that, over much of 1990, inflation is likely to remain in a manageable 4.5 per cent to 5 per cent range and that, while the economy is growing slowly, it is not about to tip into recession, forcing the kind of interest rate cuts which would have the bond market soaring. Nevertheless, there have

been some worrying signs of economic downturn over the past week. Housing starts are in their worst slump since 1982, while consumer spending on goods is very soft, with only retaining any bouyancy.
And even if Wall Street does

not think the economy is par-ticularly fragile, the White House does — or has good political reasons for professing that it does.

President Bush began a delicate dance last week with Congress members on ways of reducing the budget deficit, and be emphasised the dangers of excessive measures which

omy further. The size of the potential budget deficit has grown greatly over the past few months. In January the White House, working on some remarkably optimistic economic scenarios, forecast that a mere \$36bn of cuts or revenue increases would be needed to meet the \$64bn deficit target set for 1991

Government's efforts to finance unification through the

capital markets. It carries a coupon paying 8% per cent,

which is a reflection of the rise in German bond yields. The German fixed incom

market has been depressed by the prospect of increasing bond issues. to help rebuild the East

German economy.

by the Gramm-Rudman deficit runs this argument, is not adding to pressure on interest

reduction law. But it is now signalling that the deficit is likely to be in the \$128bn to \$140bn range before taking into account another \$50bn of working capital for the Resolution Trust, which is clearing up the mess of the savings and loans indus-

However, both the White House and Congress are pre-pared to remove this from the Gramm-Rudman calculations. Despite the tortuous verbal sparring between the White House and Congress designed to deflect blame for tax increases and budget cuts to the other party - the bond market has taken heart from the negotiations, since at least the two sides seem to be

talking seriously.

Failure to agree would hardly be good news for bonds, as Mr Bush himself acknowledged last week when he said he did not want to "frighten the markets" with the nature of the problem. For an uncut deficit would mean increased government paper, depressing

That said, some analysts argue that the potential impact of both the savings and loans bail-out and a more general budget shortfall can be greatly exaggerated. The S&L rescue,

rates because the Government is merely acting as a financial intermediary and is not pump-ing extra demand into the system. As for the broader deficit, it is caused as much as anything by a shortfall in Government revenues, produced by the economic downturn, and this does not put nearly the same pressure on rates as the deficits of past years, caused by government stimuli to the

Be that as it may, the bond market was ruffled last week by the news that this week's two new offerings from the Treasury are to be substantially higger than expected: a two-year note issue has gone up from \$10.5bn last month to \$10.8bn, with a five-year note issue rising by \$500m to \$8.5bn, presumably because of the needs of the Resolution Trust.

And a close watch will be kept this afternoon on figures for April's federal budget, to see whether receipts are lagging badly.

Analysts are forecasting a graphy of ground \$28 m. \$20 m. surplus of around \$38bn-\$39bn, against \$40.9bn last year. But March's figures were far worse than expectations, with a defi-

**Martin Dickson** 

_	Lest Friday	1 week	4 w/s ago	12-month High	12-manti Low
Fed Fends	8.19	8.31	8.19	9.92	8.00
heer-manth Treasury bills	7.99	7.86	7.94 8.22	911	7.20
be-month Treasury bills	8.14	8.05	8.22	9.37	7.18
hree-energia prime CDs	8.36	8.32	6.50	10.35	8.18 8.05
O-day Commercial Paper	818 815	813 810	8.25 8.22	9.95 10.05	8.15
O-day Commercial Paper	615	تللبة	8.22	כוו,ונב	972
US BOND P	RICES A	ND Y	IELD\$	(%)	
	Lașt Fri,	Change on wit	Yleki	l week	4 vt.
wayat Trasay	98.1	-&	8.77	8.68	8.57
)-year Treasury	10481	追	8.79	8.73	8.63
)-year Treasury	100X	=.	8.69	B.66	8.47
Money supply: in the week		7, M1 fe	ii by \$0.2	ton to \$80	5.5bn
Money supply: In the week		ND IN	DEX		5.5bn
Money supply: In the week	ended May	ND IN	,		5.5bn
Money supply: in the week	ended May	ND IN	DEX	ADEX	
Money supply: in the week	ended May	ND IN	DEX		5.5bn 26 ws
Money supply: in the week  NR1 TO	ended May	ND IN	DEX TRIVANCE	NDEX	26 w/s
Money supply: in the week  NRI TO  consider 1983 ~ 100  real!	17/5/89 145.20	PERS Average (%)	DEX URMANCE I Last ereck 143.72	12 ws ago 143.80	26 wis ago 147.79
Money supply: in the week  NR! TO  exester 1983 > 100  real!  personn Books	17/5/89 17/5/89 145.20	Average (%) 7.03 6.84 7.07	IDEX FORMANCE   Last week 143.72 141.51 146.52	12 wis ago 163.80	26 wis 290 147.79
Money supply: in the week  NRI TO  consider 1983 ~ 100  consider 1983 ~ 100  consider 1983 & 100  consider 1984 &	17/5/89 145.20 143.16 149.31	PERS Average yield (%)  7.03  6.84 7.07 7.17	10EX TORMANCE Last week 143.72 141.51 145.52 147.71	12 wis ago 163.80 142.36 145.69	26 wis 290 147.79 147.80 149.05
Money supply: in the week  NR! TO  eccepter 1983 > 100  eccepter 1983 > 100  eccepter 1983 > 100  eccepter 1983 > 100	17/5/89 17/5/89 145.20 143.16 147.35	PER Average (%)  7.03  6.84  7.07  7.117	DEX TORMANCE   Last week 143.72 141.51 145.52 147.71 141.16	12 wis 290 143.80 145.64 145.64 147.54	26 wks 290 147.79 147.80 149.05 150.27 141.96
Money supply: in the week  NR! TO  scenter 1983 > 100  seral!  seranted Books unicipal Books unicipal Books unicipal Books unicipal Books	17/5/89 17/5/89 145.20 143.16 147.35	Areage /%)  7.03  6.84  7.07  7.17  7.16  7.41	Last each 145.72 141.51 145.52 147.71 141.16	12 wis age 143.80 143.80 145.69 147.54 139.92	26 w/s 20 147.79 149.05 150.27 141.80
Money supply: in the week  NR! TO  comber 1983 > 100  comber 1983 > 10	17/5/89 17/5/89 145.20 143.16 147.35	PER Average (%)  7.03  6.84  7.07  7.117	DEX TORMANCE   Last week 143.72 141.51 145.52 147.71 141.16	12 wis 290 143.80 145.64 145.64 147.54	26 wks 290 147.79 147.80 149.05 150.27 141.96
Money supply: in the week  NRI TO  consider 1983 ~ 100  consider 1983 ~ 100  consider 1983 & 100  consider 1984 &	17/5/89  17/5/89  145.20  143.16  147.36  149.31  149.31  147.36  147.36	Areage /%)  7.03  6.84  7.07  7.17  7.16  7.41	Last each 145.72 141.51 145.52 147.71 141.16	12 wis age 143.80 143.80 145.69 147.54 139.92	26 w/s 20 147.79 149.05 150.27 141.80

US MONEY MARKET RATES (%)

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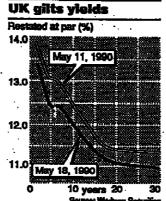
## Market left stronger but nervous

THERE IS a difference between explaining and justifying, though it is one that is often hard to make in financial markets. Most analysts had difficulty doing either in the super-heated steam of last Thursday's gilts rally, which left the market much stronger, if nervous about the future. The benchmark 11% per cent

Treasury 2003-07 closed the week at 100% to yield 11.66 per cent, priced more than two points above its close a week ago, although down from its trading peaks. The market has a long way to go to replace the losses of the first quarter, and the confidence required to sus-tain the rally has yet to be underpinned by adequate infor-mation about funding policy, the economy and the Government's path into the exchange rate mechanism of the Euro-pean Monetary System. It was EMS enthusiasm

which gave the market the explanation for its bounce last week, fuelled by the strength of the pound, which gained 0.7 percentage points on its trade weighted index in one day. The expectation of lower interest rates and the stronger pound gave the market the energy it has lacked for most of this year, though the rally was also fed by a shortage of stock and an explosion of trading in derivative products lerivative products.

The Treasury underlined that the prospects for ERM entry were unchanged. No decision has been made on the



timing of entry or on the size of bands. A fall in inflation remains the only important condition to be met. This should manifest itself two months after the peak of the annual increase in the retail prices index, expected in August. Several inflation mea-sures will probably serve as a

guide.
The indicators of economic activity and their impact on inflation continued to give cause for concern last week, though the market shows little interest. There was a further rise last week in the producer price index. The Bank of England signalled its interest in this measure in its May quarterly bulletin, putting it side by side with "retailed inflation," the measure of

surprising strength as do the results of many of the sector's leading companies. Profit margins, as the Bank warns, may be a crucial weak link in the process of slowing inflation.

Yet average earnings in manufacturing continued to rise and unit wage costs released this Thursday are likely to show a continuing deterioration in industry's competitiveness. The reason for the Bank's concern is last year's decline in

sterling, which inoculated much of the corporate sector against the implications of rising wage rates and the deflationary impact of monetary policy. So it was not surprising that the Bank was pleased if highly bemused by sterling's sharp rise last week. The Bank dispensed succour and stock on Thursday night to those market makers who had been caught short. At the same time it confirmed that base rates were to stay at 15 per cent. Just two months ago the money market had to be prod-

ded in the opposite direction when the Bank declined all offers for 91-day Treasury bills because some bids indicated pressure for a base rate rise. The 11% per cent Treasury 2003-07 was then at 974, barely a point above the year's low, yielding 12.09 per cent. The starling index then stood at 86.1. In eight weeks that have seen RPI inflation hit 9.4 per cent, a current account deficit of £2.2bn and precious little

there has been a recovery of confidence little short of miraculous while a strengthening in sterling has further underpinned the restrictive impact of

monetary policy.

This confidence trick can be explained by the hoped-for effects of ERM entry, but hardly justified, given that this is still some distance away. Or it can be explained by the belief that all the bad news is

in the market.

The next big test for the markets will be this week's trade figures for April. Whether or not these provide a shock on the scale of the March figures, the foreign exchange market will experience hiccups on its way to the ERM of the European Mone-

tary System.

The gilts market is likely to remain a nervous place until this dilemma is resolved, analysts said last week. The unex-pectedly high figures for local authority horrowing were hap-pily ignored, despite the sud-den return to a high monthly Public Sector Borrowing

Requirement. The Bank is keeping its own counsel on funding policy and there was marked hush in trading rooms at 3.30pm on Friday when many considered that the Bank might seize the opportunity to issue stock. This hesitancy is likely to be a persistent feature.

Andrew Marshall

#### FT/AIBD INTERNATIONAL BOND SERVICE

100   974   +1, 9.57   100	150   99   44   9.57
	200 102-, +4 9.47  180 100-, 0 9-48  180 100-, 0



#### INTERNATIONAL CAPITAL MARKETS

**EUROCREDITS** 

## Finnair gives terms for aircraft finance

AFTER months of deathly calm, last week was one of the busiest for some time.

Finnair announced the terms under which it was to raise \$300m to finance the purchase of McDonnell-Douglas MD-11s and MD-82s. The funds provide 15-year finance for each air-craft but, because it is four years until the final one is delivered, the facility is for 19 years from "door to door." They carry an interest margin over London interbank offered over LORADDI Intertrank University of 35 basis points (0.35 percentage points) — aggressive according to many bankers — and a 17% basis point commitment fee on undrawn amounts. The winning underwriting group comprises Bar-clays, Dai-Ichi Kangyo, Kansal-lis Banking, The Long-Term Credit Bank of Japan and Man-

ufacturers Hanover. Chase Investment Bank is arranging a satellite financing for Orion Network System, but further details have not

emerged. Details emerged for a \$345m ship financing for Greenwich Holdings, a private Norwegian company, to buy eight tankers. It comprises a \$165m guarantee facility to the Korea Export-Import Bank and a \$180m five-year loan. The loan carries an interest margin of 1% percent-

age points. Barclays is expected shortly to start syndication of a £100m credit for Sealink British Ferries, now part of Sweden's Stena group. That eight-year amortising facility is secured on ships and other property and carries an interest margin of % percentage point over

1/2/2 Visig

In the UK, National West-

TURNOYER (Sm)

#### EUROMARKET

minster is raising £150m over five years for John Lewis, the retailing group. It carries a commitment fee of 81/4 basis points and an interest margin

of 22% basis points. NatWest, which with First Chicago is seeking £300m for paper maker Wiggins Teape, is also said to be looking to raise funds for the UK's Beazer

A £300m seven-year credit for si, the UK venture capital specialist largely owned by the clearing banks, is said to carry a 17% basis point margin for the first four years, rising to 20 basis points after that. The loan is being arranged by

S.G. Warburg. In the US, two large standby in the US, two large standby facilities are being raised by oil companies. Arco is increasing an existing facility from \$3bn to \$5bn, and reducing the commitment fee it is paying to 'A point from it point, while Texaco is raising \$1.2bn.

A growing number of Italian borrowers are attempting to tap the market, some on very aggressive terms. The mos aggressive perhaps is Cassa di Risparmio di Roma, looking for Ecu200m of 10-year money through IMI Capital Markets at an interest margin of 17 basis

In other fund-raising for Italian financial institutions. Banco di Napoli is raising \$100m through Chase over five-years for a 17% basis point margin and a 7½ basis point commitment fee. Credito Fon-dario du Toscano is raising \$150m over five years. After the launch in the previous week of a \$200m facility for CIR, the Benedetti holding company, the broadcasting concern Radio Televisione Italiana is seeking Ecul00m over five years at a margin of a percentage point.

percentage point.
Finnair is not the only Finnish borrower in the market. Apart from the \$75m three-year term Ioan with a point margin being raised by Credit Suisse First Boston for Amer, Enso-Guizeit is also raising \$300m through Commerze bank, Kansallis and Union Bank of Finland. That is said to carry a 221/4 basis point margin for years one to four, and 25 basis points for the remain-

Stephen Fidler

INTERNATIONAL BONDS

## AIBD tries to become Euromarket securities exchange

THE Association of International Bond Dealers has made a pre-emptive bid to become the long-term securities exchange for the Euromar-kets by making formal approaches to the European Commission in Brussels.

Speaking after the associa-tion's annual meeting in Amsterdam, Mr John Langton, chief executive, said he believed the AIBD was the only filed its statutes and rule book with the Commission.

The AIBD is seeking clearance of its rules under Articles 85(1) and 86 of the Treaty of Rome, dealing with competi-tion and the abuse of a dominant position within the EC. It filed its rules at the end of March and is awaiting a

"There is a risk that the sion will come back to us wanting changes on some of our rules, but we will act to defend our members' interests," Mr Langton told the Financial Times. "By addressing the issue in advance, we are putting ourselves at the

forefront of the development of

the European market.

In addition, the AIBD is seeking improved international links with other trade and securities industry bodies to strengthen its position. Delees to the conference were told that on several issues the association is working closely with the International Primary Markets Association (IPMA).

News of this co-operation was a welcome sign of the

AIBD's increasing maturity. One of the forces driving it is the realisation that its current status as a self-regulatory body gives it little real authority beyond its membership. If its members are uninterested, it has an almost impossible task. There was plenty of evidence for this during an annual meeting dominated by sour behind-the-scenes talks. Superficial diplomacy did little to disguise the tension and frustration felt between the AIBD and the two

clear and Cedel. Since the Dallas conference in 1988, the three parties have been discussing plans to intro-

international clearers, Euro-

duce a joint communications network which would save the market up to \$10m each year. For the last 15 months, they have also been negotiating the implementation of the AIBD's Rule 221, introduced in January last year to control the settlement of new Eurobond issue grey market trades

Both these issues were the subject of strong disagreements in pre-conference negotiations. Little progress was made and the AIBO could only register its frustration. Mr Langton told the confer-

ence: "The AIBD's role is to bring them together, but we must be realistic. We can't impose a measure on the clearers. They themselves must progress."
Cedel's chief executive, Mr
Andrew Lussi, said the lack of

progress on the network and Rule 221 reflected the need for free competition between itself and Euroclear. He said that Cedel was willing to accept the involvement of either the AIBD or independent consultants in efforts to remove inefficiencies

from the market.

Mr Lussi made the extraordinary unchallenged assertion that the way securities and cash passing between counterparties in the two clearing systems are processed (via an electronic link known as the bridge) costs the market \$35m of lost interest income each

The principal beneficiary of the bridge arrangement is Euroclear. It found itself defending its dominant market position by saying it has already made compromises and stands ready in principle to renegotiate the 1980 agreement which brought the structure into existence.

Yet, when the real relevance of what have long seemed arcane debates had been laid before the conference - that the market's participants could save \$35m each year if there was level competition between the clearers - it met a wall of indifference. Not one delegate picked up

the \$35m figure, nor was it denied by Euroclear.

This apathy had already been in evidence when the for approval and some large cost increases went unchallenged.

A detailed report on the collapse of talks to agree on the structure for a joint network with the clearers failed to arouse a single question. The lack of response was

symptomatic of the AIBD's growing pains rather than a fundamental malaise. Officials moved after the conference to consider ways of overcoming the problem whereby its external authority is handicapped by its internal procedures. In the short term, the board

will discuss the strategy of sur-veying members on specific issues in order to gain a decisive mandate for future policy initiatives. A survey on the joint network project would give concrete evidence of mem-bers' attitudes.

It would also now be prudent for the AIBD to consider altering its annual programm divorcing the social and busi-ness aspects of its conference. The business at Amsterdam called for an active and opin-

late members using the association's rules to direct policy. By holding the annual meeting as usual after two days and nights of hard carousing, the AIBD contributed to the unsa-

tisfactory result. This issue goes beyond time tabling, however. Members have usually either sent dele gates on a rota basis or used attendance at the conference as a reward for staff. As a forum for informing and consulting its members, the annual meeting has begun to look like a textbook case of inadequacy.

There have long been mur-murings that it would be sensible to separate business and pleasure. Amsterdam has made

Meanwhile, negotiations with the clearers will have to resume. The differences which nearly stopped further talks before the conference are still there, particularly on the network. However, there was a chink of light on Rule 221.

Andrew Freeman

W	INTERNATIONAL	BOND	ISSUES	
	Office added			

V.							NEW INTE	HNATIU	MAL BOND 19901	<u> </u>						
t s	Воггожега	Amount m.	Maturity	Av. life years	Coupen %	Price	Book runner	Offer yield %	Borrowers	Amount m.	Maturity	Av. lite years	Coupon	Price	Book runner	Offer yield
ا ا ا	US DOLLARS Int. Finance Corp.  Swedish National Housing  Ford Capital  ■	300 300 250	1995 1995 1997 2000	5 5 7	9 <sup>1</sup> 4 9 <sup>1</sup> 2 9 <sup>3</sup> 4	99.65 101 <sup>1</sup> 2 100.06	Deutsche Bk Cap.Mkts Nomura Int. CSFB	9.341 9.113 9.738	Finnish Export Cradit  Nationwide Anglia(h)‡  ECUs	200 150	1991 1995	1 <sup>1</sup> 2 5	16 10bp	101 % 100	Merrill Lynch Int. Baring Brothers	14.313
r t t - 3 r	Altus Finance(s)t♦ Japan Development Bank♦ Skand, Enskilda Benken(f)t♦ KfW fnt, Finance♦ Mitsubishi Trust A'traila(i) ♦ Asian Development Bank(j) ♦ EiB(j) ♦	200 150 100 300 50 300 300	2000 1997 2000 1985 2000 2000 2002	10 7 10 5 10 10	818 818 819 815 815 815	99.95 101.70 100 995 102 99.195 99.32	Credit Lyonnais LTCB Int. Goldman Sachs Int. Deutsche Bix Cap.Mikts UBS Phillips & Drew Shearson L'man Hutton First Boston Corp.	9.180 9.347 9.252 9.221	Council of Europe  British Telecom Finance  Compagnie Bancaire  World Bank  A/S Elsportfinans  Credil Local de France  Eurofina  interfin, Cr. National():	100 100 60 125 100 125 125 30	1992 1995 1992 1995 1995 1995 1983 1985	2 4¾ 2 5 5 5	10 <sup>1</sup> 2 10 <sup>5</sup> 8 11 10 <sup>3</sup> 8 10 <sup>1</sup> 2 10 <sup>3</sup> 8 -2500	101 <sup>1</sup> <sub>8</sub> 101.675 101.85 101.55 101.7 <sub>8</sub> 101.30 101.65 100.10	Merrill Lynch int. Bk of Tokyo Cap. Mikts Paribas Capital Markets CCF Merrill Lynch Int. Paribas Capital Markets Credit Lyonnais Sanwa Bank Int.	9.853 10.137 9.935 9.966 10.005 9.854 9.940
5	CANADIAN DOLLARS  Nordic Investment Bank  AUSTRALIAN DOLLARS	100	1993	-3	13	101.90	ScotlaMcLeod	12,206	LIRE Procter & Gamble	125bn	1993	312	13	101.80	San Paolo Bank	12.28
	NatWest Australia(d) ♦ Tasmanian Public Finance ♦ Swedish Export Credit(g) ♦ D-MARKS	25 50 50	1993 1993 1991	3 3 1	15 <sup>1</sup> 8 15 <sup>1</sup> 4 18	101 ¾ 101.40 101 ¾	NatWest Cap. Markets Deutsche Bk Cap.Mkts Bankers Trust Int.	14.367 14.640 15,971	LUXEMBOURG FRANCS  Belgelectric Finance** Fokker NV** Banque Indosuez-Paris**	600 600 600	1994 1993 1996	4 3 6	9% 10 9%	102 101 % 102	Credit Europeen Kredietbank Int. Banque Indosuez	9.254 9.256 9.424
	New Zealand(b)‡♦ Okobank(c)‡♦	300 200	1997 2000	7 10	-15 32	100 100.30	CSFB-Effectenbank DG Bank	=======================================	Lease Plan Holding★★◆ YEN	300	1993	3	10	101.90	BGL .	9.246
1.55	SWISS FRANCS  Calsse Nat. des Telecom.  General Motors Corp.  Inter-American Dev. Bank  Council of Europe  City of Copenhagen(k)  First City Trust(n)  STERLING	200 100 100 150 150 20	2000 1995 2000 2000 2000 1998	- - - - -	7 <sup>1</sup> 4 7 <sup>1</sup> 2 7 <sup>1</sup> 2 7 <sup>1</sup> 4 7 <sup>1</sup> 2 7 <sup>1</sup> 2	101 <sup>1</sup> 4 102 102 101 101 102 (n)	Credit Suisse Credit Suisse SBC Banca del Gottardo UBS S.G. Warburg Soditic	7.071 7.012 7.212 7.107 7.212	Credit Agricole  Hovedstadsreg, Naturgas  Swedish Nat, Housing(m)  Scand, Airlines System   **APrivate placement. #Fosting ra  coupon dates thereefter. by Coupon  after five years at 100. d) Funglish  commonth Libor. Fungible with Eli  years 8-10. Call after hey years at  rate of 0.755. I) Coupon pays 10b;  years 8-10.0 J. Launchad on US  3-month Libor. Put option on pays  convertible bond. Noise: Ylaids, are	20bn 7bn 10bn 10bn 10bn ste notes. §C: n pays & und ble with ASSO 50m FRN lour t 100 and on a over 3-mont tomestic man	1993 1994 1995 1997 envarible. • ior 3-month Liber. n Cotate total Liber. n Cotate total Non-callei	31 <sub>4</sub> 4 5 7 Finel terms. bor, Call afterthed March r 1988, f) Con therester, p upon pays 4 bie, k) Call a	7.4 7.1 81 <sub>2</sub> 6.9 a) Coupon pa er five years 6 i 1990. a) Cou upon pays 25t g) Dual-curren stor five years	101.39 101.15 101.30 101.30 100.0) Co 100.0) Co 100.0) Co 100.0) Co 100.0 100.	Mitsui Taiyo Kobe Nippon K. K'maru Secs. Mitsui Taiyo Kobe Daiwa Secs. 8-month Libor. Call at par Ju Jupon pays J. over 6-month Libor years 1-6, 450p over orrower option to redeem in Usears 1-3, 10% fixed thereafter. Seclining 2% p.a. II Coupon g	6.897 6.882 6.776 ne 1995 and or sor. Put and eal coupen } over te 8-month Libon ISS at exchange Cell after three sys 250p unde
- -	Bradford & Bingley(e)‡◆	50	1999	913	16	99.37	CSFB		3-month Libor, Put option on pays convertible bond. Note: Yields are	calculated o	) Coupon pay n AIBO bests	rable in AS.	n) Exchange (	otter of SF1	75m straight bond paying 6%	1966/96 for new

#### OF **TOTAL** GROUP =

TOTAL COMPAGNIE FRANÇAISE DES PETROLES

NOTICE OF SHAREHOLDERS' MEETINGS Notice is hereby given to shareholders to TOTAL COMPAGNIE FRANÇAISE DES PETROLES that they are to convene for Ordinary and Extraordinary General Meetings to be held at 10.30 a.m. on Tuesday 5 June, 1990, at the Palais des Congrés, Salle Havene, 2 Place de la Porte Maillot, 75017 PARIS, for the transaction of the

AGENDA FOR ORDINARY GENERAL MEETING

1" - Report of the Board of Directors on operations and accounts for the year 1989; Auditors' Report

2° - Approval of the said reports, accounts and belance sheet;
3° - Income allocation and determination of dividend;
4° - Approval of transactions covered by Article 101 of the law of 24.

Approval of transactions covered by Article for the law of 24. July 1966;
 - Authorization to be given to the Board to make purchases and sales of TOTAL CFP shares;
 - Setting of a redemption price for class "A" shares until the next Annual General Meeting, pursuant to Article 11 of the Bys-Laws;
 - Renewal of the authorization given to the Board to issue debentures (for 5 years, with a new ceiling).

AGENDA FOR EXTRAORDINARY GENERAL MEETING

- Report of the Board of Directors; Financial authorizations

2° - Financial authorizations; 3° - Amendment of the Bya-Laws; 4° - Authorization to issue securite Authorization to issue securities reserved to the French State and corresponding amendments to the Bye-Laws.

All shareholders, irrespective of the number of "A" or "B" shares they hold, are entitled to attend the Meetings or have themselves represented therefor by a proxy shareholder entitled to attend the said Meetings or by their spouse, or else to vote by

To be entitled to attend or to be represented at the Meetings:
a) Holders of registered shares should be recorded in the
Company's share register five days before the date fixed for the

b) Holders of bearer shares should within the same time limit deposit through their authorized agent a certificate evidencing restriction on disposal thereof with Banque PARIBAS, Service des Assemblées, 3, rue d'Antin 75002 PARIS, or with CREDIT DU NORD, 6 et 8, boulevard Haussmann 75009 PARIS. The restriction il of these shares must extend until 13 June at the on disposal of these shares must extent latest in case of Meeting adjournment.

Forms of proxy or of vote by correspondence and admission cards will be available from the above institutions on request. in accordance with legal requirements, shareholders are hereby

 should they wish to avail themselves of the opportunity to vote by correspondence, they should apply for a form to the Company or the "Service des Assemblées" of the above-mentioned institutions by sending a registered letter requesting acknowledgment of receipt.

in order to be honoured, any request for a form of your by

correspondence should reach the Company's head office or the above-mentioned institutions no later than six days prior to the date of the Meetings.

• the duly completed form should reach the Company's head office

or the "Service des Assemblées" of the above-mentioned institutions no later than three days prior to the date of the holders of bearer shares are informed that the form will not become operative unless evidence of restriction on disposal of these shares has been submitted as explained in paragraph b)

no shareholder who has voted by correspondence shall be entitled to attend the Meetings in person or be represented

therefor by a proxy.

shareholders may obtain the documents specified in articles 133 and 135 of the decree of 23.03:1967 on request to the Company's head office or to Banque PARIBAS, Service des Assemblées, 3, rue d'Antin 75002 PARIS.

In the event that the quorum required is not reached at the poll on the resolutions, a second Extraordinary General Meeting will be held on Wednesday 13 June 1990 at 11 a.m., at the Head Office of the Company, 5 rue Michel-Ange 75016 PARIS. THE BOARD OF DIRECTORS

5, rue Michel-Ange. 75781 PARIS, CEDEX 16

NOTICE TO THE NOTEHOLDERS

STATE BANK OF SOUTH AUSTRALIA

A\$ 50'000'000 Puttable Adjustable Rate Notes due June 11, 1992 (redeemable at the Noteholders option) Unconditionally and irrevocably guaranteed by

According to Article 3(c) of the Terms and Conditions of the Notes the interest rate for the period June 11, 1990 to June 11, 1991 has been fixed at

15%%

The interest amount on A\$ 1000 comes to A\$ 152.50

In accordance with Article 5(b) of the Terms and Conditions of the Notes State Bank of South Australia will, at the option of the holder of any Note, redeem on any Interest Payment Date (June 11), such Note at its principal amount provided that all unmatured Coupons relating thereto are attached thereto or surrendered therewith. To reasing mereto are attached thereto or surrendered therewith. To exercise such option the holder must deposit such Note together with all numatured Coupons relating thereto (other than the Coupon maturing on the Interest Payment Date on which such Note is to be redeemed) with any Paying Agent mentioned below not earlier than the date of publication of the Rate of Interest Amounts applicable to the Interest Payment agent agent agent. the interest Period next following such interest Payment Date not later than the sixth Business Day prior to the Interest Payment Date. No Note, if so deposited, may be withdrawn without the prior consent of the State Bank of South Australia.

This year the Put Period will run from May 21, 1990 to May 31, 1990.

May 21, 1990

By: Swiss Bank Corporation, Agent Bank

For and on behalf of State Bank of South Australia

Fiscal and Principal Paying Agent: Swiss Bank Corporation, Basic

Paying Agents: Banque Générale du Luxembourg S.A., Luxembourg Swiss Bank Corporation, London Swiss Bank Corporation, (Canada), Toronto

#### Lendu Holdings PLC (Australian agriculture and Malaysian rubber)

Highlights from the preliminary announcement for the year ended 31 December, 1989.

■ Profit after taxation for 1989 £113,341 (1988 £861,129).

■ 1989 was not comparable with 1988. 1988 included nonrecurring profit before taxation on disposal of holding in Colly Farms Cotton Limited of £430,000. Also favourable exchange gains amounted to some £250,000.

■ Dividend proposed 0.70p (1988 -- 0.90p). Programme of upgrading quality and increasing numbers of sheep flock is under way in W. Australia.

Land prices in the vicinity of the sheep properties have Partnership in which Lendu has a majority interest has entered into a conditional contract to buy "Gubbagunyah"

in Queensland for development into irrigated cotton. '1989 was a slightly disappointing year caused by weaker wool and rubber prices. However, a programme has been instigated to upgrade the sheep flock and to increase numbers so as to benefit from higher volumes of better grade wool. Land values in the vicinity of the sheep properties appear to be progressing antisfactorily. The conditional purchase of Gubbagunyah in Queensland is an exciting prospect". E. Hadsley-Chaplin — Chairman

This announcement appears as a matter of record only

## **Korea Equity Trust**

a securities investment trust established under the laws of the Republic of Korea

KOREA INVESTMENT TRUST CO., LTD.

**U.S.** \$50,000,000

Offering of Units evidenced by Beneficial Certificates in the denomination of 1,000 Units each

Offer Price: U.S.\$10.50 per Unit

Barclays de Zoete Wedd Limited Daiwa Securities (H.K.) Limited

Daewoo Securities Co., Ltd. Ssangyong Investment & Securities Co., Ltd.

Baring Brothers & Co., Limited

Coryo Securities Corporation

Hanshin Securities Co., Ltd.

Cowen & Company

First Securities Co., Ltd. Dongsuh Securities Co., Ltd. Korea First Investment Limited

Merrill Lynch International Limited Daeyu Securities Co., Ltd. Hanheung Securities Co., Ltd.

Hyundai Securities Co., Ltd. J. P. Morgan Securities Asia Ltd. Pacific Securities Co., Ltd.

J. Henry Schroder Wagg & Co. Limited Shinyoung Securities Co., Ltd.

S. G. Warburg Securities

Citicorp International Limited Daishin Securities Co., Ltd

> Kleinwort Benson Limited The Lucky Securities Co., Ltd.

> > Hanyang Securities Co., Ltd.

James Capel & Co. NKK Merchant Bank (Singapore) Limited

Salomon Brothers International Limited

Seoul Securities Co., Ltd. Tong Yang Securities Co., Ltd.

Yamaichi International (Europe) Limited

May 1990

## Underlying income falls sharply at Montedison

MONTEDISON, the Italian chemicals group which owns a 40 per cent share of Enimont, the country's public-private chemicals concern, yesterday reported a 73 per cent rise in consolidated group earnings to L1\_156bn (\$949m) last year.

However, stripped of extraor-dinary gains stemming from revaluations linked to last year's creation of Enimont, group net income fell sharply to L362bn from L490bn. The drop came despite a 7 per cent rise in sales to L5,861bn thanks to acquisitions and higher

energy sales. Enimont is expected today to disclose the name of its \$1bn acquisition target amid a wel-ter of speculation after the company revealed its spending plans last week.

Among names mentioned are Polysar, a subsidiary of Canada's Nova Corporation, ICI's polypropylene operations and

even Montedison's own Ausimont fluorides subsidiary. Enimont and its two main shareholders remained tight-lipped yesterday. Montedison attributed its

profits fall to a squeeze on margins, notably in the second half of 1989, stemming from much higher costs for raw materials, notably propylene. Meanwhile, market conditions for many end products deteriorated as a result of oversupply and

result of oversupply and greater competition, notably in polymer materials.

The group, which is maintaining its dividend at L50 and L70 for ordinary and savings shares respectively, said the performance followed an performance followed an exceptionally good" 1988. However, it earned L302bn from investments against a

loss of L76bn in 1988, reflecting

equity-accounted income from Enimont, which announced its

group financial charges also fell, thanks to the Enimont transaction, to L400bn from

Net financial indebtedess a the end of last year dropped to L4,241bn against L6,007bn. despite Montedison's acquisition of outstanding minority interests in Ausimont and Erbamont, another subsidiary.

The company said market conditions had improved in the opening months of this year, thanks to falling prices for car-tain key petrochemicals intermediates. However, despite signs of improvement, notably on the polymers side, the com-pany warned that conditions "have remained basically sta-ble at around second-half 1989

Thus consolidated sales in the first quarter of this year fell 6 per cent to Ll.330bn, addi-tionally depressed by the cur-rent strength of the lira.

operations, However, Compac's network servers often end up controlling a network of low-er-priced clones of Compaq He expects the new Deskpro 286N and 386N to help it win a larger share of the networking

energy authority and EDF electricity board, own 45 per cent of Framator ent of Framatome. Framatome had asked for CGE shares to be frozen while the court dealt with its basic

claim, that CGE should be stripped of its voting rights because its original stake had been irregularly passed from the state sector to the private Although the court raled

June 25, the next important phase in the battle.

## loses first court fight with CGE

By William Dawkins in Paris

FRAMATOME, France's leading nuclear plant builder, has lost the first skirmish in its court battle against attempts by CGE, the electronics and engineering group, to gain control of the company, but has been told that it has a

legally valid case. The Paris Commercial Court has thrown out a request by Framatome for the sequestra-tion of all or part of CGE's recently acquired majority stake in the plant builder, which is fighting against CGE for its independence. But it ruled that Framstome

does have the right to question the regularity of the transfer of CGE's stake from the state sector to the private sector, which resulted from CGE's pri-

which resulted from UGE's privatisation in 1987.

CGE last mouth bought 12
per cent of Framatome from
Dumez, a French construction
company, adding to its existing 40 per cent.

A row over group strategy has threatened to divide the French Government, which has been searching for two months for a peace compro-

Framatome is strategically sensitive, as supplier of nuclear plant to a country which depends on nuclear power for 70 per cent of its electricity, the highest propor-

Public sector shareholders, through the CEA atomic

Atthough the court rules that there was no pressing reason to sequester CGE's shares, it accepted that Framatome had a legally acceptable case over the regularity of the shift in status of its largest single shareholding stake. The court is due to tackle that claim on

## Framatome | Phillips & Drew recruits advisers

By David Lascelles, Banking Editor

SIR GEORGE Blunden, the former deputy governor of the Bank of England, and Sir Peter Walters, former chairman of British Petroleum, are becoming advisers to UBS Phillips & Drew, the London investment banking arm of the Union Bank of Switzerland.

Mr Rudi Mueller, vice president for the UK, said the two men would bring to the group their combined knowledge of finance and industry. They will

JAPANESE RESULTS

finance groups, have reported disappointing results for the year to March as a result of

Pre-tax profit at Orient, the

Pre-tax profit at Orient, the largest consumer credit company, at Y33.4bn (\$211m), was only fractionally ahead of the previous year's Y33bn.

Orient said rising financing costs were offset largely by rises in trading volume. The total sales for the year were Y553.6bn, compared with last

year's Y331.6bn. Net income

was Y16.1bn, up from Y13.9bn. Orient said it aimed to boost

Exports boost

ALPS ELECTRIC, the Japanese

electronic components group,

has reported a 64.3 per cent

rise in pre-tax profits in the year to March to Y11.9bn

(\$75m), thanks mainly to the effect of yen weakness on

export margins, writes Ian Rodger in Tokyo.

Overall sales were up only
23 per cent to Y318.9hn, with
demand for computer printers

and floppy disks sluggish. Exports, which accounted for

some 30 per cent of overall

sales, were especially profit-

Net profit was up only 0.1 per cent to Y6.1bn.

Alps Electric

rising financing costs.

High borrowing costs hit

consumer finance groups

The appointment of the two establishment heavyweights comes as UBS Phillips & Drew is trying to re-establish itself in London after suffering severe

losses in the late 1980s. Since disclosing its problems early last year, the group has much smaller reorganised its UK operations and now has ambitions to become a leading player in the European investment and

banking markets. "This gives us the stamp of acceptability," said Mr Mueller. UBS Phillips & Drew's aim was to be recognised as a major operation in its own right "and not just because we have deep pockets in Switzer-

UBS has not reported any results for UBS Phillips & Drew for last year. Mr Mueller said it was "a year of recon-

ing pre-tax profits of Y34bn, up

1.6 per cent. Nippon Shinpan's pre-tax

profit eased 1.8 per cent to Y25.98bn mainly because inter-

est charges on borrowings rose by 24 per cent to Y106bn. Shop-

continued to be brisk, enabling the company to boost sales by

10 per cent to Y288.4bn. Net income for the year was down 8.5 per cent to Y9.2bn. In

the current year, the company fears a pre-tax profit plunge of

57.6 per cent mainly because of higher interest costs.

By Ian Rodger in Tokyo

PRE-TAX profits at Okuma

Machinery Works, one of Japan's top machine tool mak-ers, surged 37 per cent to

Y9.8bm (\$62m) in the year to March on sales up 16.8 per cent to Y101.9bm.

The new directors of the

company, which was rocked by a boardroom upheaval two years ago, have raised the divi-dend from Y6.25 to Y6.5 per

Okuma said orders rose

26.9 per cent last year in the machine tool division and

24.7 per cent in the industrial machinery division, with

Okuma advances 37%

ping credit and loan busines

struction" which produced Pta83.2bn (\$807m) placement another loss, though this time of the industrial holdings

UBS had budgeted for a further loss this year, but in the first four months the unit was in profit. This was encouraging, Mr Mueller said, though the result

in terms of return on equity

was still well below the target

of 20 per cent after tax, mainly

because of the expense of building up the group's new corporate finance division. However, the division recently won a substantial piece of business when it was appointed manager and under-

pects after two or three years," he said. The group is reviewing its wider European strategy, particularly with a view to build. ing up its presence in Paris and Frankfurt.

of Banesto, the Spanish

There was still overcapacity

in the London securities mar-

kets which made for difficul-ties on that side of the opera-tion, Mr Mueller said. But UBS

was sticking to its belief in

having an integrated invest-

ment banking strategy. "I am

quite optimistic about the pros-

#### writer to the forthcoming Top property companies

show substantial growth.

ORIENT CORP and Nippon its nationwide marketing of Shinpan, Japan's top consumer residential land in 1991, target-MITSUI Real Estate Development and Mitsubishi Estate, Japan's two leading property companies, showed substantial profits growth in the year to March as property prices and rents continued to

> Mitsubishi's pre-tax profits rose for the 14th consecutive year, to Y85.4bm (\$540m) from Y76.2bm. The company had net income of Y43.8bm compared with Y35.5bm, and sales rose 14.8 per cent to Y314.9bm as demand for property in the Greater Tokyo area grew. Greater Tokyo area grew. Mitsui, the sales subsidiary which was listed on the Tokyo

domestic demand especially

strong. Net income jumped 67 per cent to Y5.2bn.

The company is forecasting a pre-tax profit of Y10.9bn, up 11.4 per cent, in the current

year.

● Makino Milling Machine

washo shining machine said pre-tax profits doubled to Y7.3bn on sales up 23 per cent to Y55.6bn in the year to March. Net income jumped 2.4 times to Y3.7bn. The annual dividend has been beested from Y55 to Y7 per

boosted from Y5.5 to Y7 per

share. The company forecast a pre-tax profits rise of 19 per cent this year to Y8.8bu.

Estate Stock Exchange last December, recorded a pre-tax profit rise of 15.5 per cent to Y52.7bm in the year. Sales were up 28.6 per cent on the previous year to Y604.2bn and the company's... net income was Y29bn from last year's Y22.6bn.

The demand for property is expected to continue to grow in 1991. Mitsui projects a pre-tax profit rise of 18 per cent to.... Y710bn, mainly from apart..... ment block sales and income ... from rents on new buildings.
Mitsubishi is aiming for a 3. per cent increase in pre-taxe profits for 1991 to Y88bn.

#### Weak yen lifts Yamaha Corp

PRE-TAX profit of Yamaha Corp, the Japanese musical instruments and sporting. goods group, rose 16.9 per cent to Y12.1bn (\$76m) in the year to March, thanks largely to the aker yen, writes Ian Rodger in Tokyo.
This was in spite of a 3.2 per

cent decline in sales to Y384.7bn. The company said this was due mainly to an inventory adjustment for exports of electronic musical instruments. Net profit was up 15.6 per cent to Y4.3bn. For the current year... Yamaha is forecasting a pre-tax profit of Y13.5bn.

March 1990

## Compaq unveils low-cost range

Compaq is aiming the new products at corporate custom-

ers building personal computer

Compaq is the world leader

networks.

prices. The new stripped-down versions of Compaq's 286 and 386 desktop models will be priced in the US at \$1,700 to \$3,200, roughly \$1,000 below COMPAQ COMPUTER is today due to launch a series of personal computer products with prices that rival those of clone" machines manufac-Compaq's current prices for similarly powered computers. tured in the Far East.

The new range represents a significant shift of strategy for Compaq, which has won second place in the US and Euroin personal computer markets based on its reputation for tured desktop and portable per-sonal computers with premium

#### Swiss financier buys into HK

MR STEPHAN Schmidheiny, the Swiss financier, has bought a controlling stake in Cosa Lie-bermann, a Hong Kong-based trading group, writes William Dullforce in Geneva. Cosa Liebermann has 3,000

employees and trades indus-trial machinery and branded consumer goods, such as Car-tier watches and Bally

Until now, Mr Schmidheiny has had no interests in Asia or in this type of trading.

This announcement appears as a matter of record only

in local area network servers," says Mr Mike Swavely, presiexpandable, and will appeal to different types of buyers, the **Singapore Airlines slows** 

SINGAPORE Airlines (SIA), the island's flag carrier, boosted group net profits 21.8 per cent to \$\$1.2bn (U\$\$649m) in the year to March, during which it formed a marketing and shareholding tie-up with Delta of the US and Swissair.

By Our Financial Statt

Passenger and freight traffic was up 9.9 per cent, but is expected to achieve only an 8.8 per cent gain this year and has been declining since 1988/89 when it was up 12 per cent.

The earnings rise in the latest year — although outstripping an 11.4 per cent gain in revenues to S\$5.1bn — was slower than the 63.5 per cent advance in the previous period,

Although Compaq risks undermining its current prod-ucts, the new models are less

held back in part by higher fuel and wage bills. Net profit was lifted by a change in the fleet depreciation rate, which saved the company S\$198m. SIA also had a S\$195m surplus from aircraft



## Telefónica

#### SYNDICATED LOAN AND NOTE ISSUANCE FACILITY

PTAS 75,000,000,000

Underwriters

BANCO BILBAO VIZCAYA, S.A. BANCO HISPANO AMERICANO, S.A. BANCO DE SANTANDER, S.A.

BANCO CENTRAL, S. A. BANCO ESPAÑOL DE CREDITO, S.A. (BANESTO) **CAJA DE MADRID** CAJA POSTAL DE AHORROS

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Euro-Montaigne

**EUROPEAN PROPERTY INVESTMENT COMPANY** 

**Euro-Montaigne N.V.** 

created by

**B.A.I.I.** Properties S.A. Caisse des Dépôts et Consignations Groupe des Assurances Nationales (GAN)

> Authorized Capital DFL 415,864,000 Paid-up Capital DFL 327,000,000

> > B.A.I.I. Properties S.A. acted as adviser



Details of the rescue have been emerging over the past couple of weeks as B&C, with Warburgs, has made presenta-

tions to sets of creditors. This

round has entailed the handing

Various sets of creditors

have jibbed at the rescue plan.

Early on, one top-tier lender, objecting to a 25 per cent write-down, said: "Why should

we sacrifice our senior position for other people further down the ladder?"

Lower down that ladder, the

CULS holders have been con-

sidering whether to press for

immediate repayment, despite

warnings that this would push the group into bankruptcy.

B&C has retaliated that if it

were put into administration or liquidation, holders of any-thing other than senior debt would be unlikely to receive

lightly." He added : "In by far

the majority of cases the con-flict never arises".

On this basis, he felt, trust-ees would be prepared to take

on trusteeships at different debt levels. "Administration of the capital loans is greatly facilitated by only dealing with

one party and there is a mech-anism for appointing a trustee if a conflict does rear its head",

out of secret documents.

#### **UK COMPANY NEWS**

THE MAIN bankers to British

and Commonwealth Holdings,

the stricken financial services

group, were yesterday stress-ing the arguments for what is politely called "an orderly

reconstruction" of the group,

after a Sunday newspaper pub-lished details from a leaked

B&C's proposed rescue plan, prepared with the help of its

merchant bank S G Warburg,

involves the writing down of its £1bn debt and a programme

of asset sales, leaving a small

The write-downs are understood to include 25 per cent of the £700m first-tier debt -

mainly owed to banks and

unsecured loan stockholders -

and 70 per cent of the £320m second-tier convertible unse-

cured loan stock.

The biggest part of the asset sale would be Exco International, the money broking sub-

THE British & Commonwealth affair has prompted calls for a review of whether corporate

trustees such as Law Deben-ture Corporation should be

able to assume responsibility to act for lenders who would be

at different positions in the creditors' hierarchy in the

event of a borrower's liquida-

LDC's trusteeship of three

issues of B&C bonds which

rank in different tiers of the troubled financial services

group's debt structure.
Earlier this month, LDC appointed Royal Exchange

Trust as its attorney to act as trustee under the deed consti-

tuting £320m worth of 7% per cent convertible unsecured

loan stock (CULS) which com-

The matter arises because of

## Fisons may face questions UniChem members over its peat activities

In advance of tomorrow's

Greenpeace ten public interest groups sible, within five years, and at the annual involved with the Peatlands that technology and invest-merial Chamical Campaign – has asked Pen ment should be transferred to sions investment and Research Consultants to lobby institutional shareholders over the issue. PIRC, in turn, says that it has contacted investors speaking for 42 per cent of Fisons' shares.
At least one shareholder—the London Borough of Lew-

isham, which holds around 384,000 shares in Fisons — has confirmed that it is instructing PIRC to raise questions on the matter at the meeting. The environmentalists are

developing renewable peat alternative for the market.

Fisons' annual report, however, seemed to anticipate problems. The company pointed out that during 25 years as an environmentallyconcerned owner of peat-lands, it had given more than 10 per cent of its total holdings to conservation.
These, it said, included 106

acres in Yorkshire which were being developed as a Nightjar habitat. The entire borticultural suggesting that all peat-cut-ting operations should be phased out as quickly as pos-

own the co-operative -attended the meeting at division made a trading profit of £8.1m in 1989 out of a Thorpe Park, Staines.

The conversion to a public company should take place on July 2, assuming the annual-meeting vote is rubber-stamped at another meeting

on June 8. The board made it clear that the conversion would be followed by a flota-UniChem plans to float in November by means of an introduction and rights issue

back plans

MEMBERS of UniChem, one of

Britain's biggest pharmaceuti-cal wholesalers, have given

their backing to plans to become a public company

and float on the Stock

Exchange.
At the annual meeting yes

terday, nearly 2,800 members voted in favour of a resolution

that UniChem should convert to a public company. Only 112 voted against. More than 1,200 of the 4,300 members — the

independent chemists who

for float

to raise £25m. The company made a pre-tax profit of £14.5m on sales of £783m in 1989. Its members run about 5,000 shops, about 50 per cent of the country's independent pharmacles. About a year ago, Phillips & Drew valued the concern at

Mr David Mair, UniChem's chairman, said he expected members to retain control of the company after flotation, but being a quoted company would enable it to look at new business opportunities. These would include a franchise scheme and links with European pharmaceutical wholesal

#### FT Share Service

The following securities were added to the Share Infor-mation Service in Saturday's

Samson Exploration (Mines

Australians). Venturi Inv. Trust (Ord. Geared, Income & Capital Indexed shs.) (Investment

U.S. \$10,000,000

The Chase

Manhattan Corporation

Floating Rate Oil-Linked

Notes due 1994

For the six months interest period from May 21, 1990 to November 21, 1990 the interest rate has been determined at 9%% per annum.

obustmend as 994% per amunit. The amount payable on the relevant interest payment date, November 21, 1990, will be U.S. \$498,75 per U.S. \$10,000 principel amount.

By: The Chase Manhatt Calculation Agent

May 21, 1990

Turnover of the group, which specialises in retail property development and management, improved from

All areas of the group per-formed well with the profits

increase reflecting, in particu-lar, strong growth in rental income which more than doubled to £1.86m.

ness to go along with "the orderly reconstruction pro-

One of the points made in

the rescue plan is that a forced

sale might yield little more

than half what might be expec-

ted from the orderly alterna-

roximately £3m nominal of

"For the same trustee to take responsibility for separate clas-

ses of stockholder seems to be

think the companies who per-form this function should

review the situation as a mat-

ter of urgency."
"The B&C issue has called into question what should hap-

pen when differential credit

According to Mr David Nor-

ris, trust manager at LDC, however, "conflict is not some-

fundamentally inappropriate. I

posed by the board of B&C

At year-end net assets amounted to £33.3m — or 139p (123p) per share.

ties as they arose. Mr David Houghton, chairman, said that although the outlook for the retail and prop-

a private company but it is likely that a listing will be sought in the medium term.

By Nikki Talt

protesters at the annual meeting of Imperial Chemical Industries, Chippewa Indians at RTZ and anti-apartheid campaigners at BTR and Shell, it appears that Fisons, the diversified pharmaceuticals, horticulture and scientific equipment group, may face questions from the envi-

romentalist lobby tomorrow. The concerns centre on the threat to lowland peatlands from commercial peat extrac-tion, an activity which forms part of Fisons' horticultural

annual meeting, Friends of the Earth – the environmental pressure group and one of

Although weaker wool and

rubber prices were partly blamed for the downturn, the

directors pointed out that the previous year's figures con-

tained disposal profits of

£430,000 and exchange gains amounting to some £250,000.

Turnover advanced to £546,343 (£457,732). Earnings amounted to 0.89p (6.73p) and shareholders are to receive a proposed single final dividend of 0.7p (0.9p).

**ERF** makes

£3.3m disposal

ERF (Holdings) has disposed of ERF Plastics to Netherlands-

based DSM for £3.5m in cash. In addition, DSM will assume

intergroup borrowings of

ERF Plastics had pre-tax

profits of £846,000 for the year

to March 31 and assets of

£624,000. ERF has entered into

£000's

4778

Sharp

downturn
at Lendu

LENDU Holdings, which
interests in rubber, sheep i

#### Higher interest rates take toll on Harding

HIGHER INTEREST rates, resulting in lower capital investment in both industry and construction, affected profits at Harding Group, the USM-quoted distributor of

LENDU Holdings, which has interests in rubber, sheep farm-ing and grain production, suf-fered a profits fall of £890,000 to £138,000 pre-tax for the 1989 electrical and engineering supplies. The pre-tax result shid from £1.25m to £821,000 for 1989 in spite of a £7m increase in turn-over to £28.43m. The directors

ficult to restore while current conditions prevailed, although as a result of steps already taken they expected some progress during the current

They are proposing to maintain the dividend at 2.75p with a same-again 1.65p final, payable from lower earnings of 3.64p (7.15p) per share. There was an extraordinary £124,000 (£74,000) charge. said that margins would be dif-

#### **NEWS IN BRIEF**

ARTHUR MAIDEN, the privately-owned outdoor poster contractor, has consolidated its position as number two in the 48-sheet market with the purchase of additional sites from Chantry, Malden now has 8.700 ites for 48-sheet (20 ft wide by 10 ft high) posters, compared with 10,851 for Mills &

OVERSEAS INVESTMENT TRUST increased net asset value per 25p ordinary share from 260.7p to 277.8p over the year ended March 31 1990. After-tax revenue for the six months to end-March totalled £492,00 (£512,000), equal to earnings of 1,29p (1,37p). The interim dividend is 0.75p

#### **BOARD MEETINGS**

The following compenies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends are interims of finals and the statement of the considering dividends are learned to the statement of th

10.3

oz week

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Granville Devies Limited Ti Mansell Street, London El SAF

SPONSORED SECURITIES

30.2 4.3 10.2 4.4 50.4 [Securities designated CSC) and (USAR) are dealt in subject to the roles and regulations of the ISE. Other securities listed above are dealt in subject to the roles of TSA.

These securities are dealt in strictly on a matched burgain basis. Neither independent Companies Exchange Limited are Gramitle Davies Limited are market makers in these securities are dealt on a restricted basis. Further details assulable

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U.S. \$100,000,000

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For the period 18th May, 1990 to 20th August, 1990, the securities will carry an interest rate of 8%% per annum with an interest amount of U.S. \$5,589.41 per U.S. \$250,000 denomination and U.S. \$11,178.82 per U.S. \$500,000 denomination, payable on

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20th August, 1990.

Bankers Trust Company, London



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THE KINGDOM OF

BELGIUM

U.S. \$100,000,000 FLOATING RATE BONDS DUE NOVEMBER 1996

In accordance with the pro-

In accordance with the provisions of the Bonds, notice is hereby given that the Rate of interest for the eighth interest Period from the 21st May 1990 to 20th November 1990 has been fixed at 8.4375 per cent per

Interest payable on each US \$250,000 on the relevant interest date, 20th November 1990 will be US

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\$10722.66.

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LEICA (Section: Electricals). Pelsart Resources (Mines

#### ENGELS - HOLLANDSE BELEGGINGS TRUST N.V. (English and Dutch Investment Trust) Established in Amsterdam PARTICIPATION CERTIFICATES (Issued by Royal Exchange Assurance)

NOTICE IS HERREY GIVEN that a gross dividend on the Participation Certificates of Dis.
5.25 (five florius and recenty five cents) will be payable in Steding on or after 29th May 1990

icase Holders who are subject to United Kingdom Income Tax, less 15 per cent ads Withholding Tax, and United Kingdom Income Tax at 10 per cent on the great

dividend.

To residents of other committees with which The Netherlands have concluded tax agreements, neader deduction of if per cent Netherlands Withholding The.

To residents of all other committees, less 25 per cent Netherlands Withholding Tax.

Certificate Holders resident consider the United Kingdom will receive payment less United Kingdom Income Tax at the rate of 25 per cent on the net amount unless the coupons are accompanied by a United Kingdom Park Tax and the state of the Committee o

amount.
For the period of 29th May 1990 to 27th November 1990 the dividend will be paid in Sterling at the rate of earthunge ruling on the day of presentation of the coupons. Coupons presented thereafter will be paid in Sterling at the rate of exchange ruling on the 27th November 1990. To obtain payment, coupon no. 40, must be presented at the office of Hill Samuel Bank Limited, 45 Beech Street, London ECEP 2L.X. ("the Paying Agent") Coupons must be listed in numerical order on special forms obtainable from the Paying Agent and must be left three clear days for examination.

Payang Agent and must be left three clear days for examination.

Copies are available on request to the Paying Agent at the above address of the present Conditions relating to the Participation Certificates which Conditions replace those printed on the back of the costing Participation Certificates.

From January 1st, 1990 holders of Participation Certificates will be entitled to convert their Certificates into ordinary share quoted in Amsterdam. Holders wishing to convert should apply to the Paying Agent to obtain the necessary forms.

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Jun. 2294/2304 -26 Sept. 2853/2865 -16 5pm Prices. Change from previous 9pm close

COMPAGNIE DE SAINT GOBAIN
Public Company with a capital of
F 6.205.601.600,
Registered Office "Les Miroles"
18, svouge #ZAlmes
92406 COURSEVOIE
R C S NANTERRE B 542 639 532

As the general Meeting provided on May 15, 1990 for the participating stock owners of SCU 1,000 issued in April 1994 by SAINT GOBAIN, cooled not deliberate, missing the quorum, the participating stock owners are again convened by the board of directors in general Meeting as of May 30, 1990, at 11:45 at the replatered office of the Company, "Les Minoirs" 18, avenue d'Alsace in COURBEVOIE (92400). This meeting will creat on the following agenda:

mann Doterningtion of their powers and

Board of directors' report on the con-gany's operations for imageinl year 1989. Auditors' report on financial year 1989 accounts and elements for fixing the participating stock yield,

To attend the meeting the perticipating stock owner will have to provide a blocking affiders; issued by the trustee and in order to appoint a deputy at the meeting they will have to add a proxy to this affidure.

The deposit effected and the power sent for the meeting of the May 16, 1990 still available for the hereby mentioned meet-The Board of Director

CIVAS 5 LIMITED Yen 9,000,000,000 Secured Floating Rate Notes due 1994

THE TOKYO ELECTRIC POWER COMPANY, INCORPORATED

Japanese Yen 60,000,008,000 Floating Rate Notes Due 1992

In accordance with the provisions of the Notes notice is hereby given that for the next six month period, 21st May, 1990 to but excluding, 20th November, 1990 the Notes will carry an interest rate of 7.35 per cent per anime. The Coupon will be Japanese Yen 368,507 on the Notes of Japanese Yen 10,000,000. The relevant interest payment date will be 20th November, 1990. t interest payment date 20th November, 1990. Mitsel Talyo Kabe Trest International Limited (Agent Bank)

Interest Rate 7.8276% p.a. Interest Period May 21, 1890 to November 20, 1990. Interest Psysble per Yen 1,000,000 Note Yen 38,773. May 21, 1990. Landon By Citiberit, N.A. (CSSI Dept.), Agent Bank

levels are involved", concurred Mr Paul Hilton of SG Investments, a strong advocate of the CULS holders rights. "The whole matter needs investiga-

Mr Norris suspected that there were other examples similar to B&C in LDC's portfolio of more than 1,800 debt issues "but I cannot be sure."
With regard to B&C, he said:

"When it was taken on it was not envisaged that there would be a problem; we took it on when John Gunn was the mar-

#### All-round growth helps Speciality Shops rise 13%

**B&C** seeks 'orderly reconstruction'

sidiary. Among the other can-didates for sale are the Oppenheimer fund manage-

ment operation and B&C Mer-

chant Bank. Estimates of

£825m and £750m have been made of the total that might be

raised by the disposals.

A spokesman for Barclays
Bank, which is leading a group

of 10 major banking creditors,

said the only surprising things about the latest revelations, in the Sunday Telegraph, were that a document had been leaked, in breach of confidenti-

ality agreements, and the implication that the banks had

had not. He confirmed that the banks

were keen to avoid the forced liquidation of B&C because it

would take longer and yield

groups of creditors, he said there seemed to be a willing-

This was because of a possi-ble conflict between the inter-ests of the CULS holders on the one hand and holders of both

\$220.4m worth of 10% per cent unsecured loan stock (ULS) and £72m worth of 10% per

cent guaranteed sterling bonds on the other. Both the ULS and

the bonds rank alongside bank loans in the top tier of B&C

The question now raised is whether LDC should have been

permitted to assume trustee-ship of Issues where a potential

conflict might arise in the first

place.
"The conflict should have

been foreseen", according to Mr Roger Pincham, associate

director of Gerrard Vivian

After speaking to other

A poser facing the corporate trustees

prises the second tier of B&C Gray whose clients hold debt.

ade a decision, which they

£5.79m to £22.61m and operating profits doubled to £2.5m. IN SPITE of difficult economic conditions brought about by a slowdown in consumer spending and high interest rates, Speciality Shops achieved a 13 per cent increase in profits to £1.4m pre-tax for 1989.

Interest charges accounted for £1.12m (£13,000). An extraordinary item of £201,000 (£11,000) represented an invest-

ment property disposal in December.

tain, the group had an excel-lent portfolio of shopping centres with increasing rental income and a sound financial base which would enable it to take advantage of opportuni-

Speciality Shops is currently

#### COMMERZBANK SE

PAYMENT OF DIVIDEND

NOTICE IS HEREBY GIVEN to shareholders that following ended 31st December, 1989 will be paid, as from 21st May, 1990 at the rate of DM. 9.00 per share of DM. 50 nominal, against presentation of Coupon No. 50 or lodgement of Lon-

don Deposit Certificates for marking Square No. 13. Holders of Profit Sharing Certificates are entitled to a distribution equivalent to 9.75 per cent. per annum for the year ended 31st December, 1989 and will receive DM. 9.75 for each DM. 100 nominal held against presentation of Coupon

All payments will be subject to a deduction of German Capital Yields Tax at 25%.
Coupons and London Deposit Certificates should be

S.G. WARBLING & CO. LTD. Paying Agency, 2 Finsbury Avenue, London EC2M 2PA

from whom appropriate claim forms can be obtained.
Coupons may also be lodged with:
COMMERZBANK AG. London Branch.

10/11 Austin Friars, London EC2P 2JD. Coupons will be paid at the rate of exchange on the day

Payment in respect of London Deposit Certificates will be made at the rate of exchange ruling on the day of receipt of the dividend on the equivalent shares deposited in Ger-

many.
United Kingdom Income Tax will be deducted at the rate United Kingdom Income Tax will be deducted at the rate of 10% unless claims are accompanied by an affidavit.

German Capital Yields Tax deducted in excess of 15% is recoverable by United Kingdom residents. The Company's United Kingdom Paying Agent will, upon request, provide shareholders or their agents with the appropriate form for much recovery. such recovery.

COMMERZBANK AKTIENGESELLSCHAFT 21st May, 1990

Christiania Bank og Kreditkasse

(Incorporated in the Kingdom of Norway with limited liability) U.S.\$100,000,000 Floating Rate Subordinated Notes Due May 1995 (of which U.S.\$75,000,000 has been issued as Initial Tranches)

Notice is hereby given that the Rate of Interest has been fixed at 10.5% and that the interest payable on the relevant Interest Payment Date November 21, 1990 against Coupon No. 11 in respect of US\$10,000 nominal of the Notes will be US\$536.67 and in respect of US\$250,000 nominal Notes will be US\$13,416.67.

May 21, 1990, London By: Citibank, N.A. (CSSi Dept.), Agent Bank **CITIBANÇO** 

FINANCIAL TIMES STOCK INDICES

 
 May 18
 May 17
 May 16
 May 15
 May 14
 May 11
 May 12
 May 13
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 May 15
 May 16
 May 16< 1793.3 1795.7 1739.8 1731.6 1733.5 1708.8 1968.3 1653.6 2008.6 

REPUBLIC OF ICELAND

U.S.\$100,000,000 Floating Rate Notes Due 1994

Notice is hereby given that the rate of interest has been fixed at 8.7125% and that the interest payable on the relevant interest payment date, November 21, 1990 against Coupon No. 3 in respect of US\$10,000 nominal of the notes will be US\$445.31.

May 21, 1990, London By: Citibank, N.A. (CSSI Dept.), Agent Bank

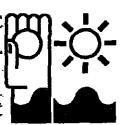
THE CHUGOKU ELECTRIC POWER COMPANY.

INCORPORATED Japanese Yen 20,000,000,000 Floating rate notes 1992

Notice is hereby given that the rate of interest for the six month period 21 May 1990 to 21 November 1990 has been fixed at 7%:X. The amount payable on 21 November 1990 will be Yen 386,528 per Yen 10,000,000 note.

Agent: Morgan Guaranty Trust Company

JPMorgan



Scotland offers a combination of history, superb scenery, and outdoor activities which

should attract tourists in droves. A .big investment programme is under way, mainly by the private sector --vet the tourism market remains static, writes James Buxton

## **Investors** wake up to Scotland

THE SCOTTISH tourist half of the £200m of schemes in industry is enjoying an unprec progress are funded by the priedented upsurge of investme In many parts of the country projects are going ahead to cre-ate new hotels and leisure complexes, golf courses and heriin the Lowlands that does not hum daily with conference business, and many is the whisky distillery in the Highlands which now shepherds

visitors past its stills.

At the last count by the Scottish Tourist Board, investment projects in tourism worth about £200m were underway.
On top of that there were £100m worth of "fairly firm" future schemes and another £400m worth of "possible and longer term" proposals
- a total of about £700m. excluding projects worth less than £500,000 each.

A roundup of the projects involving golf courses pro-duced a total of 61 new courses on 39 locations, of which six schemes are under construc-

Although the Scottish Tourist Board (STB), the Highlands & Islands Development Board (HIDB) and the Scottish Development Agency (SDA) offer grants and other assistance for

vate sector without any government aid.

"International investors have suddenly woken up to Scotland," says Mr Tom Band, the STB's chief executive. "The new projects are generated by a belief that the market can sostain them."

Even if, as is likely, some of these proposals are postponed or cancelled because of the current high interest rates or because they are seen to dupli-cate rival schemes, enough is going on to lift the Scottish tourist industry to a higher level of quality.

In terms of quantity, tourism can already claim to be Scot-land's largest single industry its earnings of about £1.6bn in 1983 contributed 5 per cent of the Scottish gross domestic people. Scotland can also claim a balance of payments surplus of about £450m in tourism, while Britain in general is in

Yet the sudden growth of new tourist and leisure schemes - only two years ago the tourism authorities were sighing for more investment and more imagination in Scot-tish tourism - is based on

what is currently a static market. The number of trips and bednights spent by both overseas and UK visitors fell by 11 per cent between 1984 and 1988 (the last year for which full figures are available), although the number of bednights spent by overseas tourists was up by

4 per cent.
The statistics also suggest that tourism spending increased only marginally in real terms over the 1985-88 period, and actually fell from 1987 to 1988. Hotel occupancy in 1989 (a year with an outstandingly sunny summer in Scotland but for which few statistics are yet available) increased by only 2 per cent. Much of the decline in tour-

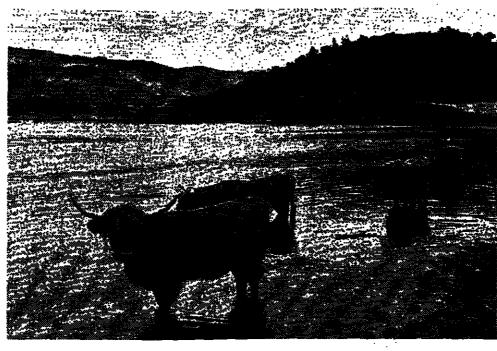
ist numbers is due to the fact that over the past two decades British people, and Scots in particular, now take their main annual holiday abroad rather than in Britain Instead, Scot-land has increasingly come to be perceived as a high quality destination for second holidays and weekend breaks, while it maintains a strong appeal to overseas visitors, led by those from the US who are also proportionately the biggest spend-

Scotland has always had much to attract visitors beautiful and wild scenery, strong historic associations, its role as the birthplace of golf, the chance to shoot red deer and grouse and to catch

The upgrading and modest expansion of Scotland's tourism and leisure facilities means, for example, that in Edinburgh the grey old North British Hotel (now owned by Queen's Most) is being refurbished at the cost of more than £20m to become a five star

On the shores of Loch Lomond a hotel, time-share and leisure complex is being built by Craigendarroch, which successfully pioneered this type of project in Aberdeen-shire. At St Andrews, the cradle of golf, the Old Course Hotel has been expensively renovated by Japanese investors. Other Japanese owners have taken over the Turnberry Hotel on the Ayrshire coast. The city of Glasgow, once synonymous with industrial dereliction, is demonstrating

that a post-industrial city can



Highland cattle contemplate the far horizon. For many months of the year, say those in the tourist industry, visitors stay away and Scotland's scenery is left to such as these to appreciate

make a living from visitors and its arts facilities. In the Highlands and other

rural areas, the traditional country hotels may now offer a luxurious table, while land-owners are finding their fishing, stalking and grouse moors command ever higher prices. However, the picture is not uniformly cheerful. There are plenty of opportunities that are not being taken: it remains to be seen whether Edinburgh implements the cardinal points of the plan drawn up by a con-sortium of agencies last year to make the city more appealing for visitors, while Stirling, with its magnificent castle on a rock in the heart of the popu-lous central belt, so far repre-

sents an opportunity missed.
As Dr John Heeley of the
Scottish Hotel School wrote recently: "There are numerous operational aspects which require further improvement: dirty toilets, inadequate signposting, antiquated opening times, lack of direct air links (although now transatlantic flights may use Glasgow, this will improve), "underwhelmpoorly funded overseas promo-tional effort (by the STB), unat-tractive conditions of pay and employment – to name but a ing complacent.

Scotland's improvements are being parallelled by other tourist countries. Mr Band of the STB points out that Spain, the most popular destination for British tourists, is attempting to move upmarket, and, he says, "east Europe could in due course provide a lot of the things that Scotland provides,

with the added excitement of being somewhere new." He warns against Scotland becom-

Others caution against the mindless creation of "me-too" projects in the field of golf and time-share facilities, and con-servationists believe that many olf course projects are really stalking horses for housing

Scotland's tourist industry faces several formidable disad vantages. The first is undoubt-

Relative popularity of seasons (1988) Visitors:countries of origin (1988)

18% Dec 20%

SDA put together the Edin-

burgh Tourist Initiative. The Scottish Tourist Board has pitched in with a £250,000 con-

The parties set up Edinburgh Marketing – the district coun-cil providing most of the £1.5m

a year funding - with the involvement of local tourist

sector businesses.

The company is in its early

days, but is preparing to tackle one of the most famous and least used tourist assets in the UK — the Royal Mile of build-

ings from late medieval to Vic-

torian linking the Castle and the Palace of Holyroodhouse. The street, which has seen many of the great dramas of

Scottish history, is now regu-larly jammed with tourist

coaches, and lacks clear infor-mation about its main features.

Dr Bonnar says the plan is to manage the Royal Mile so that

people experience it properly

it will not be sanitised as a

pedestrian precinct, but tour-ists should be able to see it on

**GLASGOW FOCUS** 

#### BUSINESS

edly the weather, listed by

more than a quarter of all visi-

tors as their principal dislike. In the Highlands part of the

HIDB's assistance programme focuses on visitor attractions suitable for wet days.

Another problem is that

Scotland does not have the

population to support very

large visitor attractions. "There's not a sufficient day

trip home market," says Dr Gordon Adams, director of development and investment

at the STB who points out that

there are very few attractions in Scotland that succeed in bringing in more than 100,000

Finally, there is the question of attitudes to tourism.

Although Scotland is more con-

scious of the importance of

tourism to its economy than many parts of England, and

Scots have an image of being a friendly and hospitable people, they do not always provide

good or helpful service in hotels and restaurants: "We all

know that Glasgow's miles bet

ter, but I question whether Glaswegians smile better,"

quipped Dr Jonathan Rounce of Arlington Waterside, a tour-

ism development company, at

a tourism conference last year. One of the actions of the

One of the actions of the Scottish Office's recently created co-ordinating group on tourism, which brings together the STB, British Tourist Authority, SDA and HIDB under the chairmanship of Lord Sanderson, a Scottish Office minister, has been to commission the drawing up of

commission the drawing up of a scheme to improve the train-

ing of the Scottish labour force

for work in tourism. Its propos

visitors a year.

#### City and country venues compete for conferences

THE TOURIST industry all over the world woke up long ago to the fact that business tourism was profitable – Mr Eddie Friel, director of the Greater Glasgow Tourist Board, reckons business tourists spend three times as much

per head as leisure tourists. Also, business tourists can include decision makers, who can be wooed towards siting a factory in the area, so investment-hungry countries are keen to attract conferences, make the delegates comfortable, give them the meeting place, offices, and telecommu-nications they need, and kindle a desire to return.

Glasgow and Aberdeen have modern, purpose-built conference centres, and another is to be built in Edinburgh, which already has a large exhibition

venue at Ingliston.

There are also small conference centres ranging from the discreet, often remote hotel catering for small numbers, to the hotels and halls hoping to bring in the small- to medium-sized conference.

The international conference market is fierce, and the Scottish Development Agency, which is leading efforts to build Edinburgh's conference centre, has learned one lesson from its earlier venture with the Scottish Exhibition and Conference Centre in Glasgow: An operating company is being put together to seil conferences before the building exists, and to ensure that the technology installed is in tune with cli-

Dr Des Bonnar, SDA director for Edinburgh and Lothians, says conference centres do not make money - they are loss leaders, which spin off benefits into the local economy. Edinburgh's £25m conference centre, now going through the planning process, should be completed in 1993. It will be able to take 1,200 delegates subdivided into conferences of 600, 300 and 300 with acoustic separation achieved by revolv-ing two sections of the main

The leader in the Scottish conference market is the £36m Scottish Exhibition and Conference Centre, built on pro-foundly derelict land in Glasgow's docklands and opened in 1985. Its 19,000 sq m in five interlinked halls have brought \$56m in convention business in less than three years.

However, the centre has also brought accumulated losses of £5m, and is not expected to return to profit before 1993. This has brought some political flak, although the centre's defenders argue that other large exhibition and conference venues took a decade or

more to become profitable. Mr Alan Brazwell, the SDA's head of tourism, is unrepen-tant about the SDA's leading role in the SECC. It has b ught substantial economic ben fit to Glasgow, he insists, from land which some might hav writ-ten off as unusable.

The Aberdeen Exl b tion

Such is its lack of presentation that 60 per cent of visitors never get beyond the castle. and Conference Centra has also had a slow start Mr Clarke Milloy, managing director, is pressing for more staff from his public sector masters, and is keen to give the impres-sion of a man fighting with one hand tied behind his back.

He has only two sales staff for his 10,500 sq m of space, he says, claiming the SECC has 20 selling its floorspace.

Like SECC, the centre is a flexible space, which lives on a diet of local sports clubs, craft exhibitions, trade shows and pop concerts, as well as head-line conferences, such as the political parties which are beginning to make bookings -the Scottish Conservatives are there this month.

developed with the addition of a hotel – the regional council will build the shell and let it on long lease to the operating company, which will fit it out. At the smaller end of the market, companies and hotels are looking for a share of the action, and finding out that it is not a cheap option - just the computer costs can impose a five-figure entry fee.
The average number of dele-

The site is being further

gates at conferences in Scotland is quite small, and the Scottish tourist board is helping to market the small venues, of which the country has a good supply, for small conferences - such as in a castle or country house.

Tom Lynch

# there's 2 billion more where it came from.

The Scottish Tourism market is worth some £2 billion annually. Which comes as no surprise, considering the abundance of beautiful scenery and the sheer wealth and variety of attractions to be found there.

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So investment in Scotland has never been easier. Or more profitable. We've even put together an Investment Pack to help you along the way SCOTTISH And if there's any extra advice you need, simply call our Investment and TOURIST Planning Division on 031-332 2433-

NAME POSITION COMPANY\_ ADDRESS POSTCODE TELEPHONE NUMBER Scottish Tourist Board, 23 Ravelston Terrace,

the eclectic Mayfest. Theatres stayed open, and hotel and guest house occupancy rates

cream seller at the south pole. and the Greater Glasgow Tour-ist Board, which he has headed since its formation in 1983, Perceptions are changing,

but when Glasgow was selected as Europe's City of Culture for 1990 – in competition with, among other places, Edinburgh – there was still amusement and disbelief among those unable to associ-ate Glasgow with anything other than grimy tenements, derelict shippards and vio-lence-ridden streets. By contrast, Mr Roger Carter, who takes over the job

Eddle Friel's job would have

month, need convince nobody that the capital is a lovely place, or tell anyone it has an annual cultural festival. Edinburgh's tourism busi-ness still dwarfs Glasgow's — it takes 60 per cent of Scotland's overseas visitors - but the capital assumed for decades that tourists would just keep coming. Now it is running to eatch up with its

of selling Edinburgh next

ancient rival's aggressive activity in the tourist market. Glasgow started its rehabil-itation in the 1970s, with a drive to rejuvenate its east end and scrape decades of soot off some of the finest Victorian

buildings in the UK.
Edinburgh is following suit,
beginning to clean up its city
centre and has even hired a
stage designer to devise a light-

ing plan to show off the city to advantage at night.

When Mr Friel took up his post, Glasgow did not appear in any brochure overseas; sunmer occupancy rates in hotels and guest houses was 34.5 per cent; and the theatres closed in

The city's profile had, however, been boosted by the new gallery housing the Burrell col-lection, the art collection of a shipping magnate, adding to the remarkable Victorian Art Gallery and Museum at Kelvinside. Glasgow was the home of Scottish Opera, the Scottish National Orchestra, Scottish Ballet, and the Citizen's Theatre. "It was the best-kept secret in the globe," says Mr Friel. He started advertising Glasgow's festival which lasts 52 weeks a year and was "better than London - access was easy and you didn't need a second mortgage to pay for a ticket." Five festival companies were formed to reflect traditions once strong in Glasgow but lost over the years - jazz, folk

A cultural surprise was shortening and more com-petition was on the way - the new Eurodisney development will be two air hours away. The warning shot helped the

Mr Friel says Glasgow is in a better position to attract

hetter position to attract investment now that it is positioned in the market as a European cultural destination.

Flagahip events — the 1988 garden festival and the European City of Culture — have been used to keep Glasgow in the national and international eye. The Glasgow Garden Festival was also seen as importival was also seen as impor tant in proving to potential investors that pald-for attrac-tions could work in a city which had taken free attrac-tions for granted. An exhibi-tion called "Glasgow's Glasgow" - as brash and noisy as the city itself - hopes to become a permanent feature.

Like Dr Des Bonnar, Edin-burgh and Lothians director of the SDA, Mr Friel insists the two cities are not in competi-tion. "Anyone who comes to Scotland and doesn't go to Edinburgh is missing out on an essential part of the Scottish experience," he says.

The structure for promoting

the two cities is the same. The Greater Glasgow Tourist Board is a company limited by guar-antee, owned by member com-panies and some local authorities. Its parallel vehicle is Edinburgh Marketing. Dr Bonnar concedes that Edinburgh has never taken

tourism seriously, partly because it seemed to be self-perpetuating and partly because at its peak — in the three weeks of the festival — it can seize up the city's traffic and be a nuisance.

The Edinburgh Tourism Review, completed last year, approached tourism as a business. It found the city was falling behind competitors - such as York, Bath and Chester -in market share and quality of

foot and with proper interpretation.

The city will be marketed to tourism intermediaries, such as coach tour companies. Edinburgh Marketing recog-nises that the use of tourism stock - such as hotel occupancy rates - outside the three peak summer months has to become more efficient if new investment is to be attracted. This means spreading attractions through the year. A start has been made

with the new Science Festival

every May.

Tom Lynch

	1985 (m)	1986 (m)	1987 (m)	1988 (m
	Tood (III)	1900 (111)	(111)	1300 fut
Domestic tourism	1		1	1
Trips	12.6	11.9	13,4	11.0
Bednights	57.1	55.6	58.1	52.7
Expenditure (£)	1,117	1,224	1,521	1,211
Overseas tourism	1 .	ļ	ļ	1
Trips ·	1.3	1.3	1.4	1.5
Bednights	13.7	12.8	13,4	14.0
Expenditure (£)	319	360	373	410
Total	1		l .	
Trips	13.9	13.2	14.8	12.5
Bednights	70.8	58.4	71.5	86.7
Expenditure (£)	1.436	1.584	1.894	1,621
Share of total		1	.,,,,,	,,
ourtem spending	12.4%	13.9%	15.7%	12.8%



#### **SCOTTISH TOURISM 2**

## HERITAGE Small country, great legends

THE BIGGEST single tourist attraction in Scotland is Edinburgh Castle, which topped 1m visitors last year. All over Scotland, tourists visit castles ruined and preserved - battlefields and paleces.

City and country

enues.

compele le

conference

Many far-flung English speakers claim Scottish descent - thousands even don "Highland" dress and hold clan gatherings in their own coun-

For such a small country, legends have grown up around a remarkable number of characters. Mary Queen of Scots is the second most written about woman in history; everyone knows that Robert the Bruce chatted with a spider before going off to defeat the English; and there is continuing fasci-nation with the French-Polish upstart Charles Edward Stuart — "Bonnie Prince Charlie" — who led they spide they are who led thousands of High-

Other tourists come to remember gentler souls, like poet Robert Burns, author Sir Walter Scott, economist Adam Smith, and the engineers and scientists who invented a disproportionate share of the

landers to the slaughter of Cul-

machines which powered the industrial revolution. The principal guardians of the country's ancient heritage stock are Historic Buildings and Monuments - the state sector body - and the

National Trust for Scotland Nearly 2m people visited the Trust's 50 paid-for attractions in 1989, while HBM had 2.45m paying visitors to the 330 attractions in its direct care. Both organisations fund repair of historic buildings in private

Both have done much in recent years to make those ancient glories more accessible - those in state care in particular tended to be forbidding, with little interpretation, and guidebooks seemingly written for the committed scholar.

HBM's primary responsibil-ity is to conserve those monuments for the future, says Ms Jenny Hess, head of public relations for for HBM. "We work in a much more comm cial way than we used to but that is secondary to conserving and looking after what's in our

The guidebooks are more attractive and the interpretation is brighter, though the

**EUROPEAN** 

INVESTMENT

LOCATIONS

The Financial Times

proposes to publish this

survey on:

**5TH JUNE 1990** 

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**FINANCIAL TIMES** 

entrance to many sites could be more welcoming.

The more commercial approach has included attracting sponsors and hiring out buildings – thus corporate dinners can be held in the glory of Stirling Castle, and the old castles and palaces form a backdrop to many advertisements and film scenes.

HRM has developed a travel trade section and developed an "explorer" ticket — overseas visitors, can buy a ticket for all HBM and NTS attractions.

HBM's properties range from such as its 5,000-year-old sites in Orkney - the village of Skara Brae and the magnifi-cent chambered cairns of Maeshowe - to industrial archae

ology.
Its biggest project is a £8m plan to improve access to and the organisation and interpre-tation of Edinburgh Castle. Its newest is the Dallas Dhu distillery - the last built in the 19th century. Mothballed in 1983 in the downturn in the industry, it is now a museum – giving HBM the opportunity to develop its own vatted malt whisky, The Historic Scotland.

Industrial archaeology projects are attracting more interest, and this has been taken a step further with the use of heritage as a vehicle of urban

Perhaps the most striking example is in Dundee, where the Discovery, the first vessel built in Britain for scientific research and which carried Scott and Shackleton on their 1901-1904 Antarctic expedition is the centrepiece of a waterfront project combining a £5m heritage centre, cinemas, a nightciub, sports facilities and a hotel on land once hopelessly

Faced with Dundee's decline in the late 1970s, the local authorities, the Scottish Development Agency and the private sector formed the Dundee Project to revitalise the economy.

The moving of the Discovery from London to the city where she was built has proved a focus for renewing the city's spirit – the whole renewal package has been sold under the "City of Discovery" badge.

Dundee's tourist industry is tiny. Business visitors keep hotel occupancy high on week-nights, so the Discovery and other attractions are seen as a draw for weekend tourists. The



A gentle memory: the Robert Burns monument in Dumfries

director of investment and planning, insists that a Disney-

land would not be appropriate.

story building on what is there already. Sites already existing just need to be developed to

quite a minor extent. Often

those attractions will be and must be on a heritage theme."

There are problems - the

interpretation of some periods in Scottish history, such as the

Highland Clearances, is the subject of fierce debate. It is

difficult to present the truth of a story if that story is still embroiled in controversy.

There have been temptations towards going over the top - Stirling Castle deserves more than its 200,000 visitors a year.

and suggestions have included

a funicular railway up the cas-

On a smaller scale, there has

been a mushrooming of small

private sector visitor attrac-

tions which could be loosely defined as "heritage." The

whisky industry is a popular draw - many distilleries have

visitor centres and the indus-try has a £2m heritage centre

in Edinburgh – and other industries have followed suit.

You can have a tremendous

Discovery will move to her new berth next year, and the heritage centre will open in

The whole development will have cost £50m - £7m from the public purse and £48m from private industry, mainly the "superstore" and DIY warehouse which have taken up the south end of the site. The heritage centre is jointly financed by the Scottish Development Agency, the Glasgow-based GA Group and National leasing and finance.

The next possible project is a textile heritage centre to reflect the city's pre-eminence in the manufacture of jute which, among other things, covered the wagon trains that opened the American West.

To entice tourists further up the east coast, a group of Aberdeen businesspeople have floated a plan for an Oil Experience. The council is holding some land on the city's seaf-ront for the £20m project which, the organisers openly admit, will only be economic if the oil companies sponsor it -Aberdeen cannot hope to get enough visitors to make a £20m development profitable.

James Buxton on hotel development

A flourishina industry

Many Scots are sensitive about the potential for "Dis-neyfication" of Scotland. Dr Tom Lynch Gordon Adams, the STB's

tle rock.

Tom Lynch looks at the idea of golf as a tourist attraction

## The land of 400 courses

\$COTLAND gave the world the game of golf centuries ago, but has only recently woken up to the fact that golf is an asset it can also sell.

By the early 17th century, the Scots had realised that the low-lying sandy terrain along their coasts was ideal for "gowf." So popular did golf become that it was made illegal for a while because it so distracted devotees.

The country has more than 400 golf courses, from the great Open championship venues of St Andrews, Muirfield and Turnberry to the nine-hole courses run by committees of enthusiasts in villages where green fees are collected in "honesty boxes" and greens are fenced off from the cattle and sheep which substitute for

motor mowers.

The world's first golf club was formed in Edinburgh, and 216 years ago a group of nobles and gentry founded the body now known as the Royal and Ancient Golf Club, sited in the Andrews from where - jointly with the US Colfing Association - it controls world golf.

The idea that golf should be sold as a tourist attraction was a long time taking root. Many of the best courses are public, often owned by local councils and a facility for local people need not go looking for outside

business.

There was no need to court tourists to the great courses only 145,000 rounds of golf a year are available on the Old Course at St Andrews, and demand is such that no mar-

Dr Gordon Adams, director of investment and planning for acknowledges that golf as a tourist attraction was not always well presented. Many courses are too short, and do not have the facilities tourists need - club hire, car parking, changing rooms and diversions

for non-golfing companions. It is hardly surprising that the selling of golf has been led by those hotels which own their own courses - Turnberry in Ayrshire, where the Open was last staged in 1986 and will be again in 1994, and Gle-

eagles, in Perthshire. Both were owned by British Transport Hotels until the early 1980s, and are now five-star hotels offering full facili-ties for golfers and diversions for the rest.

Nor is it surprising that Jap-anese investors have seen the potential of Scottish golf. In 1987, Nitto Kogyo, a Japanese family-owned company, bought Turnberry from Sea Contain-ers; and Seivo Corp, a member of the Saison Group, has a stake in the Old Course hotel at St Andrews, which reopened this month after a £15m rede-

velopment.
Mr Peter Crome, general manager of the Old Course Hotel, does not have a golf course as part of the property
- the best he can do for those wishing to play the Old Course, probably the most famous in the world, is to enter their names in the daily ballot for tee times.

But with three other courses in St Andrews, 30 in the county of Fife, and top-class links courses such as Carnoustie just over the border in Angus, Mr Crome is positive about the hotel's ability to offer as much golf as anyone wants to play. He believes the infamous

by appealing to the incentives conference and weekend breaks markets. The leisure centre, which has become essential at the top of the market, is complemented by the biggest golf shop in town and a health club offering, among

other things, a vast range of massage techniques. His visitor profile is 55 per cent American, 35 per cent British, and he believes more UK trade is available, particularly in the quieter months. Turnberry and Gleneagles

upmarket diversions. Turnberry's advantage is that it has two championship courses. Mr Chris Rouse, Turnberry's general manager, said his hotel had just completed an £8m refurbishment over five win-

also offer the full range of

One visitor profile is 55 per cent American, 35 per cent British

ters, aiming to give it a country house feel, and was about to embark on a £6m development of a new leisure club. Impressive though recent investment around golf courses has been, it is dwarfed by

promises of future investment with 50 or more new proposals Some proposals are well down the road - Leading Leisure starts work soon on a £7m hotel in Carnoustie and THF has plans for a £13m hotel there - developments which may restore Carnoustie's golf

course to the Open circuit after a gap of about 20 years. plans for new courses are unlikely to proceed, and

seasonality of the Scottish there have been protests from tourist trade can be ironed out conservationists that some are simply sops offered by develop-ers wanting to build lots of houses in sensitive areas.

Those concerned with tourism are relaxed about the number of schemes proposed - presented variously in Scotland as a £1bn bonanza and a bubble bound bound feeling in the Scottish Development Agency and the STB that many plans will not come off and that the market will sort out how many of the

courses are ever built. There is some scepticism about those that claim to be championship courses — the championship network in Scotland is thought unlikely to expand because other Euro-pean countries are investing in

golf and want their share of the big events.

The STB's strategy is to assist golf clubs to provide car parks and club houses, and encourage tourists to explore what one official called the "hidden gems" of Scottish golf – magnificent, little-known courses like Edzell, Monifieth. Crieff, Portpatrick and Macrahanish. Dornoch, in Easter Ross, was a "hidden gem" once, but has been discovered by thousands and claims to be

Tom Watson's favourite.

Those who run small clubs are being encouraged to consider that a large proportion of their green fees - two-thirds in some cases - come from visitors, so that local people are having their golf subsidised and ought to do more for visi-

The STB has also put £300,000 towards the £1.8m golf



A golfer at Rothesay, one of Scotland's many excellent courses

#### EISURE DEVELOPMENTS

## Millions of pounds flood in

THE LAST three years have seen the transformation of the sleepy village of Ballater in Aberdeenshire, and the company that turned a down-at-heel hotel at the western edge of the village into a leisure complex is also ensuring that Loch Lomondside will never be the same again.

Craigendarroch Group, a subsidiary of Cannon Street Investments, put £13m into extending the Craigendarroch Hotel, upgrading it to a four-star, and adding a conference area, a leisure complex, time-share lodges and a dry ski

Slope.
Ballater always did have some tourist trade. There is a continuing public curiosity about the Royal Desside image created by or for Queen Victo-ria - if you don't blink, you can glimpse Balmoral Castle from the road not far from Ballater - and there is skiing in the nearby hills most winters. In the early 1980s, Aberdeenbased Kildonan Investments, which sold itself to Cannon Street Investments in 1987, decided Ballater had other virtues. Mr Chris Gordon, Crai-

rendarroch's sales and marketing director, said there was a "quality desert" on Deeside. Kildonan's research showed that Deeside had top-of-the-market visitors, but there was not even a three-star hotel for 30 miles and no luxury self-ca-tering. There was a fair-sized local population, with Aber-deen about 50 miles away, and

good access via Aberdeen Airport for the rest of the UK. Craigendarroch was, he admits, a high-risk venture, but with timeshare sales prov-ing relatively recession-proof and the occupancy rates of the hotel exceeding all reasonable expectations, the company con-tributed £1.42n net pre-tax to group profits last year.

The next venture is at Cameron House on Loch Lomondside, on the site of an old theme park, with a slightly bigger hotel, a few more lodges and a 9-hole golf course instead of a dry ski slope. Kildonan has committed £19m - again in a "quality desert." Glasgow's bigger catchment area is an advantage, as is the fact that

Glasgow Airport, newly free to receive transatlantic flights, is only 20 minutes' drive away The conventional wisdom in

Scottish tourism appears to be that projects needing large cap-ital spending will always be built in Glasgow or Edinburgh because only there can the developer hope to attract the million visitors a year that make a big investment worth-

That wisdom appears to hold good in almost all cases, but the upmarket leisure centres ered by Craigendarroch

may be the exception. Mr Gordon sees such places as answering the growing demand for second holidays in the UK from people with money to spend and interested in health, heritage and the quality of the environment.

The centres cater for those whose plans can be disrupted by unpredictable weather

They also cater for those whose leisure plans can be dis-rupted by unpredictable weather – the lack of snow for skiers in the last couple of win-ters proves that bad weather in Scotland can no more be relied upon than good.

On a larger scale is the holi-day complex established in the 1960s at Aviemore, in the central Highlands. The complex is now showing its age, and the Stakis Group, which owns it, expects soon to announce plans to redevelop it.

Stakis says the redevelopment is intended to make the centre more in tune with the The addition of a wide range

of leisure facilities has been proven as a valuable way of extending the season at the top of the market. The Gleneagles Hotel, which has pioneered the development of upmarket lei-sure facilities in the hotel sector, was closed for six months every year in the days when it was just a posh railway hotel. It now has a 52-week season.

Tom Lynch

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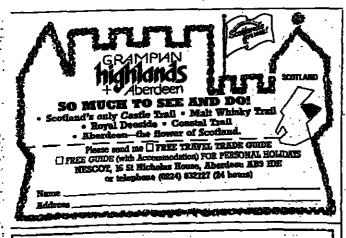
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#### AVERAGE LENGTH OF STAY AND DURATION tourlets (1988)

AN eighteenth-century mansion near Glenrothes in Fife which recently became a hotel may have some important lessons for Scotland's hotel industry.

Balbirnie House, for nearly two centuries the property of the Balfour family and then somewhat incongruously the headquarters of Fife regional council, is now a Grade-A hotel with 30 bedrooms. There are conference facilities for up to 120 people as well as smaller meeting rooms, and the hotel can provide a banquet for around 200 people. It is set in a 400 acre publicly-owned park with a golf course close to the

Balbirnie, which opened about six months ago, is the project of Mr Eric Brown, an experienced hotel manager and past lecturer on hotel management who, with partners, has invested about 22m. What is significant about it are its size, its location and the markets in

which it is operating. Bigger than the average country hotel (which usually has about half its number of rooms), it is within an hour's drive of Edinburgh, Perth, Dundee and St Andrews, a prosperous and, by Scottish standards, well-pop-ulated area. It is close to tourist attractions such as Falkland Palace, to golf courses (St Andrews) and to industrial centres

Average length of stay (nights) Average expenditure per trip Average expenditure per night 9.8 (Glenrothes is a centre of electronics and other hi-tech indus tries). Balbirule can thus appeal to - and accommodate - peo-

ple from the corporate sector (for conferences and entertainment), the leisure market (such as weekend visitors), and the tourist sector (the hotel is being marketed in the US tourist and golf markets), while still remain-ing relatively intimate in scale. "I travelled the length and breadth of Scotland before I

found a suitable property in the right location," says Mr Brown. He believes it is easier for a private company to create this kind of venue than a large hotel company. "A big company usually needs more rooms to support its overheads and market-ing effort, but that may defeat the purpose the business user wants something more per-

Across Scotland, roughly half the £700m of known tourism projects — some of them under way, some fairly firm and others long-term possibilities — are in the hotel and accommodation sector. But as other articles in this survey show, the definition of a hotel can encompass leisure centres, conferences and golf courses, or a combination of all

Scotland provides more con-ventional hotels in the main cities. Expansion and upgrading is under way at many hotels in Edinburgh and Glasgow, while elsewhere in the south redevelopment projects include the Old Course Hotel at St Andrews.

Such is the scale of upgrading works that concern has been expressed that there could be a surplus of top quality accommo-dation and a shortage of threestar hotels in the city. Many schemes are going ahead or are being considered following a year - 1989 - during which, in spite of unusually good weather, hotel occupancy in Scotland went up by only two per cent.

In the Highlands and Islands in 1988, hotel occupancy between April and October was only 56 per cent — a rise of just 1 per cent from the previous year. Both the Scottish Tourist Board and the Highlands & Islands Development Board now want to use their financial resources to improve the quality

of Scotland's existing hotels rather than to increase the country's hotel room capacity. Mr Ian Grant, the new STB chairman, said recently that the board's priorities in the hotel sector were to help leisure projects and "upgrading existing accommodation and the provision of en suite bathrooms." It has given £4.5m in grants to proing scheme for hotels and guest

as the curse of the Highlands," he says. "People come up from the south, see a hotel in the summer, think it will be fun to

run and buy it."
However, the weather, the However, the weather, the short tourist season and the lonely winters may not be kind to them; they may lose money and discover they don't enjoy the business after all. This shows in the very rapid changes of ownership of many Highland botals. Experience shows that hotels. Experience shows that many small hotels only make ing the cooking. "A good family-run hotel can be an outstand-

many people enjoy it."

To help, the HIDB offers a husiness training programme and recommends hoteliers to ties, and try to generate out-of-season business. Mr Brown of many people, running this type of hotel is a way of life rather than a business. They don't really contemplate making a but they make their money out of the capital appreciation when they sell. They tend to overcapi-talise and under-trade."

jects worth £29m over the past three years. Years of exhorta-tion by Mr Grant's outspoken predecessor, Mr Alan Devereux, combined with the STB's gradhouses, have gradually pushed up the average quality of hotels in Scotland, especially country

But not every rural hotel needs to be luxurious. The idea of buying or creating a country hotel, particularly in the Highlands, appeals to many people, but Mr Robin Lingard, who is responsible for tourism at the HIDB, urges a strong dose of caution. "There's such a thing

money if the owners do almost all the work themselves, including success," says Mr Lingard. "But it's hard work and not

link their hotels to other activi-Balbirnie House says: "For commercial return on capital,

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Alndastrials Home Boxds Transport Utilities	2819.93 90.04 11,77.26 214.73	2831.71 89.96 1171.94 215.29	May 16 2819.68 90.09 1174.08 217.05	15 2822.45 89.91 1177.10 217.24	2831.71 0.7/59 93.04 03/1) 1201.10	2543,24 GB/13 88,48 G2/5 1031,83 GB/13 203,09 GB/4	HIGH 2810.15 (2/1/90) 1532.01 (5/9/89) 236.23 (2/1/90)	LOW 41.22 (2/7/32) 12.32 28/7/32)	AUSTRALIA AR Orlentes G.(1), 60 AR Melog G.(1), 60 AUSTRIA Credit Alales GG/12 (SEL GRUNT DENGRAPHI Cappalages SE (G/1) FRIELAND	100 CT1/800 F.	18 1478.1 728.5 981.47 160.05	17 1481.6 731.8 991.14 6163.90 365.53	May 16 1493.8 740.8 605.79 5168.44 364.25	May 15 1987.8 752.4 608.45 6166.29	HIGH 1713.7 (127) 860.8 (5/1) 703.29 (19) 6599.43 (12)	D 1 1 50 1 50 1 50 1 50 1 50 1 50 1 50 1	LOW 1434 5 (30)44 7153 (1/3) 526.59(2/1) 526.59(2/1) 526.59(2/1) 526.59(2/1)
Andestrials Home Books Transport Utilities STANDARE	90.04 1177.26 214.73	2831.71 89.96 1171.94 215.29	May 16 2839.68 90.09 1174.08 217.05	15 2822.45 89.91 1177.10 217.24	2631_71 (17/5) 93.04 (3/1) 1201_10 (2/1) 236_23 (2/1) 1 High 2838	2543,24 (30/1) 88,48 (2/5) 1031,83 (30/1) 203,09 (30/4) (30/4)	HIGH 2810.15 (2/1/90) 1532.01 (5/4/89) 236.23 (2/1/90) (5) Low 2804	12.32 287/322 08/4/32 68 (28)1.57)	AUSTRALIA AS Orientes GLIA AS Orientes GLIA AN Maiog GLIABO AUSTRIA Orient Alches CO/12 BRELGAINE BRESSES SE (Cal) FRIELASIO Unites General CISTE FRANCE	20 3 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5	18 1478.1 728.5 581.47 160.05 368.12 574.3	17 1481.6 731.8 991.14 6163.90 365.53 570.3	May 18 1493.8 749.8 605.79 5158.44 364.25	May 15 1507.8 752A 608.65 6166.20 362.09	HIGH 1713,7 (12)1 860.8 (5)1 703.29 (19) 6599.43 (28)1 530.47 (28)1	D 1	LOW 1434 5 130/49 715-3 0.75 715-
OOW JONE  Industrials  Home Books  Transport  Utilities  STANDARE  Composite :	2619.91 90.04 11,77.26 214.73 AND	2831.71 89.96 1171.94 215.29 POOR 354.47	May 16 2819.66 90.09 1174.08 217.05	15 2822-45 89.91 1177-10 217-24 40-4 354-28	2631_71 07/50 93.04 04/1) 1200_10 02/1) 256_23 02/1) 1 High 2838	25(3,24) (39/1) 88,48 (2/5) (30/1) 201,09 (30/1) 201,09 (30/1) 322,98 (30/1)	HIGH 2810.15 (2/1/90 1532.01 5/9/89 236.23 (2/1/90 53 Low 2804	2000 permitted on LOW 41.22 (2/7/32) 12.32 (8/7/32) 10.50 (8/4/32) 4.40	AUSTRALIA AR Defearer O.D.R. AR Reing (O.D.R. ARRITHRA AR Reing (O.D.R. BELLERINE BERNER SE (O.D. FRIGARE) United Seneral (O.D. FRIGARE) Concentration (O.D. FRIGARE) Concentration (O.D. FRIGARE) Concentration (O.D. FRIGARE) CALCON (O.D. CA	10) 100 11/1/800 & 100 11/1/800 & 100 11/1/800 &	18 1478.1 728.5 981.47 160.05	17 1481.6 731.8 991.14 6163.90 365.53	May 16 1493.8 740.8 605.79 5168.44 364.25	May 15 1987.8 752.4 608.45 6166.29	HIGH 1713.7 (127) 860.8 (5/1) 703.29 (19) 6599.43 (12)	10 1 10 10 10 10 10 10 10 10 10 10 10 10	LOW 1434 5 (30)44 7153 (1/3) 526.59(2/1) 526.59(2/1) 526.59(2/1) 526.59(2/1)
plow Jone  plantestrials  Home Boxels  Transport  Utilizies  STANDARE  Composite :  Industrials	2819.91 90.04 1177.26 214.73 AND 354.64 412.75	2831.71 89.96 1171.94 215.29 POOR 364.47 412.44	May 16 2819.68 90.09 1174.08 217.05	15 2822.45 89.91 1177.10 217.24 40-7 354.28 411.86	2631_71 G1759 93.04 G/II 1201_10 G/II 236_23 G/II 1 High 2836 359.69 G/II 412_75 G18_59	25/3,24 G9/1) 88.48 C29 1031,83 G9/11 203,09 G9/6 322,98 G9/11 371,92 G9/11	HIGH 2810.15 (2/1/90) 1532.01 55/4/85 236.23 (2/1/90) 55 Low 2804 (9/18/89 41/20	empilation LOW 41.22 2/7/32 12.32 8/7/32 10.50 (8/4/32) 63 (2811.57) 4.40 (1/4/32) -3.42 (21/6/32)	AUSTRALIA ARI Ordenier GUISO ANI Meinig GUISO ANI Meinig GUISO ANI Meinig GUISO ANI Meinig GUISO BRELGRIN BRELG	100 1/1/800 6: 100 1/1/800 6: 1030 3: 1030 2:	18 1478.1 728.5 981.47 160.05 368.12 574.3 576.62 100.17	17 1481.6 731.8 991.14 6163.30 365.53 570.3 548.84 2183.94	May 16 1493.8 740.8 605.79 5158.44 364.25 563.8 548.15 2070.70	May 15 1507.8 752.4 608.45 6156.20 562.09 566.8 552.17 2670.67	HIGH  1713.7 02/1  \$60.8 5/10  703.29 0.9/2  6579.45 0.2)  380.47 (28/2  577.50 (7)5  2129.32 (28/2  830.42 (3/4)	D 1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	LOW  1434.5 G0/41  715.3 G1/9  526.545(21)  666.16 G5/22  662.96 G5/44  542.2 G1/9  882.94 G5/4  882.94 G5/2
Alrehetrials Home Bonds Transport Utilities STANDARE Composite : Industrials Ficancial	18 May 18 2819.91 90.04 1177.26 214.73 AND 354.64 412.73 29.24	2831.71 89.96 1171.94 215.29 POOR 354.47 412.44 29.25	May 16 2819.68 90.09 1174.08 217.05 1'S 354.00 411.52 29.20	15 2822.45 89.91 1177.10 217.24 40-4 354.28 411.86 29.28	2631.71 G7/59 G7/10 1201.10 G7/10 276.23 G7/10 High 2838 359.69 G7/10 412.75 G8/10	256.24 GR/H 68.48 C/29 1001.18 CR/H CR/H CR/H CR/H SZ_98 CR/	HIGH 2810.15 (2/1/90) 1532.01 (5/9/99) 235.23 (2/1/90) 53 Low 2804 (9/10/89) 411.20 (2/1/90) 35.24 (9/10/89)	mpikation LOW 41.22 2[7]32 12.32 827[32] 10.50 68(4)32 4.40 0,65 (2811.57) 4.40 0,16(32) 3.62 (216(32) 8.64 0,10(74)	AUSTRALIA AI Deleuvier CLIJE AN Melong CLIJEO AN Melong CLIJEO ANTERPRA PRICARRE Enzade SE (Cal) Enzade SE (Ca	100 1,1,1900 & 100 1,1900 & 100	18 1478.1 728.5 581.47 160.05 368.12 574.3 556.62 100.17	17 1481.6 731.8 971.14 4163.30 365.53 570.3 548.84 2163.94	May 16 1493.8 749.8 605.79 6168.44 364.25 568.15 2070.70	May 15 1587.8 752.8 608.45 6166.20 566.0 552.17 2870.67	HIGH 1713.7 (127) 860.8 (5)11 705.29 (19) 6599.63 (12) 380.47 (28) 677.3 (23)1 957.60 (7)5 2129.32 (28)	10 1 1 7 1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	LOW
plow Jone plantestrials Home Bonds Transport Utilities  STANDARD Composite : Industrials Financial	18 2519.93 90.04 11.77.26 214.73 AND 354.64 432.73 29.24	2831.71 89.96 1171.94 215.29 POOR 354.47 432.44 29.25	May 16 2839.66 90.09 1174.08 217.05 'S 354.00 411.52 29.20	15 2822.45 89.91 1177.10 217.24 40-5 354.28 411.86 29.28	2831.71 (17/9 93.04 (2/1) 1201.10 (2/1) 256.29 (2/1) 18(p) 2836 (2/1) 412.79 (3/1) 198.00 (2/1)	255.24 G0/11 82.65 C0/5 1031.85 C0/10 203.09 G0/10 322.98 G0/11 22.98 G0/11 22.98 G0/11 22.98 G0/11 22.98 G0/11 22.98 G0/11 22.98 G0/11 22.98 G0/11 32.98 G0/11 32.98 G0/11 G0/12 G0	HIGH 2810.15 (2/1/90) 1532.01 (5/4/87) 2352.01 (5/4/87) 2352.01 (5/4/87) 411.20 (2/1/90) 35.24 (5/10/87) 194.34 (5/10/87)	Dempilation LOW 41.22 (277/52) 12.32 (287/522 30.50 (384/52) 4.40 (4.65) (21/6/52) 8.64 (4.10/74)	AUSTRALIA AS Deleuries (J.1,180 AN Mateg (J.1,180 AN Mateg (J.1,180 AN MATERIA DESCRIPTION	2003 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	18 1478.1 728.5 581.47 160.05 368.12 574.3 556.62 100.17 788.15 2281.7 863.59	17 1481.6 731.8 991.14 6163.90 365.53 570.3 548.84 2163.94 776.5 2249.9	May 16 1493.8 740.8 605.79 5168.44 364.25 585.8 5870.75 784.64 2274.4	Many 15 1507.8 752.8 608.45 6166.29 566.8 552.17 2870.67 781.59 2284.5	HIGH 1713.7 (127) 860.8 (5/1) 703.29 (197) 6599.43 (127) 380.47 (287) 597.60 (75) 2129.32 (297) 880.42 (348)	10 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	LOW  1434.5 (30/4)  715.3 (1/9)  528.59(2/1)  528.59(2/1)  528.6 (25/4)  529.2 (11/9)  529.2 (21/9)  529.2 (21/9)  529.2 (21/9)  529.2 (21/9)  529.2 (21/9)
DOW JONE  Industrials  Home Bonds  Transport  Utilities  STANDARD  Composite +  Industrials  Financial  NYSE Composite  Annex Mit. Value	18 2519.91 90.04 1177.26 214.73 AND 354.64 412.73 29.24	2831.71 89.96 1171.94 215.29 POOR 354.47 412.44 29.25 193.49	May 16 2813.66 90.09 90.09 91174.08 217.05 'S 334.00 411.52 29.20 193.14 333.66	15 2822.45 89.91 1177.10 217.24 4Day 354.28 411.86 29.28 193.51 353.56	2631_71 (17/5) 13.04 (20) 25.10 26.10 27.10 26.10 27.1	2513.24 GO(1) 88.88 82.89 GO(2) 203.09 GO(1) 31.29 GO(1) 32.79 GO(1) 32.70 GO(1) 33.70 GO(1) 34.70 GO(1) 35.70 GO(1) 36.70 GO(1)	HIGH 280.15 C/1/90 1532.01 C/1/90 255.20 C/1/90 255.20 C/1/90 255.20 C/1/90 451.20 C/1/90 451.20 C/1/90 35.24 C/1/90/99 377.05 (00/10/99) 377.05 (00/10/99) 377.05	mpilation LOW 41.22 2[7]32 12.32 87/322 10.50 68/4/32 4.40 0.16/32 3.62 (21/6/32 2.8/4 0.10/74 4.46 0.10/74 4.46 0.10/74 4.46 0.24/4(2) 29.31 90.2772	AUSTRALIA AS Ordenries GJURA AS Ordenries GJURA AS Belong GJURAS ANSTYRAA Credit Aliche CO/12 pies GAURA Deshings SE (Cray Print, Asia Combination Commission Commiss	109 109 109 109 109 109 109 109 109 109	18 1478.1 728.5 581.47 160.05 368.12 574.3 556.62 100.17 788.15 2281.7 863.59	177 1481.6 731.8 991.14 6163.30 365.53 570.3 548.84 2163.99 776.5 2249.9 1841.58	May 16 1493.8 740.8 605.79 5158.44 364.25 568.15 2070.70 784.54 2274.4 1841.77	May 15 1587.8 752A 608.45 608.45 552.09 552.09 753.45 753.45 1853.25	HIGH 1713.7 (12)1 860.8 (5/1) 703.29 (19)1 6579.43 (12)1 380.47 (28)1 577.0 (25)1 577.0 (25)1 203.10 (16) 203.10 (16) 203.10 (16) 203.10 (16)	10 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	LOW  1434.5 C0/41  715.3 Q/3  526.59(2/1)  526.59(2/1)  52.6 C5/4  52.2 (Q/3)  52.9 (26/2)  52.9 (26/2)  52.1 (24/1)  75.41 (24/1)
plow Jone plantestrials Home Bonds Transport Utilities  STANDARD Composite : Industrials Financial	18 2519.91 90.04 1177.26 214.73 AND 354.64 412.73 29.24	2831.71 89.96 1171.94 215.29 POOR 354.47 432.44 29.25	May 16 2813.66 90.09 90.09 91174.08 217.05 'S 334.00 411.52 29.20 193.14 333.66	15 2822.45 89.91 1177.10 217.24 4Day 354.28 411.86 29.28 193.51 353.56	2831.71 (1799 19.04 (271) 1201.10 (271) 256.23 (271) 1 High 2839 (271) 1 195.00 (271) 195.00 (271) 195.00 (271) 195.00 (271) 195.00 (271) 195.00 (271) 195.00 (271) 195.00 (271) 195.00 (271)	2513.24 G0(1) 88.68 C25 100121 20151 G0(1) 32.98 G0(1) 31.92 G0(1) 32.94 G0(1) 32.94 G0(1) 32.94 G0(1) 32.94 G0(1) 32.94	HIGH 2810.15 C/1/90 1532.01 C/1/90 254.23 C/1/90 255.23 C/1/90 255.24 (9/10/89) 411.20 C/1/90 35.24 (9/10/89) 199.34 (9/10/89) 397.03	empilation LOW 41.22 2/7/32 12.32 8/7/32 10.50 (8/4/32) 65 (28)1.57 4.60 (1/4/32) -3.62 (21/6/32) 8.64 (1/0)7/4 4.46 (25/4/42) 29.31	AUSTRALIA ARI Debewier G.(1), 18 ARI Melanj G.(1), 18 ARI	100 100 100 100 100 100 100 100 100 100	18 1478.1 728.5 581.47 160.05 368.12 574.3 556.62 100.17 788.15 2281.7 863.59	177 1481.6 7731.8 591.1A 4163.90 365.53 570.3 548.84 2163.94 776.5 2249.9 1891.53	May 16 1493.8 749.5 605.79 6168.44 364.25 568.15 2070.70 784.64 2274.7 1841.77 2946.89	Many 15 1507.8 752.4 600.65 6166.20 562.09 566.0 552.17 2070.67 781.59 2284.5 1851.25 2965.09	HIGH 1713.7 02/1 860.8 G/D 703.29 04/2 6579.43 D2/1 380.47 (28/2 677.3 02/1 597.60 (7/5 2129.32 02/4 200.42 04/4 200.40 04/4 1968.55 (38/2	10 1 1 2 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	LOW  1434.5 G0/41  715.3 G/9  526.542/1)  666.16 G5/2  652.96 G5/4  552.2 G1/5  862.96 G5/4  862.96 G5/4  752.71 G2/11  756.41 G2/11  7756.41 G2/11
Alrehetrials Home Bonds Transport Utilities  STANDARE Composite : Industrials Ficancial NYSE Composite Ames Mitt. Value NASDAQ Composite	S May 18 2819.91 90.04 1177.26 214.73 AND 354.64 412.73 29.24 193.55 356.32 448.31	2831.71 89.96 1171.94 215.29 POOR 354.47 412.44 29.25 1931.49 445.74	May 16 2819.66 90.09 11174.08 217.05 29.20 1193,14 412.93	15 2822.45 89.91 1177.10 217.24 40-9 354.28 411.85 29.28 193.31 353.56 442.50 May	2631_71 (17/59 13.04 (20) 1201_10 (20) 2(1) 2(1) 2(1) 1001_10 1201_10 121_79 (18/5) 31_67 (19) 131_70 (19) 131_70 (19) 131_70 (19) 14(1) 1	2513.24 C0(1) 82.48 C0(2) C0(2) 203.09 C0(1) 203.09 C0(1) 203.09 C0(1) 242.44 C2(1) C2(1) 242.44 C2(1) C2(1) C2(1) C2(1) C2(1) C2(1) C3(1)	HIGH 2810.15 2(1/190 1532.01 (5/19/89 25.25.23 (2/1/190 55.14 (9/10/89) 411.20 (2/1/190 35.24 (9/10/89) 397.05 (10/10/89	empikation LOW 41.22 2[7]32 12.32 827[32] 10.50 (BM/32) 4.40 (U/6/32) 3.62 (21/6/32) 4.65 (U/10/74) 4.46 (U/10/74) 4.46 (U/10/74) 4.46 (U/10/74) 4.46 (U/10/74) 4.46 (U/10/74) 4.46 (U/10/74) 4.46 (U/10/74) (SI/10/74) (SI/10/74) (SI/10/74) (SI/10/74) (SI/10/74) (SI/10/74) (SI/10/74) (SI/10/74) (SI/10/74) (SI/10/74) (SI/10/74)	AUSTRALIA ARI Delewies QLIES ARI Melany QLIES ARI Melany QLIES ARI Melany QLIES Bestele SE (Losh M Deserte S	100 111/800 6: 100 111/800 6: 17830 2 17820 2 1771/80 2: 1892 11	18 1478.1 728.5 981.47 160.05 368.12 574.3 574.3 574.3 578.15 2281.7 788.15 2281.7 788.15 2281.7 640.13 724.09	177 1481.6 731.8 991.14 6163.30 365.53 570.3 548.84 2193.94 776.5 22917.63 1861.28 721.21	May 16 1493.8 740.8 605.79 6168.44 364.25 963.8 548.15 2274.4 1861.77 2946.89 1636.31 713.90	Mayy 15 1587.8 752A 608.6 6166.20 552.17 256.9 781.59 2264.5 1851.25 2965.09 1619.83 709.76	HIGH 1713.7 (12)1 860.8 (5/1) 703.29 (19)1 6579.49 (12) 380.47 (28)1 577.50 (15) 577.50 (15) 21279.32 (20) 190.52 (34) 190.53 (30) 190.53 (30) 190.53 (30) 190.54 (31) 190.55 (30) 190.55 (30) 190.55 (30)	D 1 1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	LOW  1434.5 (30)41  715.3 (1/5)  526.59(2/1)  666.16 (26/2)  652.94 (25/4)  652.2 (11/5)  622.0 (1/5)  622.0 (1/5)  622.0 (1/5)  623.1 (24/1)  632.1 (24/1)  632.6 (2/5)  632.1 (24/1)  632.6 (2/5)  632.1 (24/1)  632.6 (2/5)
DOW JONE  Industrials  Home Bonds  Transport  Utilities  STANDARD  Composite +  Industrials  Financial  NYSE Composite  Annex Mit. Value	S May 18 2819.91 90.04 1177.26 214.73 AND 354.64 412.73 29.24 193.55 356.32 448.31	2831.71 89.96 1171.94 215.29 POOR 354.47 412.44 29.25 193.49 445.74	May 16 2819.66 90.09 11174.08 217.05 217.05 29.20 143.14 353.66 442.93	15 2822.45 89.91 1177.10 217.24 40-9 354.28 411.85 29.28 193.31 353.56 442.50 May	2631.71 (17/59 13.04 (20) 1201.10 (20) 22.2 (20) 1819 250 (20) 1819 31.5 (30) (20) 1819 32.6 (30) (20) (20) (20) (20) (20) (20) (20) (2	2513.24 C0(1) 28.48 2.48 C0(2) 20.19 C0(1) 23.19 C0(1) 351.43 C0(1) 342.64 C2(4) C3(4) C3(	HIGH 2810.15 C/1/90 1532.01 C/1/90 25.26.2 26.1/90 25.24 (9.10/89) 411.20 C/1/90 35.24 (9.10/89) 377.05 Ch/10/89) 377.05 Ch/10/89	empikation LOW 41.22 2[7/32] 12.32 82/7/32 10.50 (8)4/32 63 (28)1.57) 4.40 (1)4/32 3.62 (21)6/32 8.64 (1)10/74 4.40 (1)10/74 4.40 (2)16/32 8.64 (2)16/32 (2)16/32 (3)12 (3)12 (3)12 (3)12 (4)12	AUSTRALIA AII Delawier CLIJE AII Melanj CLIJE AII Melanj CLIJE AII Melanj CLIJE AII Melanj CLIJE BELGRIBE BERSEL GRUBE BERSEL GRUBE BERSEL GRUBE BERSEL GRUBE BERSEL GRUBE BERSEL GRUBE BERSEL GLIJE BERSEL GRUBE BERSEL GLIJE BERSEL GRUBE BERSEL GLIJE BERSEL GRUBE BERSEL GLIJE BERSEL GRUBE BER	109 109 109 109 109 109 109 109 109 109	18 1478.1 728.5 581.47 160.05 368.12 574.3 556.62 100.17 788.15 2281.7 863.59 925.89 440.13	17 1481.6 731.8 971.14 4143.90 365.53 570.3 548.84 2183.99 776.5 2247.9 1841.58 247.63 1431.26	May 16 1423.8 740.8 605.79 5168.44 364.25 548.15 2070.70 7846.17 2274.4 1861.77 2461.89 1636.31	May 15 1987.8 1987.8 192.A 608.45 6468.29 566.8 552.09 566.8 552.17 2870.57 781.59 1851.23 2966.09 1619.83	HIGH 1713.7 (127) 860.8 (5/1) 703.29 (199) 6599.63 (12) 380.47 (28) 677.3 (23) 977.60 (7)5 2129.32 (23) 880.42 (24) 1960.55 (38) 3867.67 (19) 1893.18 (22) 724.89 (18)	D 1 1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	LOW  1434.5 (2014)  715.3 (1/3)  525.54(2/1)  666.16 (26/2)  652.96 (25/4)  552.2 (11/3)  652.96 (25/2)  652.96 (25/2)  755.41 (24/1)  7756.41 (24/1)  7756.24 (1/2)  1582.61 (2/3)
DOW JONE  Home Bonds  Transport  Utilizies  STANDARE  Composite +  Industrials  Freamcias  NYSE Composite  RASDAQ Composite  Dow Industrial Div.  S & P Industrial div.	S May 18 2819.91 90.04 1177.25 214.73 AND 354.64 412.73 29.24 193.55 356.32 448.31	2831.71 89.96 1171.94 215.29 POOR 354.47 412.44 29.25 193.49 354.94 445.74 May 29.25	May 18 2819.68 90.09 90.09 'S 354.00 411.52 29.20 193.14 442.93 7 76	15 2822.45 89.91 1177.10 217.24 4Day' 354.28 411.86 29.28 193.31 353.56 442.91 Many 4.05 Many 3.07	2631.71 (17/5) 13.04 (2/1) 1201.10 (2/1) 1201.10 (2/1) 1201.10 (2/1) 1301.27 (3/1) 1412.73 (3/1) 142.73 (3/1) 142.73 (3/1) 142.73 (3/1) 142.73 (3/1) 140.00 (2/1) 46.90 (3/1)	2545.24 (30)1) 82.48 (2)25 (30)11 (30)11 (31,22 (30)11 (32,48 (30)11	HIGH 2800.15 C2/1/90 1532.01 C5/1/90 276.25 C2/1/90 E5 Luw 280A 11.20 C2/1/90 411.20 C2/1/90 35.24 C5/10/93 77.05 C1/10/93 77.	empilation LOW 41.22 27//32 12.32 10.50 684/32 10.50 684/32 4.60 01/4/32 3.62 22/4/42 29/31 4,61 (9/12/72 54.87 (9/12/72 54.87 (0/10/74) 4,61 (0/10/74) 4,62 (0/10/74) 4,63	AUSTRALIA AII Defensier (J.1.18 AII Melanj (J.1.180) AUSTRIA AII Melanj (J.1.180) AUSTRIA BELGARRE BERSEES SE (Col.) BERSEES SE (Col.) FRANCE COCK General (S.1.122) OC 49 (S.1.12267) FRANCE (J.1.2267) FRANCE (J	109 109 109 109 109 109 109 109 109 109	18 1478.1 728.5 581.47 160.05 368.12 574.3 556.62 100.17 788.15 2281.7 863.59 925.89 640.13 724.09 013.72	177 1481.6 731.8 991.14 4143.90 365.53 570.3 548.84 2163.94 776.5 2291.9 1870.53 1451.28 721.21	May 16 1493.8 749.8 605.79 5168.44 364.25 546.15 2070.70 784.54 2274.4 1841.77 2946.89 1636.31 713.80	May 15 1587.8 1752.4 608.45 6186.29 362.09 564.8 552.17 2870.67 781.59 2244.5 1851.25 2965.09 1619.83 709.76	HIGH 1713.7 (12)1 860.8 (5/1) 703.29 (19)1 6579.49 (12) 380.47 (28)1 577.50 (15) 577.50 (15) 21279.32 (20) 190.52 (34) 190.53 (30) 190.53 (30) 190.53 (30) 190.54 (31) 190.55 (30) 190.55 (30) 190.55 (30)	10 1 1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	LOW  1434.5 (30/4)  715.3 (1/3)  525.59(2/1)  526.59(2/1)  52.96 (25/4)  52.2 (11/3)  52.2 (11/3)  52.2 (11/3)  52.2 (11/3)  52.2 (11/3)  52.2 (11/3)  53.2 (26/2)  53.2 (26/2)  53.2 (26/2)  53.2 (26/2)  53.2 (26/2)  53.2 (26/2)  53.2 (26/2)  53.2 (26/2)  53.2 (26/2)  53.2 (1/2)  53.2 (1/2)  53.2 (1/2)
POW JONE  Home Books  Transport  Utilities  STANDARE  Composite : Industrials  Financial  MYSE Composite  RASDAQ Composite  Downlockstrial Div.  S & P Industrial Div.  S & P Industrial Div.	S May 18 2819.91 90.04 1177.26 214.73 AND 354.64 412.75 29.24 193.55 356.32 448.31 Yield	2831.71 89.96 1171.94 215.29 POOR 354.47 412.44 29.25 193.49 445.74 May 2.5 15.	May 16 2819.66 90.09 91174.08 217.05 217.05 334.00 411.52 29.20 193.14 42.93 7 16 16 49	15 2822.45 89.91 1177.10 217.24 40 av 40 a	2631.71 (17/9) 93.04 (2/1) 261.10 (2/1) 256.29 (2/1) 1 High 2838 (2/1) 1 196.00 (2/1) 1 196.00 (2/1) (2/1	2513.24 C0(1) 28.48 C0(3) C0(3) 23.48 C0(1) 37.22 C0(1	HIGH 2810.15 C/1/90 1532.01 C/1/90 25.25 Low 2804 411.20 C/1/90 35.24 (9/10/93) 191.34 (9/10/93) 191.34 (9/10/93) 197.05 (9/10/93) 297.05 (9/1	empilation LOW 41.22 27//32 12.32 10.50 684/32 10.50 684/32 4.60 01/4/32 3.62 22/4/42 29/31 4,61 (9/12/72 54.87 (9/12/72 54.87 (0/10/74) 4,61 (0/10/74) 4,62 (0/10/74) 4,63	AUSTRALIA AND Defensies (J.1.186 AN Mateg (J.1.180) AUSTRIA AND Mateg (J.1.180) AUSTRIA BELGAURE BESSERS SE (Col.) BESSERS SE (Col.) BESSERS SE (Col.) FRANCE CAC General (S.1.124 OK. 40 (S.1124 OK. 40 (S.1.124 OK. 40 (S.1.124 OK. 40 (S.1.124 OK. 40 (S.1124 O	109 109 109 109 109 109 109 109 109 109	18 1478.1 778.5 591.47 1460.05 384.12 574.3 556.62 1900.17 788.15 724.09 101.372 128.25 128.26 1000.17 128.26 128.26 128.26 128.27	177 1481.6 731.8 991.1A 8163.30 365.53 570.3 548.84 2163.96 2249.9 1841.58 2291.63 721.21 32061.66 2299.23 3862.20	May 16 1493.8 749.8 605.79 5158.44 364.25 548.15 2070.77 784.54 2274.4 1841.77 2946.89 1436.31 713.90 31967.62 2403.77 3250.36	May 15 1587.8 752A 608.6 6166.20 362.09 564.8 5224.5 2870.67 781.59 2244.5 1851.25 2965.09 1619.83 709.74 331997.04 2396.78 3848.78	HIGH 1713.7 (12)1 860.8 (5)1 703.29 (19)5 6579.43 (12)1 380.47 (28)1 597.60 (7)5 2129.32 (3)4 201.0 (3)4 1968.55 (3)1 1893.18 (22) 724.89 (18)2 367.12 (8) (4)1 4294.68 (9)2	10 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	LOW  1434.5 (30/4)  715.3 (1/3)  528.59(2/1)  668.16 (26/2)  652.96 (25/4)  552.96 (25/4)  552.96 (25/4)  552.96 (25/4)  552.96 (25/4)  552.96 (25/4)  552.96 (25/4)  552.96 (25/4)  552.96 (25/4)  552.96 (25/4)  552.96 (25/4)  552.96 (25/4)  552.96 (25/4)  552.96 (25/4)  552.96 (25/4)  552.96 (25/4)  552.96 (25/4)
DOW JONE  Home Bonds  Transport  Utilizies  STANDARE  Composite +  Industrials  Freamcias  NYSE Composite  RASDAQ Composite  Dow Industrial Div.  S & P Industrial div.	S May 18 2819.91 90.04 1177.28 214.73 AND 354.64 412.73 29.24 193.55 356.32 448.31 Yield ACTIV	2831.71 89.96 1171.94 215.29 POOR 554.87 412.44 29.25 193.49 445.74 May 2.5 15.	May 16 2819.66 90.09 90.09 1174.08 217.05 15 334.00 411.52 29.20 193.14 442.93 116 189.99 176 189.99 176 189.99 176 189.99 176 176 176 176 176 176 176 176 176 176	15 2822.45 89.91 1177.10 217.24 40-av 354.28 411.86 29.28 193.31 442.50 Many 3.077.15.26	2631.71 (17/9) 93.04 (2/1) 261.10 (2/1) 256.29 (2/1) 1 High 2838 (2/1) 1 High 2838 (2/1) 1 198.00 (2/1) 1 198.00 (2/1) 1 460.90 (2/1) 460.90 (2/1)	2513.24 C0(1) 28.48 20.51 C0(1) 20.51 C0(1) 37.25 C0(1	HIGH 280.15 (2/1/90 152.01 152.01 157	empilation LOW 41.22 (27/52) 12.32 88/7(32) 10.50 (8/4/52) 10.50 (1/4/52) 3.42 (21/6/52) 8.64 (1/10/74) 4.46 (25/4/42) (1/10/74) (4/6) (25/4/42) (4/6) (25/4/42) (4/6) (25/4/42) (4/6) (25/4/42) (4/6)	AUSTRALIA AS Ordentes GJUR AN Malos GJUROS AN Malos GJUROS AN Malos GJUROS AN MALOS GOJIZ BELGARR DENNAS SE CAN DENNAS SE CAN DENNAS SE CAN DENNAS CONTROL ON GRAN DENNAS CONTROL ON GR	109 109 109 109 109 109 109 109 109 109	18 147811 7245 981.47 146.05 364.12 5743 364.12 280.7 280.5 364.13 2427 196.1	177 1481.6 731.8 991.14 8163.30 365.53 570.3 548.84 2163.94 776.5 2249.9 1891.58 721.21 32061.60 2299.22 3362.20 559.46	May 16 1493.8 749.8 605.79 5168.44 364.25 2070.77 781.64 2274.4 1841.77 2746.89 1636.31 713.90 31967.62 2493.77 3825.36 256.6 176.8	May 15 1587.8 1752A 608.45 6166.20 362.09 566.8 552.17 2870.67 781.59 2244.5 1851.25 2965.09 1619.83 709.74 2596.8 3596.78 2596.11 561.1	HIGH 1713.7 (12)1 860.8 (5(1) 703.29 (19)5 6579.43 (12) 557.60 (7)5 2129.32 (3)4 207.0 (3)4 1968.55 (3) 1968.55 (3) 1968.55 (3) 1968.67 (19) 1893.18 (22) 724.89 (18) 4294.68 (9) 4294.68 (9) 4294.68 (9) 4294.68 (9) 4294.68 (9) 4294.68 (9) 4294.68 (9) 4294.68 (9) 4294.68 (9)	10 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	LOW  1434.5 (30/4)  715.3 (1/5)  526.59(2/1)  526.59(2/1)  52.96 (25/4)  52.2 (11/5)  52.2 (11/5)  52.2 (11/5)  52.2 (11/5)  52.2 (11/5)  52.3 (26/2)  52.1 (26/2)  52.5 (26/2)  52.6 (27)
DOW JONE  Industrials  Home Bonds  Transport  Utilizies  STANDARD  Composite : Industrials  Financial  MYSE Composite  Ames Mikt. Value  RASDAQ Composite  Down Industrial Div.  S & P Industrial Div.  NEW YORK  Friday	S May 18 2819.91 90.04 1177.26 214.73  AND 354.64 412.73 29.24 193.55 356.32 448.31  Yield Solotka tracked	2831.71 89.96 1171.94 215.29 POOR 354.47 412.44 29.25 193.49 354.94 445.74 May 2.5 2.5 E STO Glosling price	May 16 2819.66 90.09 90.09 11174.08 2217.05 'S 384.00 411.52 23.20 193,14 33 16 442.93 7 11 6 88 449 CCKS Change on dec	15 2822.45 89.91 1127.10 217.24 4Day 23.28 29.28 193.31 353.56 May 4.05 May 7 15.26 T 7	2631.71 (17/5) 13.04 (2/1) 1201.10 (2/1) 1201.10 (2/1) 1201.10 (2/1) 1201.10 (2/1) 121.79 (3/1) (3/	2543.24 C0(1) 82.48 C0(2) 203.09 C0(2) 203.09 C0(2) 203.09 C0(2) 203.09 C0(2) 203.09 C0(2) 203.09 C0(2) C	HIGH 2810.15 271/90 1532.01 574/878 235.25 271/90 25 Low 2804 399.80 (9/10/879 411.20 (271/90 35.24 19/10/879 197.05 04/10/879 377.05 04/10/879 377.05 04/10/879 197.05 104/10/879 104/10/8	empilation LOW 41.22 2[7]32 12.32 827[32] 10.50 684[32) 4.40 0[64]32) 3.62 (216]32 8.64 0[10]79 4.46 25(4)62 29.91 (912)72 54.87 (310)772) (epprox.) 33 (epprox.) 37	AUSTRALIA AS Ordentes GIJA AS Ordentes GIJA AS Ordentes GIJA AS Ordentes GIJA AS Belong GIJABO AUSTREA AS Belong GIJABO AUSTREA CONTRACT BELGAIRE CONTRACT Controloge SE CAJ PRIMARIO Units General GIJIAB CAC 40 GIJIABO CAC 40 GIJIAB	109 109 109 109 109 109 109 109 109 109	18 147811 7285 581.47 1460.65 584.12 574.3 556.62 574.3 578.15 574.3 578.15 574.3 578.15 574.3 578.15	177 1481.6 731.8 991.14 4143.90 365.53 570.3 548.84 2163.91 776.5 2241.9 18/0.58 2297.43 14/51.28 721.21 3294.92 3362.20 559.46	May 16 1493.8 740.8 605.79 5168.44 364.25 785.8 2274.4 1841.77 2746.89 713.80 2274.5 2403.77 3655.38 755.82 2403.77 2655.38	May 15 1587.8 752A 608.45 6166.29 552.09 564.0 552.09 1619.83 709.76 31997.04 2998.78 3898.78 559.74 299.6 196.1 587.57	HIGH 1713.7 (127) 860.8 (5/1) 703.29 (19/1) 6579.43 (127) 380.47 (28/1) 577.60 (7/5) 2127.32 (29/1) 830.47 (29/1) 980.7.67 (19/1) 1873.18 (22/1) 724.97 (18/1) 2867.87 (49/1) 4294.68 (42/1)	D 3	LOW  1434.5 (30)41  715.3 (1/5)  526.59(2/1)  526.16 (25/2)  52.94 (25/4)  52.2 (11/5)  52.94 (25/2)  52.94 (25/2)  52.97 (24/1)  575.0.41 (24/1)
DOW JONE  Industrials  Home Bonds  Transport  Utilities  STANDARD  Composite : Industrials  Financial  MYSE Composite  Ames Mit. Value  RASDAQ Composite  Dow Industrial Div.  S & P Industrial Div.  S & P Industrial Div.  NEW YORK  Fridany  Secarty Pac  Ame T & T	S May 18 2819.91 90.04 1177.22 214.73  AND 354.64 412.73 29.24 193.55 356.32 448.31  Yield ACTTV Stocks traced 4,140,000	2931.71 89.96 1171.94 215.29 POOR 354.47 412.44 29.25 193.49 465.74 May 25 15 E STO Glosing price 40% 43%	May 16 2819.68 90.09 90.09 11174.08 217.05 25.20 1113.14 333.68 442.93 7 111 23 66 449 CCKS Change on data	15 2822.45 89.91 1177.10 217.24 40-07 354.28 411.86 29.28 442.91 440.5 Many 15.20 T	2631.71 (17/5) 13.04 (2/1) 1201.10 (2/1) 1201.10 (2/1) 1201.10 (2/1) 1301.10 1412.73 (18/0) 14/0) 14/0 14/0 14/0 14/0 14/0 14/0 14/0 14/0	2513.24 C0(1) 28.48 20.51 C0(1) 20.51 C0(1) 37.22 C0(1	HIGH 1830.15 221.790 1532.01 (SY-989 25.25.25 (21.790 55 Low 2804 411.20 (21.790 41.20 (21.790 411.20 (21.790 4	empilation LOW 41.22 2[7]32 12.32 82[7]32 10.50 684[32) 69 (2811.57) 4.40 (1,6)25 3.42 (21,6)32 3.42 (21,6)32 3.42 (21,6)32 (31,12)72 (4,6) (1,10)749 4.6 (1,10)749 4.6 (25,44,42) 29.31 (91,2172 54,87 (S1,10,172) (spprox.) 33 (approx.) 37 7 May 16	AUSTRALIA ARI Delienier (1/18) ARI Melaing (1/18) ARI Melaing (1/18) ARI Melaing (1/18) ARISTRIA Creat Railes (30/12) BELCARRE Braseles SE (31/12) BELCARRE Compalages SE (3/11) FRIGHASSE Units SEGREL (1/17) FRIGHASSE CAS General (1/12) CAS 48 (34/12/87) FRIGHASSE FR	100 100 100 100 100 100 100 100 100 100	18 147811 7285 981.47 1460.65 981.47 1460.65 1561.22 1574.3 1561.22 1574.3 1561.22 1574.3 1581.3 1581.3 1581.3 1581.3 1581.3	177 1481.6 733.8 971.14 1463.30 365.53 570.3 548.84 2183.99 176.5 2249.9 1841.53 2249.2 1851.28 721.21 3261.60 2399.2 2399.2 2499.9 261.6 261.6 261.6 261.6 261.6 261.6 261.6 261.6 261.6 261.6 261.6	May 16 1493.8 740.8 405.79 6168.44 364.25 364.25 2274.5 1861.77 2346.69 1636.31 713.90 31967.62 2403.77 3855.38 557.82 260.8	Mayy 15 1507.2 752A 600.65 6166.20 552.17 25070.67 781.59 2264.5 1851.25 2965.09 1619.83 709.76 31997.04 2398.78 3048.78 559.74	HIGH  1713.7 (12/1) 860.8 (5/1) 703.29 (19/2) 6579.43 (12/2) 380.47 (28/2) 527.50 (17/5) 237.50 (17/5) 237.50 (19/6) 19/6.55 (38/2) 247.51 (19/6) 257.51 (19/6) 257.52 (48/2) 257.53 (48/2) 257.53 (3/1) 257.53 (3/1) 257.53 (3/1) 257.53 (3/1) 257.53 (3/1) 257.53 (3/1) 257.53 (3/1) 257.53 (3/1)	10 3 10 10 10 10 10 10 10 10 10 10 10 10 10	LOW  143A 5 (30M) 7753 (1/3) 7553 (1/3) 7553 (1/3) 752 5 (25/2) 752 7 (25/2) 752 7 (25/2) 753 7 (25/2) 753 7 (25/2) 753 7 (25/2) 753 7 (25/2) 753 7 (25/2) 753 7 (25/2) 753 7 (25/2) 753 7 (25/2) 753 7 (25/2) 753 7 (25/2) 753 7 (25/2) 753 7 (25/2) 753 7 (25/2) 753 7 (25/2) 753 7 (25/2) 754 7 (25/2) 754 7 (25/2) 754 7 (25/2) 754 7 (25/2) 754 7 (25/2) 754 7 (25/2) 754 7 (25/2) 754 7 (25/2) 754 7 (25/2) 754 7 (25/2)
DOW JONE  Home Books  Transport.  Utilities  STANDARE  Composite +  Industrials  Ficancial  MYSE Composite  MYSE Composite  RASDAQ Composite  RASDAQ Composite  NEW YORK  Friday  See P Industrial Div.  See P	S May 18 2819.91 90.04 1177.25 214.73  AND 354.64 412.75 29.24  193.55 356.22 448.31  Vield 50  ACTIV Stocks traces 1.940.00 2.531.700 2.533.100 2.133.300	2931.71 89.96 1171.94 215.29 POOR 354.47 412.44 29.25 1934.91 445.74 May 15.  E STO Closing price 4031 4032 3031 4032 4034 4034 4034 4034	May 16 2819.66 90.09 90.09 11174.08 217.05 25.20 1113.14 25.20 27.20 1133.14 442.93 7 16 18 49 17 18 18 18 18 18 18 18 18 18 18 18 18 18	15 2822.45 89.91 1177.10 217.24 40-av 354.28 411.86 29.28 193.31 353.56 442.91 153.20 T	2831_71 (17/5) 13.04 (2/1) 1201_10 2(2/2) 2(2/2) 2(2/2) 2(2/2) 359.69 (2/1) 359.69 (2/1) 31.87 (3/1) 192.00 (2/1) 32.45 (3/1) 46.90 (3/1) 4 A (3/1) 19.00 (3/1) 4 A (3/1) 19.00 (3/1) (3/1	2543.24 C0(1) S2.48 C0(3) C0(3) C0(3) C0(3) C0(1) S2.48 C0(1) S2.49 C0(1) S2.54 C0(1) S2.5	HIGH 1280.15 C21/90 1532.01 C5/99 236.25 C21/90 E5 Low 280A 11.20 C21/90 411.20 C21/90 411.20 C21/90 411.20 C21/90 411.20 C21/90 35.24 C5/10/99 397.05 C1/10/99 397.05 C1/10/99 397.05 C1/10/99 485.73 C1/10/99 485.70 C1/10/99 485.70 C1/10/99 485.70 C1/10/9	empilation LOW 41.22 27//32 12.32 10.50 (8/4/32) 10.50 (8/4/32) 4.40 (1/10/74) 4.40 (25/4/42) 29.31 (9/12/72) 54.87 (9/12/72)	ALISTIPALIA ALISTIPALIA ALISTIPIA ALISTIPIA ALISTIPIA ALISTIPIA CREIX ALISIS CULISIO BELLCALRIE BELLCALRIE BELLCALRIE BELLCALRIE DESMARRIE Copchages SE CULI FRIGARIO Unitas General CUST: FRIGARIO COL. GENERAL CUST: ROS COL. FRIGARIO COL. FR	100 100 100 100 100 100 100 100 100 100	18 147811 7285 981.47 14605 981.12 5743 984.12 1281.7 180.15 1281.7 180.15 180.	177 1481.6 731.8 971.14 4163.30 365.53 570.3 548.84 2163.91 7765 2247.9 1841.58 2247.63 1453.28 721.21 3264.69 263.6 263	May 16 1493.8 749.8 605.79 5158.44 364.25 52070.70 7845.15 2274.4 1861.77 2746.87 13.90 2246.57 3253.38 557.82 260.6 195.8 844.66 974.92 422.39	Mayy 15 1587.8 1752.A 608.45 6186.29 552.09 566.8 552.17 2870.57 781.59 7284.5 1851.25 296.09 1619.83 599.74 299.8 150.1 599.74 299.6 150.1 597.57 974.80	HIGH 1713.7 (127) 860.8 (5/1) 703.29 (195) 6579.45 (127) 380.47 (287) 577.60 (7)5 2129.32 (297) 207.60 (7)5 2129.32 (297) 207.60 (196) 207.60 (19	10 3 10 10 10 10 10 10 10 10 10 10 10 10 10	LOW  143A 5 (30)44  7153 (1/3)  525,54(2/1)  526,54(2/1)  524,0  52,2 (11/3)  52,2 (11/3)  52,2 (11/3)  52,4 (24/1)  75,4
DOW JONE  Home Bonds  Transport  Utilities  STANDARE  Composite : Industrials  Ficancial  MYSE Composite  NASDAQ Composite  Down Industrial Div.  S & P Industrial Div.  S & P Industrial Div.  NEW YORK  Friday  Security Pac  Are T & T  TESSE Utilities  Philip Morris  Gee Electric  Prime Motor	S May 18 2819.91 90.04 1177.22 214.73 AND 354.64 412.75 29.24 193.55 356.32 448.31 Yield ACTTV Stocks traded 4140.000 2,153.1000 2,153.800 2,152.800 2,152.800	2931.71 89.96 1171.94 215.29 POOR 354.47 412.44 29.25 193.49 445.74 May 2.5 E STO Glosling price 40% 43% 68% 43% 68% 68% 13%	May 16 2819.66 90.09 91174.08 29.20 193.14 33 16 CKS Change 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	15 2822.45 89.91 1177.10 217.24 40-av 354.28 1193.51 193.51 193.51 193.51 T T T T T T T T T T T T T T T T T T T	2631_71 (17/9) 93.04 (2/1) 1201_10 26/12 (2/1) 1201_10 (2/1) 1201_10 (2/1) 1201_10 (2/1) 1201_10 1201_	2513.24 C0(1) 28.48 20.53 C0(1) 20.57 C0(1) 37.43 C0(1	HIGH 280.15 C2/1/90 153.01 153	mpilation LOW 41.22 (27/32) 10.50 (844/32) 10.50 (844/32) 4.40 (1/6/32) 3.62 (21/6/32) 6.64 (1/10/74) (4/6) (25/4/42) (91,27/2) 54.87 (31/10/72) (4/6)	AUSTRALIA AND Defensies GU18 AN Bridge GU18 AN Bridge GU18 AN Bridge GU18 BELGAIRE CASHINE BERGARRIK Copenhages SE GU1 PRIMARIK Copenhages SE GU1 PRIMARIK Copenhages SE GU17 PRIMARIK COM CSULTER ONC General GU122 ONC General GU122 ONC GO122 ONC GENERARY FAZ Aktine GU122 ONC GO122 ONC G	109 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	18 147811 7285 981.47 1460.65 981.47 1460.65 1561.22 1574.3 1561.22 1574.3 1561.22 1574.3 1581.3 1581.3 1581.3 1581.3 1581.3	177 1481.6 733.8 971.14 1463.30 365.53 570.3 548.84 2183.99 176.5 2249.9 1841.53 2249.2 1851.28 721.21 3261.60 2399.2 2399.2 2499.9 261.6 261.6 261.6 261.6 261.6 261.6 261.6 261.6 261.6 261.6 261.6	May 16 1493.8 740.8 405.79 6168.44 364.25 364.25 2274.5 1861.77 2346.69 1636.31 713.90 31967.62 2403.77 3855.38 557.82 260.8	Mayy 15 1507.2 752A 600.65 6166.20 552.17 25070.67 781.59 2264.5 1851.25 2965.09 1619.83 709.76 31997.04 2398.78 3048.78 559.74	HIGH  1713.7 (12/1) 860.8 (5/1) 703.29 (19/2) 6579.43 (12/2) 380.47 (28/2) 527.50 (17/5) 237.50 (17/5) 237.50 (19/6) 19/6.55 (38/2) 247.51 (19/6) 257.51 (19/6) 257.52 (48/2) 257.53 (48/2) 257.53 (3/1) 257.53 (3/1) 257.53 (3/1) 257.53 (3/1) 257.53 (3/1) 257.53 (3/1) 257.53 (3/1) 257.53 (3/1)	10 1 1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	LOW  143A 5 (30M) 7753 (1/3) 7553 (1/3) 7553 (1/3) 752 5 (25/2) 752 7 (25/2) 752 7 (25/2) 753 7 (25/2) 753 7 (25/2) 753 7 (25/2) 753 7 (25/2) 753 7 (25/2) 753 7 (25/2) 753 7 (25/2) 753 7 (25/2) 753 7 (25/2) 753 7 (25/2) 753 7 (25/2) 753 7 (25/2) 753 7 (25/2) 753 7 (25/2) 753 7 (25/2) 754 7 (25/2) 754 7 (25/2) 754 7 (25/2) 754 7 (25/2) 754 7 (25/2) 754 7 (25/2) 754 7 (25/2) 754 7 (25/2) 754 7 (25/2) 754 7 (25/2)
DOW JONE  Home Books  Transport  Utilizies  STANDARE  Composite : Industrials  Ficancial  MYSE Composite  RASDAQ Composite  S & P Industrial Div.  S & P Industrial Div.  S & P Industrial Div.  NEW YORK  Friday  Security Pac  Am T & T  Texts Utilities  Philip Morris  Gen Electric  Prime Motor  Plomate W Cap  Esteen	S May 18 2819.91 90.04 1177.28 214.73 AND 354.64 412.75 29.24 493.31 Yield ACTIV Stocks traded 4,140,000 2,152,900	2931.71 89.96 1171.94 215.29 POOR 354.47 432.44 29.25 193.49 445.74 May 25 Closing prices 40% 40% 45% 45% 45% 45% 45% 45% 45% 45% 45% 45	May 16 2819.68 90.09 90.09 1174.08 227.05 27.05	15 2822.45 89.91 1177.10 217.24 40 m/ 334.28 193.31 333.56 Many 15.20 T T N N N N N N N N N N N N N N N N N	2631.71 (17/9) 93.04 (2/1) 1201.10 (2/1) 25(2/2) 27(1) 18(9) 25(2/2) 18(9) 27(1) 18(9) 25(2/2) 18(9) 27(1) 28(1) 2	2513.24 C0(1) 28.48 20.53 C0(1) 20.57 C0(1) 37.43 C0(1	HIGH 2810.15 C2/1/90 S1 Low 280A. S1 Low 280	mpiladon LOW 41.22 (2/7/32) 12.32 88/7/32 30.50 (8/4/32) 10.50 (8/4/32) 3.42 (21/6/32) 8.64 (1/10/74) 4.46 (25/4/42) (9/12/72) 54.87 (3/10/74) (40) (40) (40) (40) (40) (40) (40) (4	AUSTRALIA AS Ordentes GJUR AN Malos OJI280 AUSTRAL AN Malos OJI280 AUSTRAL AN Malos OJI280 AUSTRAL AN Malos OJI280 BELGARR DENNAS SE CAL BELGARR Considera SE CAL PRIMARIO Unitas Esseral OST PRIMARIO CON 40 C3/1/2/07 GERBRANT FAZ Atlas C3/1/2/07 GERBRANT FAZ Atlas C3/1/2/07 GERBRANT FAZ Atlas C3/1/2/07 GERBRANT FAZ Atlas C3/1/2/07 GERBRANT FAZ CONSTRUCT C	100 100 100 100 100 100 100 100 100 100	18 147811 7285 581.47 146.05 584.12 574.3 556.62 574.3 576.15 576.15 778	177 1481.6 731.8 991.1A \$163.30 365.53 570.3 548.84 2163.76 2163.7 2163.	May 16 1493.8 740.8 605.79 5158.44 364.25 520.15 2070.70 784.64 2279.4 1841.77 2948.89 1636.31 713.90 31967.62 2403.77 3253.36 357.82 240.5 195.8 844.66 974.92	Mayy 15 1587.8 752.4 608.6 6166.20 352.09 566.0 552.09 566.0 781.59 7284.5 1851.22 2860.09 1619.83 709.75 3997.04 2998.78 3997.74 299.6 1961.37 974.80	HIGH  1713.7 (12)1 860.8 (5/1) 703.29 (19/1) 6579.43 (12) 380.47 (28)7 597.60 (7/5) 2127.32 (23)7 2127.32 (24)7 260.10 (14) 260.10 (14) 260.7.27 (14)7 260.10 (14) 260.7.78 (4)7 260.3 (3)11 260.3 (3)11 260.3 (3)11 260.3 (3)11 260.3 (3)11 260.3 (3)11 260.3 (3)11 260.3 (3)11 260.3 (3)11 260.3 (4)1 260.7 (21) 260.3 (4)1 2	10 3 10 10 10 10 10 10 10 10 10 10 10 10 10	LOW  1434.5 (30/4)  715.3 (1/3)  528.59(2/1)  528.59(2/1)  528.6 (25/4)  52.2 (1/3)  52.2 (1/3)  52.3 (26/2)  52.5 (24/1)
DOW JONE  Hondestrials  Home Books  Transport.  Utilities  STANDARE  Composite ‡  Industrials  Ficancial  MYSE Composite  MYSE Composite  RASDAQ Composite  RASDAQ Composite  RASDAQ Composite  NEW YORK  Friday  See P industrial Div.  See P industrial Div.  Texas Utilities  Philip Moore  Frieday  See Ty Texas  MYSE Composite  Down Industrial Div.  See Electric  Friday  See Electric  Frieday  Frieday  Are T & T  Texas Utilities  Philip Moore  Plenacie W Cap  Excusion  Excusion  Plenacie W Cap  Excusion  Plenac	S May 18 2819.91 90.04 1177.25 214.73 AND 354.64 412.75 29.24 193.55 356.32 448.31 Yield ACTIV Stocks tracked 2,150,000 2,150,000 2,150,000 2,150,000 2,150,000 2,150,000	2931.71 89.96 1171.94 215.29 POOR 354.47 412.44 29.25 193.49 354.94 445.74 May 2.5 E STO Glosing price 40% 45% 45% 45% 45% 45% 45% 45% 45% 45% 45	May 16 2519.66 90.09 90.09 1174.08 217.05 25.20 1533.14 335.66 442.93 7 11 16 16 16 16 16 16 16 16 16 16 16 16	15 2822.45 89.91 1177.10 217.24 40 m/ 334.28 193.31 333.56 Many 15.20 T T N N N N N N N N N N N N N N N N N	2831.71 (17/9) 13.04 (2/1) 1201.10 (2/1) 1201.10 (2/1) 1201.10 (2/1) 1201.10 (2/1) 1201.10 (2/1) 1201.10 (2/1) 1201.10 (2/1) 1201.10 (2/1) 1201.10 (2/1) 1201.10 1201.	2513.24 C0(1) 28.48 20.53 C0(1) 20.57 C0(1) 37.43 C0(1	HIGH 2810.15 C2/1/90 S1 Low 280A. S1 Low 280	empilation LOW 41.22 27/132 12.32 10.50 68/4/32 10.50 68/4/32 3.62 23/6/32 8.64 01/10/74 4.66 02/4/42 29.31 (9/12/72 54.87 (SI/10/72) (epprox.) 3 (epprox.) 3 (epprox.) 7 May 16 7 May 16 7 152.494 2015 31 2015 32 38 77 39 77 30 59 79 50 50 50 50 50 50	AUSTRALIA AI Delewier (1/18) AII Relain (1/18) AII Relain (1/18) AII Relain (1/18) AII Relain (1/18) BELGRIRE B	100 100 100 100 100 100 100 100 100 100	18 147811 77825 391.47 1460.05 394.12 574.3 596.17 7781.15 574.3 5	177 1481.6 731.8 971.14 1483.90 365.53 570.3 548.84 2183.99 1765.5 2207.93 1841.58 2207.43 1451.28 2207.43 1451.26 2599.2	May 16 1493.8 740.8 405.79 6168.44 364.25 96.8 548.15 2070.70 786.64 2274.4 1841.77 2448.89 1636.31 713.90 31967.62 2403.77 3955.38 544.66 974.92 1694.9	Mayy 15 1507.2 1752A 608.45 6166.20 560.97 566.9 566.9 566.9 781.59 2264.5 1851.22 2964.09 1619.23 709.76 331997.04 2396.73 3966.78 3966.78 599.74	HIGH  1713.7 (12/1) 860.8 (5/1) 703.29 (19/2) 6579.43 (12/2) 380.47 (28/2) 577.50 (17/5) 21279.32 (28/2) 200.40 (39/4)	10 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	LOW  143A 5 (30M)  7753 (1/3)  528,54(2/1)  528,54(2/1)  529, (25/4)  532,94 (25/2)  532,94 (25/2)  532,94 (25/2)  532,10 (24/1)  775,24 (24/1)  775,24 (24/1)  775,24 (24/1)  775,24 (2/3)  532,51 (2/3)
DOW JONE  Industrials  Home Bonds  Transport.  Utilities  STANDARE Composite : Industrials  Ficancial  MYSE Composite  Ames Mikt. Value  RASDAQ Composite  Dow Industrial Div.  S & P Industrial Div.  S & P Industrial Div.  S & P Industrial Div.  Texas Utilities  Phillip Morris Gene Electric  Prima Notor	S May 18 2819.91 90.04 1177.22 214.73 AND 354.64 412.75 29.24 193.55 356.32 448.31 Vield Stocks traded 4.140.000 2.531.700 2.153.000 2.153.000 2.153.000 2.153.000 2.153.000 2.153.000 2.153.000 2.153.000 2.153.000	2931.71 89.96 1171.94 215.29 POOR 354.47 412.44 29.25 193.49 354.94 445.74 May 215. E STO Glosing price 40% 40% 40% 40% 40% 40% 40% 40% 40% 40%	May 16 2819.66 90.09 90.09 'S 354.00 411.52 29.20 193.14 442.93 7 16 18 49 11 11 11 11 11 11 11 11 11 11 11 11 11	15 2822.45 89.91 1177.10 217.24 40 m/ 334.28 193.31 333.56 Many 15.20 T T N N N N N N N N N N N N N N N N N	2631.71 (17/9) 93.04 (2/1) 1201.10 (2/1) 25(2/2) 27(1) 18(9) 25(2/2) 18(9) 27(1) 18(9) 25(2/2) 18(9) 27(1) 28(1) 2	2513.24 C0(1) 28.48 20.53 C0(1) 20.57 C0(1) 37.43 C0(1	HIGH 2810.15 C2/1/90 S1 Low 280A. S1 Low 280	mpiladon LOW 41.22 (2/7/32) 12.32 88/7/32 30.50 (8/4/32) 10.50 (8/4/32) 3.42 (21/6/32) 8.64 (1/10/74) 4.46 (25/4/42) (9/12/72) 54.87 (3/10/74) (40) (40) (40) (40) (40) (40) (40) (4	AUSTRALIA AII Defenier CLIJE AII Defenier CLIJE AII Melanj CLIJE AII Melanj CLIJE AII Melanj CLIJE DEGENARI BELGRIBE BELGRIBE BELGRIBE BELGRIBE BELGRIBE BELGRIBE BELGRIBE BELGRIBE BELGRIBE CONTROL BELGRIBE BELGRIBE CONTROL BELGRIBE BELGR	109 109 109 109 109 109 109 109 109 109	18 147811 7285 981.47 14605 981.12 5743 95.62 100.17 1280.	177 1481.6 731.8 991.14 4163.90 365.53 570.3 548.84 2183.91 776.5 2247.9 180.58 2217.63 1651.26 220 559.46 263.6 199.1 423.87 1677.0 2940.9 773.43	May 16 1493.8 749.8 605.79 5168.44 364.25 508.15 2070.70 7846.17 2274.4 1891.77 2298.39 713.00 2298.37 2298.39 557.82 2403.77 3253.38 844.66 974.92 422.39 1684.0 2326 756.87	May 15 1587.8 752.A 608.6 6186.29 552.09 566.8 552.17 2870.67 781.59 224.5 1851.23 296.09 1619.83 599.74 299.8 196.1 597.57 974.80 424.66 1677.9 2735.9 724.76	HIGH 1713.7 (127) 860.8 (5/1) 703.29 (19/1) 6599.45 (12) 380.47 (28/1) 577.50 (17) 2129.32 (29/1) 201.40 (3/4) 1860.55 (38/1) 3867.57 (19/1) 1873.18 (22/1) 724.97 (18/1) 2867.78 (4/1) 2867.78 (4/1) 286	10 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	LOW  1434.5 (2014)  715.3 (1/3)  525.59(2/1)  526.16 (25/2)  527.1 (25/2)  527.1 (24/1)  756.41 (24/1)  756.41 (24/1)  756.41 (24/1)  756.41 (24/1)  756.41 (24/1)  756.41 (24/1)  756.42 (1/2)  1582.51 (2/3)
DOW JONE  Hondestrials  Home Books  Transport.  Utilities  STANDARE  Composite ‡  Industrials  Ficancial  MYSE Composite  MYSE Composite  RASDAQ Composite  RASDAQ Composite  RASDAQ Composite  NEW YORK  Friday  See P industrial Div.  See P industrial Div.  Texas Utilities  Philip Moore  Frieday  See Ty Texas  MYSE Composite  Down Industrial Div.  See Electric  Friday  See Electric  Frieday  Frieday  Are T & T  Texas Utilities  Philip Moore  Plenacie W Cap  Excusion  Excusion  Plenacie W Cap  Excusion  Plenac	S May 18 2819.91 90.04 1177.26 214.73 AND 264.64 412.75 29.24 448.31 Vield ACTIV 2531,700 2,152,800 2,152,	2931.71 89.96 1171.94 215.29 POOR 354.47 432.44 29.25 193.49 445.74  May 2.5  E STO Glosling price 4034 4034 4034 4034 4034 4034 4034 403	May 16 2819.66 90.09 91174.08 217.05 29.20 193,14 29.20 193,14 33 16 442.93 11 2 2 3.20 CKS Change on det	15 2822.45 89.91 1177.10 217.24 40 m/ 334.28 193.31 193.31 193.31 193.31 T T T T T T T T T T T T T T T T T T T	2631.71 (17/9) 93.04 (2/1) 1201.10 (2/1) 25(2/2) 27(1) 18(9) 25(2/2) 18(9) 27(1) 18(9) 25(2/2) 18(9) 27(1) 28(1) 2	2513.24 C0(1) 28.48 20.53 C0(1) 20.57 C0(1) 37.43 C0(1	HIGH 2810.15 C2/1/90 S1 Low 280A. S1 Low 280	mpiladon LOW 41.22 (2/7/32) 12.32 88/7/32 30.50 (8/4/32) 10.50 (8/4/32) 3.42 (21/6/32) 8.64 (1/10/74) 4.46 (25/4/42) (9/12/72) 54.87 (3/10/74) (40) (40) (40) (40) (40) (40) (40) (4	AUSTRALIA AN Defensier GUIS AN Mateg GUISE AN Mateg GUISE AN Mateg GUISE AN MATERIA BELGARRE BESSEN SE COLUMN DESIGNARE BESSEN SE COLUMN PRIMARE CONCENSION SE COLUMN FRANCE CAC General GUIZE DAX GUIZE SE (TORRE) DAY	109 109 109 109 109 109 109 109 109 109	18 147811 7285 981.47 1460.65 981.12 574.13 1560.67 1781.15 17	177 1483.6 733.8 991.14 8163.30 365.53 570.3 548.84 2163.91 776.5 2249.9 1841.58 2217.63 1851.28 721.21 32061.60 2263.6 1991.1 966.43 423.87 1677.0 2740.0 773.43 285.66	May 16 1493.8 740.8 605.79 5158.44 364.25 548.15 2070.70 784.56 1391.77 2948.89 1436.31 713.80 2403.77 3855.36 2403.77 3855.36 644.56 974.92 422.39 1684.0 756.87	Mayy 15 1507.8 1752.A 608.45 6166.29 362.09 564.8 552.17 2070.67 781.59 224.5 1851.25 2965.09 1619.83 709.76 38977.64 299.6 1677.9 275.0 724.56 62	HIGH 1713.7 (12)1 860.8 (5)1 703.29 (19)5 6579.43 (12)1 597.60 (7)5 2129.32 (20)4 201.0 (1)6 201.0 (1)6 1893.18 (22) 724.99 (18) 2807.78 (4)1 2807.78 (4)1 28	10 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	LOW  1434.5 (30/4)  715.3 (1/3)  525.59(2/1)  526.59(2/1)  52.96 (25/4)  52.2 (11/3)  52.2 (11/3)  52.2 (11/3)  52.2 (11/3)  52.2 (11/3)  52.3 (26/2)  53.2 (30/2
DOW JONE  Industrials  Home Books  Transport.  Utilities  STANDARE  Composite :  Industrials  Ficancial  MYSE Composite  MYSE Composite  MASDAQ Composite  RASDAQ Composite  RASDAQ Composite  RASDAQ Composite  NEW YORK  Friday  See P industrial Div.  S & P industrial Div.  T industrial Div.  S & P industrial Div.  Canada Div.  Cana	S May 18 2819.91 90.04 1177.22 214.73 AND 354.64 412.75 29.24 193.55 356.22 448.31 Vield Stocks traded 4.146.000 2.531.700 2.153.500 2.153.500 2.153.500 2.153.500 1.885,400	2931.71 89.96 1171.94 215.29 POOR 354.47 412.44 29.25 193.49 354.94 445.74 May 215. E STO Closing price 40% 40% 40% 40% 40% 40% 40% 40% 40% 40%	May 16 2819.66 90.09 90.09 1174.08 217.05 29.20 1133.14 29.20 1133.14 1152 29.20 CKS Chenge on data 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	15 2822.45 89.91 1177.10 217.24 40-av 354.28 193.31 193.31 353.56 442.91 173.31 7 7 7 8 8 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9	2831_71 (17/9) 1304 (2/11) 1201_10 120	2543.24 (391) 28.48 (2)3 (301) 233.49 (301) 32.48 (301) 32.46 (244) (244	HIGH 2810.15 C21/90 1532.01 C5/993 236.25 C21/90 55 Low 280A 11.20 C21/90 411.20 C21/9	empilation LOW 41.22 27//32 12.32 10.50 (8/4/32) 10.50 (8/4/32) 4.40 (1/10/74) 4.40 (25/4/42) 29.31 (9/12/72) 54.87 (9/12/72)	AUSTRALIA AN Defenier GUIS AN Holog GUISO ANSTRAL AN Holog GUISO ANSTRAL BELGAINE BELGAINE BELGAINE CONSIDER BERGAN CONSIDER FROM GUISO UNION GENERAL GUISO COL. General GUIZO CONSIDER ROSS CONSIDER ROSS ROSS ROSS ROSS ROSS ROSS ROSS RO	109 109 109 109 109 109 109 109 109 109	18  147811  7245  581.47  146.05  584.12  574.3  554.62  170.01  170.05  170.01  170.05  170.01  170.05  170.0	177 1481.6 731.8 991.14 8163.90 365.53 570.3 548.84 2163.91 776.5 2249.9 1891.58 2917.63 1651.28 771.21 32061.66 2991.2 33062.20 559.46 261.6 1991.1 960.43 423.87 1677.0 2900.0 773.43 285.66 1225.00	May 16 1493.8 740.8 605.79 5168.44 364.25 568.15 2070.77 784.64 2279.4 1841.77 2948.89 1636.31 713.90 31967.62 2403.77 3220.36 974.92 422.39 1684.9 2528.0 756.87 286.34	Mayy 15 1587.8 752A 608.6 6166.20 362.09 564.8 552.11 2870.67 781.59 2284.5 1851.22 2965.09 1619.83 709.74 2396.78 33997.04 2396.78 33997.04 2396.78 156.1 847.57 974.80 424.66	HIGH  1713.7 (12)1 860.8 (5(1) 703.29 (19)2 6579.43 (12)2 380.47 (28)2 577.50 (7)5 212.73 (23)1 577.50 (7)5 212.73 (23)1 1968.55 (38) 3667.57 (19)2 1823.18 (22) 724.99 (18)2 2647.78 (4)1 2657.78 (4)1	10 3 10 10 10 10 10 10 10 10 10 10 10 10 10	LOW  1434.5 (30/4)  715.3 (1/3)  528.59(2/1)  528.59(2/1)  528.6 (25/4)  529.7 (26/2)  529.7 (26/1)  529.7 (26/1)  529.7 (26/2)
POW JONE  Hondestrials  Home Books  Transport  Utilities  STANDARE  Composite : Industrials  Financial  MYSE Composite  RASDAQ Composite  Down Industrial Div.  S & P Industrial Div.  S & P Industrial Div.  NEW YORK  Friday  Security Pac  Am T & T  Teast Utilities  Philip Morris  Gen Electric  Prime Motor  Plomack W Cap  Excen  Alcan Alsonialum  Chiquita Brands  CANADA	S May 18 2819.91 90.04 1177.26 214.73 AND 354.64 412.75 29.24 448.31 Yield ACTIV 2,154,200 2,152,200 2,152,200 1,937,000 1,885,400	2831.71 89.96 1171.94 215.29 POOR 354.47 412.44 29.25 193.49 354.94 465.74 May 215 25 Closling price 4034 4034 4034 4034 215 134 1164 217 207 218 207 218 207 218 207 218 207 218 207 207 207 207 207 207 207 207 207 207	May 16 2819.66 90.09 90.09 91174.08 227.05 'S 384.00 193.14 32 3.66 442.93 116 88 442.	15 2822.45 89.91 1177.10 217.24 4Day 29.28 29.28 411.86 29.28 411.86 442.50 1 15.20 T T T N N N N N N N N N N N N N N N N	2831.71 (17/9) 93.04 (2/1) 1201.10 (2/2) (2/1) 1201.10 (2/2) (2/1) 1201.10 (2/2) (2/1) 1201.10 (2/2) (2/1) 1201.10 (2/2) (2/1) 1201.10 (2/2) (2/1) 1201.10 (2/2) (2/1) 1201.10 (2/2) (2/1) 1201.10 (2/2) (2/	2543.24 (391) 26.48 (27) (301) (	HGH 2810.15 201/90 1532.01 574/90 255.20 201/90 55 Low 2804 1532.01 501/90 411.20 201/90 35.24 69/10/99 37.05 00/10/99 37.05 0	mpiladon LOW 41.22 (27/32) 10.50 (8)4/32) 10.50 (8)4/32) 10.50 (8)4/32) 4.40 (1)6/32 3.62 (21/6/32) 8.64 (1)10/74 (25/4/42) (9)12/72 (4)10/74 (4)10	AUSTRALIA AS Ordenries GJ1/6 AS Ordenries GJ1/6 AS Missing GJ1/60 AUSTRAL AS Ordenries GJ1/6 AS Missing GJ1/60 AUSTRAL AS Ordenries GJ1/6 BELGALRE DEBUSARS SE G/GJ BELGALRE DEBUSARS SE G/GJ FFIGURAS FF	100 100 100 100 100 100 100 100 100 100	18  147811  7285  581.47  1460.65  584.13  574.3  556.62  574.3  5781.55  584.39  584.13  282.7  156.1  156.15  282.86  282.7  283.86  785.6	177 1481.6 731.8 991.1A \$163.90 365.53 570.3 548.84 2183.91 2183.92 2193.93 21	May 16 1493.8 740.8 405.79 5158.44 364.25 525.8 5270.77 784.54 2274.6 1841.77 2943.99 1636.31 713.90 31967.62 2403.77 3253.38 844.56 974.92 422.39 1684.9 256.34	Mayy 15 1587.8 752A 608.6 6166.20 352.93 566.0 552.03 566.0 552.03 761.53	HIGH  1713.7 (12)1 860.8 (5/1) 703.29 (19/1) 6579.49 (12) 380.47 (28)7 557.60 (29)7 557.60 (29)7 557.60 (29)7 557.60 (29)7 1503.18 (22)7 724.89 (38)7 263.7 (49)7	10 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	LOW  143A 5 (30M)  7753 (1/3)  528.54(2/1)  528.54(2/1)  529. (25/2)  529. (25/2)  529. (25/2)  529. (25/2)  529. (25/2)  529. (25/2)  529. (25/2)  529. (25/2)  538.41 (24/1)  575.41 (2/3)  575.41 (2/3)  575.41 (2/3)  575.41 (2/3)  575.41 (2/3)  575.41 (2/3)  575.41 (2/3)  575.41 (2/3)  575.41 (2/3)  575.41 (2/3)  577.42 (2/3)  578.43 (2/3)

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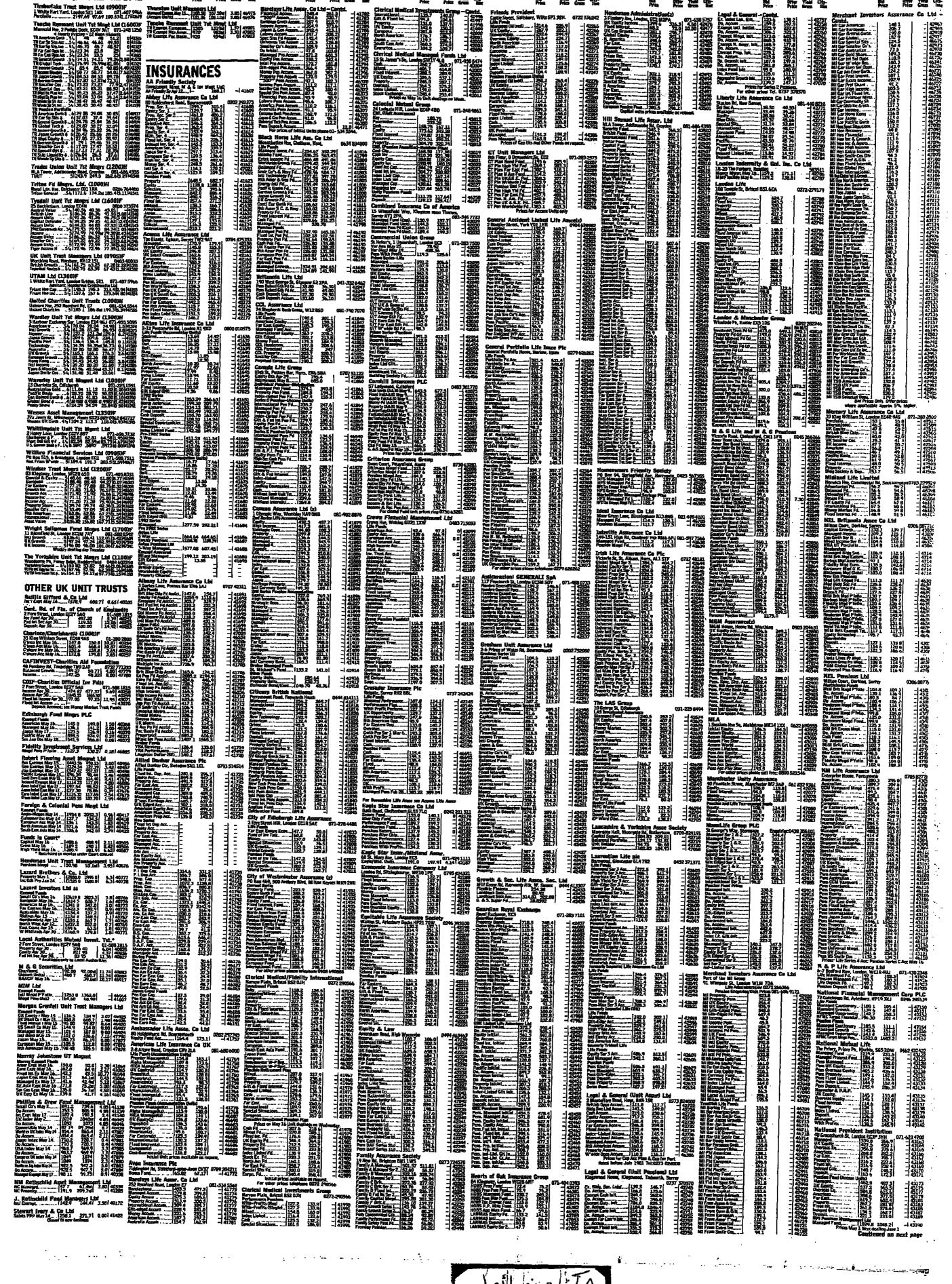
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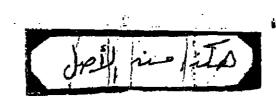
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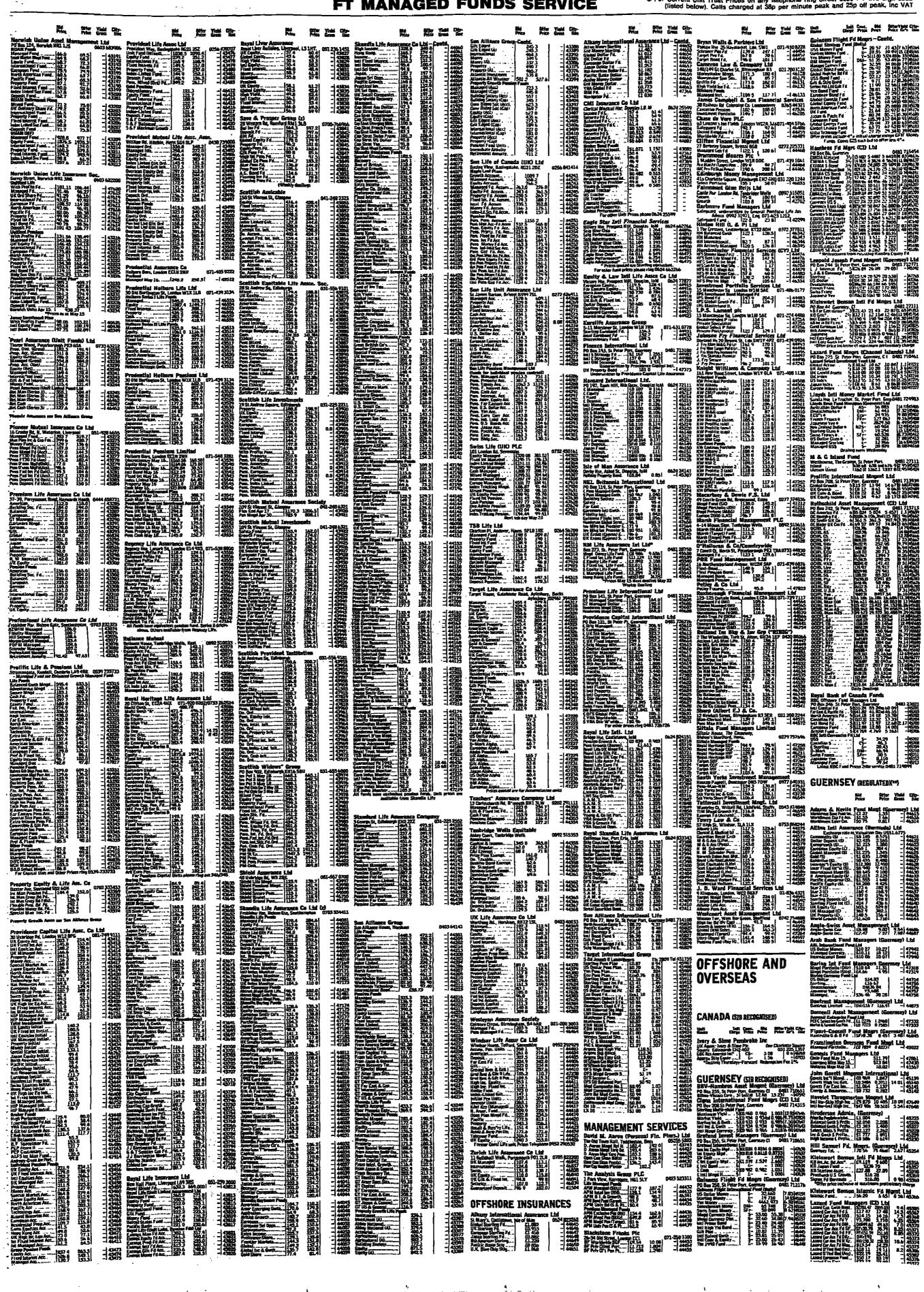
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FINANCIAL TIMES MONDAY MAY 21 1990 For Current Unit Trust Prices on any telephone ring direct-0836 4 + five digit code (listed below). Calls charged at 38p per minute peak and 25p off peak. Inc VAT Yikis City-Gress hear Office Yield City-Co Ltd . 316.3 72.0 26.7 26.7 26.7 26.7 399.1 342.6 181.8 150.9 244.7 179.1 - 42(19) - 42(4)4 - 42(4)5 - 42(4)7 - 42(4)7 - 42(4)7 - 42(50) 318.9 2017 2013 165.4 305.4 204.7 210.6 21117922519941897993045570850544 261117922519941897993045570850544 ### STATE OF THE PROPERTY OF T | Regulation Large Letter | Research | Resea







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#### **CROSSWORD** CURRENCIES, MONEY AND CAPITAL MARKETS No.7,243 Set by GRIFFIN MONEY MARKETS LONDON RECENT ISSUES **POUND SPOT- FORWARD AGAINST THE POUND** Between euphoria **EQUITIES** losser Price Am'et Latest Pald Researc up Date 1990 and reality High Low STERLING MARKETS are base rates of 15 per cent. The contract had struggled to K9.8 caught between euphoria over the potential benefits from EFM Jara Truck Do. Warrants F & C Germany in. 1st. Do. Warrants Frey Philipse Inv. 1st. Do. Warrants Feber Gathert Werts French Property Do. Warrants French Property 1st. Do. Warrants Interpretable Dist. Interpretable Dist. Interpretable Dist. Marthern Innesters II. Slam Select. Growth Tst. Do. Warrants Lempleton Entre Werth Do. Warrants Templeton Entre Werth Lempleton En British membership of the remain above 85.00 until two separate events - the Chancellor's comments on the European Monetary System Exchange Rate Mechanism and the reality that there are still ERM and the first rise in UK many economic problems to overcome. The Bank of England is obviously con-cerned and sent a very strong signal last week against unemployment for nearly 4 years - combined to send prices racing up on Thursday. Ma8.0 10 5.3 There was virtual panic when it was realised that so DOLLAR SPOT- FORWARD AGAINST THE DOLLAR many traders on Liffe were Day's Spread May.18 Close One month holding short positions. The rush to cover meant the market crashed through 6.40 2.70 -0.10 -0.152 -0.18 -0.04 -3.87 -1.34 -4.303 -0.14 -0.26 UK clearing bank base leading rate 15 per cent from October 5 technical resistance at 85.21 to a high of 85.70. As the "shorts" FIXED INTEREST STOCKS Clesing Price £ were taken out, prices fell, Paid op closing at 85.45. This gave the opportunity to Price E 4.00-5.00lindls 1.50-1.85oreths 0.59-0.64cds 2.20-2.35oreths 0.13-0.11.ypm 0.15or-0.25ydls 0.03-0.07cds 0.21-0.20cpm attempts to reduce base rates. Traders on Liffe were caught create more short positions and on Friday the contract opened at 85.29, before rising again, but in a calmer manner. 100 F.P. F.P. F.P. 250 F.P. flat-footed by a press interview with Mr John Major, the UK Chaps on board honour the Truly the soldiers' friend (6) 102,45 100p 100p 100p RAF (8) 4 Slipping into gear I'm leav-ing the country (10) 6 Herb and Jack groan when Chancellor, indicating that ERM membership is firmly on the agenda, but then ran much 5 Start rewriting article on regain, but in a canner manner. The market is looking towards the ERM, but high UK inflation, a balance of payments deficit and a shrinking budget surplus are the realities that still have to be faced. 9 Force me to retire as hip's broken (8) 10 Chap worried about includinjured (8) too fast in an attempt to catch up. Taking into account 7 Examined methodically any leads to switch (8) 8 Containers for used coffin ing what vicars do (6) 11 Deliver peer to host (8) 12 Head waiter included chicken for barrister (6) 14 Are into ordering, in pen, some writing materials (10) 18 Coming from Bury, see through intuder (10) RIGHTS OFFERS technical factors, September **EXCHANGE CROSS RATES** short sterling futures should Latest Researc Date nails (8) 13 Sickly gent the SRN is to Associa Paid up be trading at about 85.30 on make stronger (10) 15 Argued when placed in side turning by Land's End (8) 8pm 47pm 1<sub>2</sub>pm 25pm 25pm 19pm 14pm 15pm 60m 45pm 13pm 13pm 15pm 15pm 3pm 11pm part of i 20175 +2015131459 6pm 44pm 12pm 11pm 12pm 12pm 12pm 10pm **£ IN NEW YORK CURRENCY MOVEMENTS** 1.989 57.65 1.176 34.09 Ş 9.390 5.553 2.375 1.404 3.133 1.853 2049 1212 Prevent buttons causing an obstruction (8) through intruder (10) May.18 Close Previous Close 3.372 36.32 0.607 6.542 1 10.77 22 Swine takes brooch, whis-17 Border where you'll exchange forint with sover-1.6925-1.6935 0.94-0.93gm 2.71-2.69pm 9.10-9.00pm tling (6) 23 Unaware I permit no intru-2.529 1 3.337 1.319 eign (8) 19 Delivery man left in boudoir 24 Haul retreating serviceman 18.40 28.14 H FI. Lim 2.997 4.583 0.758 1.159 654.0 1000. 1 1.529 into grave (6) 25 Chile doctor accepted first 20 Farm building, engineers accepted, is unproductive new issue (6) 26 Not a day going round tower that's boring? (6) 27 Family name inserted after hospital admission (8) 130.0 448.4 4.721 16.29 1,194 4,120 1.400 4.831 (8) STERLING INDEX 21 Attitude of man over religion (6) The solution to last Saturday's prize puzzle will be published May.18 Previous 20 ...... 20 ..... 20 ..... 20 ..... DOWN 1 Tongue with cabbage (mainly red) inserted (6) BANK OF ENGLAND TREASURY BILL TENDER with names of winners on Sat-EURO-CURRENCY INTEREST RATES urday June 2. May 18 | May 11 Quee Year 1-mth. 1.6812 3-mth 6-mth, 12-mth 1,6635 1,6392 1,5997 15-144 84-84 154-134 84-74 84-74 84-84 74-74 94-94 13-11 104-10 76-74 1116-108 Prev. 1,6828 1,6576 1,6338 Low 1.67% 1.6540 1.6330 High 16854 16602 16360 WEEKLY CHANGE IN WORLD INTEREST RATES **CURRENCY RATES** Unch'd Gectro +0.13 +0.07 Unch'd 10 83 8.00 8.15 8.40 Prime rates Federal Funds 3 Mins, Treasury Bills 6 Mins, Treasury Bills 3 Mins, CD OTHER CURRENCIES -0.05% Unch'd Unch'd 0.785115 1.32920 1.56207 45.1004 8.316709 2.17709 2.45038 7.34915 1603.11 202.437 N/A 136.323 7.97786 1.85889 H/A R/A Vedrá Vedrá -0.025 8.00 8.100 8.25 One spilb. laterbank Three month .... 14<u>1</u> 14<u>8</u> 148 Uach'd FT LONDON INTERBANK FIXING Unch'd Unch'd +2a 器 7à Uadird + 1 6 months US Dellars 떒 Ţ Upck'd +ia 10% 10% 쌼 Ţ 8.25 8.40 -0.08 -0.06 **MONEY RATES** LONDON SHARE SERVICE NEW YORK CHICAGO 4om May 18 AMERICANS -- Contd 10 94 83 83 83 **BRITISH FUNDS-Contd** Price | Brest 76 | Virtle | Last | Dividends | E. change | Gris | xi | Palal | 15 nt | 6.5 9 325.4 | F. By Ay Br. | 15 nt | 4.2 10.5 | 12.6 | Ap. y Gr. | 15 nt | 4.2 10.5 | 12.6 | Ap. y Gr. | 15 nt | 4.2 10.5 | 12.6 | Ap. y Gr. | 16 nt | **BRITISH FUNDS** Price to the til Last Interest Cityfine change and Buc line fine Ca. In Change Mandotte S121 170 20men. Bandotte S121 170 20men. Bandotte Carpe. 4491 2011 (const.) 4491 2011 (const.) 4791 2012 (const.) 4791 2012 (const.) 4791 2012 (const.) 4791 2013 (const.) Pres. 92-04 91-31 91-24 91-18 91-12 91-06 Price of % Last laterest City- Amount & change as Due Hine Sea Two Months Six Monibs Three Mouths 7.80-7.90 8.05-8.15 8.10-8.20 8.20-8.30 8.50-8.65 8.00 Corporate Data Soc. 148, Thomas Governal. 1 : Silvest, and Grand Silvest, 10 pcc 10 92.23 92.27 92.26 92.30 92.30 LONDON MONEY RATES (b) Figures in parentheses show RPI base for indexing, the 8 months prior to issue) and have been adjusted to reflect rebusing of RPI to 100 in January 1997. Convertion factor 3,945, RPI for September 1999: 115.6 and for April 1990: 125.1. Interbank Offer Interbank Bid Sterling CDs. Local Authority Deps. Local Authority Books Discount Mit Deps. Company Deposits Finance House Deposits Trastury Bills (Bay) Bank Bills (Bay) Bank Bills (Bay) Sor Linked Dep. Offer Sor Linked Dep. Bid EDI Linked Dep. Bid EDI Linked Dep. Bid 1515 1515 1515 1515 1448 914 1024 1024 1515 1515 1515 1516 1517 1518 1618 1618 1618 1618 143 INT. BANK AND O'SEAS Tressary Bills (sell); one-month 1431 per cent; three months 1448 per cent; Bank Bills (sell); one-month 1431 per cent; three months 1418 per cent; threshold the description of the sell of t **CORPORATION LOANS** 0.01 0.16 0.50 1.30 2.64 Sep 13,80 11,30 8,80 6,50 4,75 3,33 2,27 483 0.90 154 235 508 85555555773 1557773 ukuytam 11 kpc 2012. | 91 kp. | 22 | 17.4 | 15km | 15km | 1837 | 16km | 1970-92. | 89 kp. | 1.1 | 15.1 | 1576 | 1586 | 1837 | 1566 | 1576 | 1576 | 1586 | 1587 | 1576 | 1586 | 1587 | 1576 | 1586 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 1587 | 15 Jai 13.60 11.10 8.60 6.20 4.02 2.34 1.35 011 027 048 138 236 3,88 Five to Fifteen Years day's open lett: Calls 293,843 Pets 311,884 (All corrected day's volume: Calls 29.59) Pets 19,417 (All corrected) **COMMONWEALTH &** FT-ACTUARIES WORLD INDICES AFRICAN LOANS Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood -S Rhod 21<sub>2</sub> pc Non-Asstd. 206 ..... - 1Agr 10ct 4 Do. 41<sub>2</sub> pc 87-92 Asstd. 841<sub>2</sub> ..... 14.7 17Feb 7Aug Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries THURSDAY MAY 17 1990 LOANS NATIONAL AND REGIONAL MARKETS local cur-rency since Dec.29 '89 US Dollar Index Currency Index Sterling Index Currency Index 138.78 114.91 130.77 138.05 174.58 114.44 114.82 81.37 183.34 142.62 76.38 183.74 184.26 114.14 69.20 184.93 183.92 149.33 153.65 69.85 147.85 130.87 125.85 193.15 192.11 190.37 236.89 129.99 141.89 122.05 112.24 172.72 91.85 124.40 204.15 324.53 324.53 130.43 59.57 202.34 179.70 173.80 173.80 183.87 183.87 183.87 183.87 183.61 116.41 221.60 134.72 119.41 220.85 146.59 115.71 106.18 160.44 92.76 133.67 195.23 426.55 55.32 211.53 174.63 169.57 185.53 177.70 88.53 125.57 115.74 158.91 285.63 160.02 153.61 250.82 250.82 250.82 250.82 250.82 250.83 198.57 106.16 197.26 245.90 203.16 251.39 185.19 185.19 186.95 102.05 192.74 252.68 153.61 153.61 153.15 251.82 141.91 167.14 131.94 122.94 102.24 102.24 143.84 63.06 241.20 193.12 193.30 193.30 193.30 195.24 195.30 195.30 195.30 195.30 195.30 195.30 195.30 195.30 195.30 195.30 195.30 195.30 per grouping -9.6 +32.2 -9.1 +0.2 +3.2 +3.2 +3.2 +3.4 -1.5 +62.1 +11.9 +9.0 -1.9 -1.9 -1.9 -12.9 +35.3 -10.6 +4.9 +7.4 +8.0 +1.3 +7.9 +1.3 +7.9 -23.4 -1.7 +54.1 -3.0 +0.1 +5.5 +7.7 -2.1 115.61 216.28 133.92 119.27 222.79 124.13 147.02 117.17 106.48 161.24 93.10 132.53 197.52 439.59 124.18 56.04 212.93 178.17 167.26 147.75 86.88 135.88 125.62 115.25 131.82 246.61 152.70 136.00 254.04 141.54 167.64 133.80 105.16 10 215.69 128.61 115.75 215.60 115.95 145.51 118.00 121.08 95.64 146.62 231.23 1507.72 121.55 58.97 209.69 160.78 87.89 87.84 180.78 87.86 136.63 143.18 211.97 126.41 116.01 217.41 115.83 146.07 114.46 121.38 159.42 96.09 146.06 234.37 1551.49 119.72 59.23 211.08 173.58 165.76 127.12 180.70 88:55 135.88 143.23 60hr wide Anglia 33-pc la 2021. | 102 | 0.5 | 22.6 | 30.1an 31.bil 3465 500pp, 4, 25octl. | 24....... | 102xil | 0.5 | 19.2 | 23 Feb 23 Apri **CANADIANS** | Prior | New York | Last | Schweet | City | Section | Prior | New York | Last | Section | Prior | New York | Last | Prior | New York | Last | Section | New York | Last | Prior | New York | Last | Section | New York | **FOREIGN BONDS & RAILS** Switzerland (65)..... United Kingdom (305).... **AMERICANS**

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		4. Selection Bros. 193		537-(Western Deep R2 520) 63 5.312.2 Mar. Sept. 4477  The following is a selection of Regional and Irish stocks, the 84-07 market being quoted in Irish currency.  O.F.S.
	7.52 Hunterprise v 39 30.4 10.3 19.6 Apr Aug 2738 3348 3.70 JMD 6 roup 2 5 p. v 5 1.3 4 Jury 18 Ports Tup. v 8 -1.2 6.7 11.12 Jan July 3029 8.440 (esson 50 6 11 2.5 4 30.10 Nov May 3096 6.1 Largon Mardon A 402 5.8 5.3 12.8 Fe ib An 10.4708 6.1 Largon Mardon A 402 5.8 5.3 12.8 Fe ib An 10.4708	4. 4. 4. 4. 4. 4. 4. 4. 4. 4. 4. 4. 4. 4	134 (Oliciamore Universitat 9 147) 2.5 2.422.2 Oct. April 13100 29.100.0 Fd. 36 16.1 49.4 Apr Oct. 12. 235.6 april 13100 29.100.0 Fd. 374.0 Inc. 14.10 4.9.4 Apr Oct. 2310.1 12. 235.6 april 13100 29.100.0 Fd. 374.0 Inc. 14.10 4.9.4 Apr Oct. 2310.1 12. 235.6 april 1310.1 2. 235.6 april 2	338 3 Beatrix Mines   398   2.9 6.0   2.3   Apr Oct.   1792   640 1 F. S. Coes. Gold 50:   551   9.11128   131   June Der 2529   3.9 Green State Dev. 10c.   156
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## **Factors** of a national nature

Scotland is one of the main European centres for semiconductor production, although the UK does not have a high-volume chip manufacturer. The bulk of British production of commod-ity ball bearings is in the hands of foreign-owned companies. Yamazaki, the Japanese company, produces about 20 per cent of all British-made computer numerically con-trolled machine tools in a UK market for general purpose machines dominated by foreign producers.

The UK Government's support for Japanese car producers in negotiations over the European Community's policy on imports shows Britain's national champions are likely to be foreign owned. So how

can nationality be defined?
Take Unitech, a leading worldwide producer of power supplies for the electronics industry, which is always described as British. Its headquarters are in Reading, Berk-shire, and most of its top man-

agement is British.
One criterion of nationality is ownership. The main share-holders in Unitech are Swiss. Yet few would describe Uni-tech as Swiss. Ownership can only be a partial definition of a company's nationality. Where a company makes its

money is another criterion. On this Unitech would certainly fail to be British. About 40 per cent of its sales are in Europe, with 25 per cent in the Far East and 35 per cent in North America. But what matters more is where the goods are made. If all the foreign sales were exported from a UK base, Unitech should be described as a British company. Its workforce is liberally

spread around the world. It has a total of 6,000 employees, with 1,000 in the Far Rast, 2,000 in North America and 3,000 in Europe, with a large share in France. Yet it would be inappropriate to call it an Anglo-French company or even a European company It might be objected that the distribution of manufacturing activities mai ters less than where research development and design are located. Again Unitech would not count as purely British. It has research and development

Rast and the United States. Finally, the location of top management matters. The company's headquarters in Reading is the main source of power within the group as a whole. It is to Britain that subsidiaries will turn for discussions on important decisions.

facilities in Britain, the Far

But that is no reason for the management of a British inter-national company to favour the UK any more than the management of any other international company. There will be many sources of power within an international company. Moreover the nationality of top management cannot be a decisive criterion, for the chief executives of Glaxo and SmithKline Beecham, Britain's two leading pharmaceuticals

groups, are both American. One conclusion is that there is no single factor which can decide nationality. A profile has to be built up from several characteristics. Unitech has a predominantly British culture but that is not something which can be pinned down in figures. Perhaps it should be called a British international company or a predominantly British company.

More important, simple nationality tests are mislead-ing. What matters are patterns of dependence and commitment. An important distinction is whether a company operates in international markets or whether it is dependent upon a single national market. These two types of companies will behave very

Another distinction is whether a company is committed to the economy in which operates, by contributing to its long-run capacity for innova-tion. People is South Wales joke that they are happier to have Japanese rather than English companies investing in the area because they are likely to survive longer and

Religious, political or social attachments, such as judaism, catholicism or environmentalism which span national borders, might be a better way of categorising companies' motives, culture and characteristics than outmoded notions of nationality.

he controversial Mr Jacques Calvet, chair-

Jacques Calvet, chairman of Peugeot for the past eight years and the strongman of the French car industry, is planning against all the odds to complete his final lap at the head of Europe's third-largest car maker in real style.

Mr. Calvet's reputation has Mr Calvet's reputation has

taken a battering at home in the past year for his alleged intransigence in Peugeot's worst-ever wage strike. He has raised eyebrows abroad with his outspoken stance against Japanese car imports. Even his critics agree that

his toughness was exactly what was needed to save Peugeot, which also makes Citroën cars, from near bankruptcy in the early 1980s. The company. in line with other car makers, has also been helped by the European car market's longer than expected growth, which

now seems to be ending.
But is Mr Calvet, the sceptics ask, the right man to steer Peugeot through the 1990s, against the coming wave of Japanese competion?

Mr Calvet, who admits some-

times to being "too Cartesian" in his management approach, believes the strike at least drove home to the workforce the seriousness of the Japanese threat. "I have a fault, from which I suffer greatly. I am much too logical, not suffi-ciently directed by intuition,"

he confesses.

After that setback — which cost the entire group just over 2 per cent of a year's sales — Mr Calvet now believes he is back on the road to fulfilling his ambition. That is to turn the producer of Peugeot and Citroen cars into Europe's biggest-selling car group by the time he expects to leave, between 1992 and 1994. He is, meanwhile, planning new investments in Britain, Turkey and China, and aims to com-pete for the first time against high-range BMWs and Mercedes within the decade.
"In three years our produc-

tion capacity will be 2.6m cars. That is 400,000 more than now . . . I believe that with this level of production we can compete." says Mr Calvet. The image is of a man with undiminished drive. Yet it is

revealing that he is now talking for the first time of when he might leave.

Mr Calvet is unusual even in France's colourful and highly politicised corporate scene for the extent to which he identifles his job as head of one of the country's biggest private companies with the national interests of France itself.
"Remember the celebrated

formula of a one-time head of General Motors that what was good for GM was good for the US? Well I consider that what is good for France is good for Peugeot - I reverse the sloMONDAY INTERVIEW

## A final lap for driving ambition

Jacques Calvet, chairman of Peugeot, speaks to William Dawkins and Kevin Done

gan," he says. "I cannot see how the French car industry can fight for interests contrary to French interests."

Hardly a French Govern-ment minister or European Commissioner has escaped the remorseless Calvet discourse on the need to give Kurope's car industry a decade or so of protection against free competition with Japan. He has always argued that the Japanese car industry competes on unequal terms in the West with structural advantages ranging from traditional work-ing practices to the protected nature of the Japanese market. Although the French Gov-

PERSONAL FILE

1931 Born, Boulogne sur Seine, just outside Paris. Educated Lycée Jan-son-de-Sailly, Facuité de Droit de Paris. Ecole Nationale d'Administration.

1974 Deputy managing direc-tor, Banque Nationale de Paris, becoming presi-dent, from 1979-1982. 1982 Joins Peugeot group, becoming chairman in 1984

ernment is normally sensitive that directly and indirectly employs 10 per cent of France's workforce, some ministers have even begun to distance themselves from Mr Calvet's increasingly loud calls for pro-tection. But he is undismayed. "If we completely open our frontiers in the present circumstances, we will be eliminated . . . I consider it impossible that France and Europe would want their own destruc-tion," he says. His demands, which have

played a big part in forming those of the entire European motor industry, are for an EC-

wide quota on Japanese cars imported from all sources for "at least" the next decade and until European car makers have achieved half the market share in Japan that the Japanese have in the EC. He believes European-built Japa-nese cars should be included in this quota.

The urgency with which he links Peugeot's interests with those of France reflects Mr Calthose of France reflects Mr Calvet's background as a civil service high-flyer. He is one of those adaptable members of the Franch establishment who can move between top public and private sector jobs without turning a hair.

A graduate of the Ecole Nationale d'Administration, the elite civil service collège, he was head of the personal staff of Mr Valéry Giscard d'Es-taing while the former French President was Finance Minis-ter, and later head of Banque Nationale de Paris, the largest

state-owned bank. His critics see in his public service origins a rigid habit of thought that has led Mr Calvet to centralise too many deci-sions on himself and his entourage even, it is said, to the extent of wanting the last say on the colour of new models' door trims. This has created a bureaucratic leadership that has lost touch with Peugeot's

workforce, critics charge. Indeed, he looked dangerously isolated as he continued to refuse to negotiate with the strikers, against advice. "You have before you the only man in France who has managed to unite the Socialist Party, even if it is against me," he jokes. Two senior directors later left, though neither has been imprudent enough to criticise Mr Calvet in public.

French public opinion, increasingly won over by business arress in recent years.

ness success in recent years



And the second s

'I have a fault: I am much too logical.'

the strike, Peugeot managed a 16.4 per cent rise in net profits to Ffr10.3bn last year, its fifth straight year of earnings growth it made a record 2.2m vehicles in 1989, behind only Volkswagen and then Fiat in Europe. And this year's Peu-geot wage round has gone smoothly through the unions except for the Communist-led

except for the Communist-led CGT, the strike ring-leader. The moral of the dispute was "that I had not succeeded in making my personnel under-stand the danger before us vis à vis the Japanese on the one hand, and the increasingly strong competition between

Japanese, European and Amer-ican car maker," says Mr Cal-vet. As for his alleged unwill-ingness to delegate, Mr Calvet points out that for most of his reign. Peugeot has been run-ning from one survival-threatening challenge to another, a situation which demands

strong leadership.
First, there was the radical job-cutting and restructuring programme needed to save a deeply indebted Peugeot from bankruptcy at the start of the decade, the last time Mr Calvet found himself at loggerheads with the Socialist Government. It has only just wiped out the

crippling Ff:30bn debts it had four years ago. Then, there was the need to reorganise Peugeot's fragmented model range to give the car maker its present clear identity. Now now, there is the need to shape up for Japanese competition. Yet Mr Calvet maintains he is changing his management strategy. He is promoting younger executives from within to form the basis of "a new kind of organisation," in which decisions will be delegated more widely, he says.

The aim is to pave the way for his own departure, which he wants to be so smooth that

"people will consider it a non-event." Mr Calvet, who joined Peugeot in June 1982 and became chairman two years later, adds: "I believe one shouldn't stay for much longer than 10 years in a job . . . be-

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cause after that you need somebody with other ideas."
Having dragged Peugeot from the trough of industrial disaster to the peak of prosper-ity, where does Mr Calvet plan to steer the group in his last few years? He is certainly not going to rush Peugeot into an international alliance of the type to have swept the car industry recently, such as between Renault, his French state-owned rival and Volvo of Sweden and between West Ger-many's Daimler-Benz and Mit-subishi of Japan.

Mr Calvet accepts the logic of the link-up between a Ren-ault and Volvo, which gives both access to types of products and expertise outside their normal range. But this is not the way Peugeot plans to pursue its own development, the main immediate direction of which is into executive cars. Having launched its successful Citroën XM and Peugeot 605 into the executive car market over the past year, it is now determined to continue alone into the higher echelons of the luxury car market. It plans to bring out more new models to compete against the BMW 7 and Mercedes S-Class saloons before the 1990s are out.

Neither does Mr Calvet see special advantages in merging with a volume car maker like Fiat, the subject of a spate of rumours. After all, Peugeot is already a merger of three vol-ume producers, Peugeot, Citroën and in 1979 the European subsidiaries of Chrysler. Instead, Mr Calvet will continue his policy of seeking very specific and limited accords, like Peugeot's joint six-cylinder engine with Renault, shared light commercial van production with Fiat and its accord to supply engines and gear boxes to Ford and Rover respectively. "For generalist car makers, the only serious policy is to have a lot of agreements on specific points," he urges, adding that Peugeot has no new agreements of this type on the immediate horizon.

In short, the final lap of Mr Calvet's period at the wheel of Peugeot looks set to contain just as many challenges as the first. The car maker has long recovered from its disaster, has benefited from the market's longer than expected growth, and is now preparing for what may turn out to be its biggest

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## A challenge to the power to charge-cap

local government have always been political and economic, since local authorities are dependent upon both partisan legislation and financial controls from central

Government.
A legal dimension was added to the problems in the 1980s as local authorities chafed under the tensions inevitably arising from novel conditions that attach to Ministerial powers and duties, and challenged the decisions of central Government in the courts.

Just as rate-capping pro-duced its crop of court cases following the Rates Act 1984, so the Local Government Finance Act 1988 is about to spawn its own brand of litiga-tion. Are the 21 local authorities

who are testing charge-capping by the Secretary of State for the Environment likely to suc-ceed where their predecessors failed to defeat the imposition of rate-capping? While the courts have in

recent years undoubtedly been flexing their muscles by way of judicial control over administrative action, Ministers have correspondingly been more careful in framing legislation and more circumspect in exercising statutory powers and duties.

The latest challenge arises

from a power given by the 1968 Act to the Secretary of State to fix a maximum amount for a designated local authority's community charge. The Minister may designate a local authority if, in his opinion, the amount of the estimated expenses to be borne by the local authority's collection fund is excessive. A decision whether to designate an authority shall be made, Sec-tion 100 (4) states, "in accor-dance with principles determined by the Secretary of

State." In determining those princi-ples, the Minister may distinguish between authorities of different types, and between those that have, and those that have not, been designated for the preceding year.

The requirement that designation be based exclusively on pre-determined principles would appear to be a safeguard Charles Leadbeater of powers.



**JUSTINIAN** 

ing the principles to be applied, the Secretary of State has, in fact, disregarded the needs and ract, disregarded the needs and requirements of individual local authorities, and instead applied a rigid test based upon expenditure above Standard Spending Assessment (SSA), which is not expressly a part of the legislation but is a method deviced by the environment devised by the environment

The unfairness of the charge-capping system springs from the legislation, rather than from the exercise of ministerial power under it

department to determine how to distribute local revenue support grant among the various local authorities.

The charge-capped authorities argue that this non-statutory method is an inappropriate means for assessing need; indeed, it was never designed for that purpose. By failing to pay regard to the specific budgetary needs of each local authority, and in particular failing to consider the extent to which given needs require a departure from SSA guidelines, the argument runs that the Minister is exceeding or distorting the powers vested in him under the Act.

The policy set out in the 1988 Act is to recognise the differences in functions and responsibilities between seven listed classes of local authorities. It requires the Minister to give

The Secretary of State's policy, by contrast, has been to apply the same principle to all seven classes of local authority under the Act, although he has made a special allowance for over-spending inherited follow-ing the dissolution of the Inner London Education Authority. The question is: does this Ministerial policy run counter to the legislative policy to the extent of invalidating the Min-

extent of invalidating the min-ister's method of designation?

The problem for the chal-lengers is the jurisprudence which emerged out of the liti-gation over rate-capping. The courts have held that "princi-ple" in the context of local government finance need be nothing more than a mathematical formula. It does not mean that the Secretary of State must dis-close the philosophy or ratio-nale for his action.

whatever may be the approach of the courts to the deployment of SSA as the "principle" for determining the designation of a local authority, the unfairness of the system of charge couring springs tem of charge-capping springs rather from the legislation than from the exercise of Min-

than from the exercise of sami-isterial power under it.

The inclusion in the Act of a power to "cap" the expenditure of local authorities came as a surprise. The original idea behind the poll tax was that of imposing electoral pressure on local authorities to keep their expenditure within acceptable bounds and to put an end to profiligacy on the part of local councillors.

During the passage of the 1988 Act through Parliament, the Government expressed the hope that it would "in fact never occur" that an authority embarked on a spending spree detrimental to the interests of residents. But it explained that in such an event - and then only - it would exercise its power to charge-cap.
Is it conceivable that the

courts will exceptionally inter-pret the statutory "principle" in accordance with the Government's declared policy of intervention only in the rare event of irrational spending policies reflected in the fixing of an inordinately high poll tax? If the answer is in the affirmative, the challengers may suc-ceed in their litigation.

# WEDEN ANNUAL

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The STORA Group's profit after financial income and expenses improved by slightly more than 6 percent, to SEK 3,922 m. Invoiced sales rose 6 percent, to SEK 42,264 m. The average number of employees in 1989 totaled 53,250, of whom almost 25,000 in Sweden.

In April 1990 STORA informed that STORA, together with Patricia, a subsidiary of the Wallenberg companies, Investor and Providentia, is acquiring the majority of the shares outstanding in the West German industrial group, Feldmühle Nobel AB. The transaction price will amount to approximately SEK 14 billion. As a result, STORA will create one of the

## **STORA**°

"The most positive development 1989, naturally, is that the Group can again report an improvement in consolidated profit. Behind this fine result one finds a number of extremely good performances.

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Bo Bergren President and CEO, STORA

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FINANCIAL TIMES MONDAY MAY 21 1990

## SECTION III **FINANCIAL TIMES**



While employers favour an early application to join the EC, politicians and public opinion are

divided. Indeed, differences could destroy the minority government, says Robert Taylor. Fortunately, the coming talks between the EC and Efta may offer an alternative.

## Space may be the route

NORWAY IS in an indecisive mood, waiting on events.
The upheavals that have

occurred in continental Europe since last autumn do not seem to have brought any reap-praisal among most Norweg-ians of their relations with European Community - which they voted not to join, 18 years ago in a national referen-

The latest opinion survey, published on May 4 in the country's leading newspaper Aftonposten, reflected the continuing divided, uncertain national mood over the issue. It revealed that 37.4 per cent of It revealed that 37.4 per cent of the sample favoured Norway's joining the EC, but that 38.1 per cent said they opposed the idea. A further 24.5 per cent either did not know what to think or had no firm view.

Although this virtual three-way split in public opinion is not encouraging to those who are impatient to see the country make an early application to join the RC, the yes cause has grown over the past 12 months.

Most politicians, particularly those with long memories, are well aware of the risks of pressing too hard on the issue at the moment. They still

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united about one thing in this country," says Norway's most popular politician, Conserva-tive trade minister Mrs Kaci Kullman Five. "We do not want to experience once again what occurred then."

Her party supports Norwe-gian membership enthusiastically, a position it endorsed with fervour at its annual conas the Conservative prime minister, Mr Jan P.Syse, argues, "we need the broadest national unity" on the EC question pefore Norway can seek mem-

His position is delicate, because, since September's indecisive general election, he has headed a coalition govern-ment with two small parties as partners - the Centre and the Christian People's - who dis-like any suggestion that Norway should one day become an EC member.

It is possible that the fundamental difference of attitude over the EC will destroy the current Norwegian minority government. The Centre party was quick to express its public misgivings over the pro-EC tone of the Conservative con-



## NORWAY

the spring was the conversion of the radical right Progress party – now the third largest party in the country - to the EC cause. Under the leadership of Mr Carl LHagen it is not part of the coalition, but it holds the balance of power in

If Progress decided to force the EC question, it could well wreck Mr Syse's fragile coali-tion. At its March conference, the party came out in favour of a Norwegian application to join the EC as soon as possible, fol-lowing the example of Austria which sent in its application last summer. Whatever emerges through the resulting negotiations should be put to a referendum, so that the people will make the final decision, added Progress.

The conversion of Progress to the EC, after a long period of sitting on the fence over the issue, is not going to be enough, however, to break the present impasse. It is the main opposition Labour party's atti-tude to the EC which still

remains crucial.

Its leader, Mrs Gro Harlem
Brundtland, would like nothing better than to take Norway into the EC, but she is a realist. Earlier this year, she inti-The most significant event of mated that circumstances

might require a change in Labour's position over the EC sooner rather than later, but her comments unleashed a barrage of criticism from inside the party.
It is not hard to understand

why. Opinion among Labour voters over the EC remains evenly divided, according to the opinion polls. Eighteen years ago the EC referendum split the party fatally, and Mrs

The 1986 collapse in the oil price revealed Norway's vulnerability to world energy-market conditions, but the country has staged an impressive recovery over the past four years

Brundtland, for one, wants no repetition of that fiasco, which weakened Labour domination perhaps irreparably. There are signs that the party's youth movement is taking a positive view of the EC, but it seems likely that the leadership will continue to play a waiting

The Labour party conference in November is to be the start for a two-year debate on the and cons of EC member ship. Labour will make a final decision on where it stands on the question at the 1992 conference, in time for the 1993 gen-

membership some time in 1995 or 1996 after the conclusion of

Norway's employers are certainly united in their belief that the country should become an EC member as soon as possible. Last November, Naeringslivets Hovedorgani-

organisation, gave full support to an enthusiastic policy docu-ment in favour of Norway's joining the EC. "It is quite unrealistic that we can go our own way," insists Mr Fabro Manzetti, at NHO. "We export nearly 70 per cent of our goods to the EC."

But even Mr Manzetti recognises it will not be easy to convince the majority of Norwegians that they have no real alternative but to join the EC. He points to the country's geographical separation from con-tinental Europe, as well as to its recent history to explain

eral election. Mrs Brundtland thas suggested there could be a referendum on Norwegian the underlying resistance that still endures. "Don't forget," he says. "Norway has only been an independent country since it broke from Sweden in 1905. The people are still trying to find their identity."

of EC membership. Moreover, Norwegian exports to the EC have not suffered from restric-

tions - at least, not up until now - and benefit from a free-

trade agreement in industrial

The 1986 collapse in the oil price did reveal Norway's vulnerability to world energy-market conditions, but the country has staged an impressive

recovery over the past four years through its own efforts.

ever, there appears to be a practical alternative. The forth-

coming negotiations between the EC and the European Free

Trade Association on the creation of an 18-nation European

Economic Space (EES) could produce a result that will help Norway to adjust to the new

Europe without any immediate need to settle the membership

question.
"The trouble is the EC-Efta

strategy is just an external pro-jection of our internal indeci-sion," says Mr Knudsen, at the

sion," says Mr knudsen, at the Foreign Affairs Institute. Even the Efta route may go too far for the Centre and Christian People's party, and force the fall of the coalition if it produces a credible agreement some time next year that means Norway will lose too

Thankfully for them, how-

There is a clear tendency to isolationism and a rejection of international attitudes in this

international attitudes in this country," argues Mr Olav Fagelund Knudsen, at the Foreign Policy Institute.

Professor Henry Valen, the country's leading political forecaster, also takes a cautious view of possible Norwegian EC membership. "The retterns of membership. "The patterns of opinion are still similar to those recorded in the 1972 ref-erendum," he warns. Many fear the erosion of their settled way of life as a result of mem-bership. Farmers believe they will lose their huge subsidies. The teetotal lobby worry about cheap alcohol. There is a widespread dislike of the prospect of foreign immigration into

orway. Not all the anti-EC views are Not all the anti-EC views are so emotional. After all, the warnings of disaster for Norway predicted by pro-EC supporters in the 1972 referendum did not materialise. Thanks to the exploitation of its oil and gas reserves, the country has prospered without the benefit

#### The town that got the Games

THE TINY town of Lillehammer (left), which is said to have staged the world's first ski compelition in 1867, was awarded the 1994 Winter Olympic Game nearly two years ago. Always seeking to outdo the Swedes, the Norwegians saw the award as a considerable victory, though for more than a year preparations for the Games have been bogged

#### - see page 8 of this survey ALSO IN THIS SURVEY **Politics** The economy Shipping Fishing ... insurance 1940: a commemoration

much of its national sover

eignty.

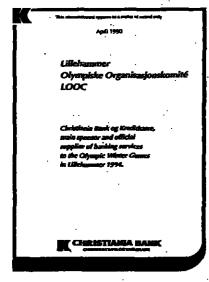
But Brussels will have noted the strong views of Mr Syse and Mrs Five that they regard the EES as only a "way sta-tion" on the road to eventual Norwegian EC membership. Many wonder why time and effort should be wasted on try-ing to devise a complex ECing to devise a complex EC Efta agreement if many see it as a transient arrangement.

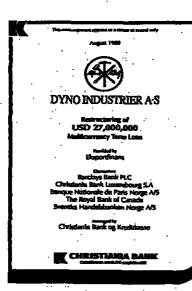
Today's hesitancy and unease about the EC in Norway is coupled with another feeling – that of the inevitability that Norway will eventually join the EC. Opinion surveys suggest the vast majority of people – whatever their individual view – believe their country will be an EC member country will be an EC member

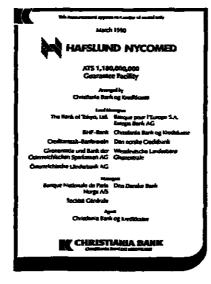
All the more reason then some argue - why the politi-cal leaders should have the courage to bring the issue to the forefront sooner rather than later. It is surely better for Norway to take part in the shaping of the new Europe from the inside – they reason – rather than have to accept the fait accompli of political and economic union as the price of membership in the late 1990s.

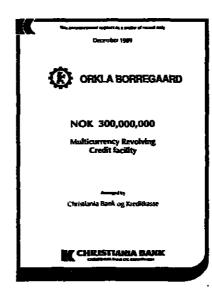
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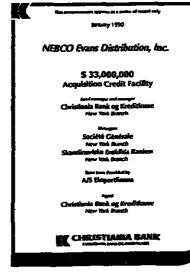
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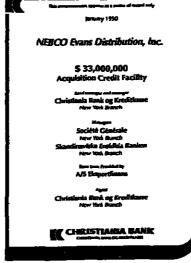


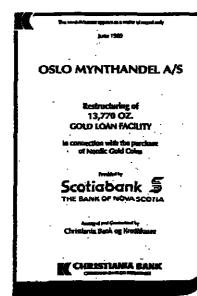


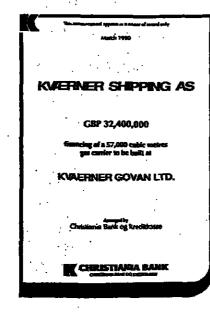


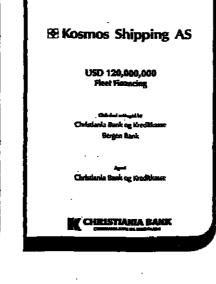


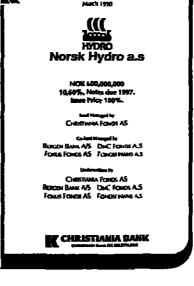


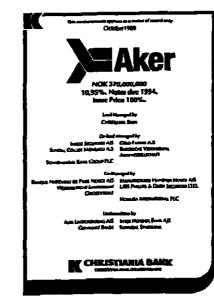












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## The arithmetic that adds up to immobility

MR JAN P.Syse's non-Socialist coalition government seems to have few friends, and its demise is predicted almost every other week.

But then, most commentators doubted whether the amiable but low-key leader of the Conservatives, who polled only 22.2 per cent of the vote in September's indecisive general election, would be able to build any workable partnership with the small Centre and Christian People's parties, which polled a mere 6.5 per cent and 8.5 per cent respectively.

However, Mr Syse's diplomatic skills in working with his coalition colleagues and his desire for office were underestimated. So far, his administra-tion has lasted eight months longer than that of his Conservative predecessor, the abra-sive Mr Kare Willoch, whose non-Socialist coalition fell apart in the May 1986 crisis, making way for a minority Labour administration under the redoubtable Mrs Gro Harlem Brundtland.

in fact, it is quite conceivable that Mr Syse and his col-leagues will survive for some time, even perhaps until the run-up to Norway's next gen-eral election which is not due

But the Government has learnt to live in a hand-to-mouth way. It can only rely on the support of 62 out of the 165 members of parliament, with daily survival mainly dependent on the willingne of the 22 members of the radical right Progress party to tolerate its existence.

"We have to follow a course between Progress and the Labour party, relying on one or the other for support on differ-ent proposals to get them through parliament,", says Mr Arno Skauge, the finance min-

The Labour party and the Left Socialists hold 80 seats between them (63 Labour and 17 Left Socialist), and polled 44.4 per cent of the popular vote; but together they are a tantalising five votes short of a

The parliamentary arithmetic looks like a recipe for immobility, and there is nothing anybody can do about it. Under the Norwegian constitution, a government cannot dissolve within the four-year life of parliament. For better or worse, the parties have live with each other and find political solutions from among themselves. This has become very much the way in the 1980s in all the Nordic countries.

Indeed, it is growing harder to achieve decisive government that enables necessary but unpopular measures to be taken, because of the fragmentation of Norwegian politics. There are seven different par-ties in parliament, and the gulf that exists between them has widened in recent years, making it increasingly difficult for them to find the common ground for compromise.

As Professor Henry Valen will argue in his forthcoming study of the 1989 general election, the country is experiencing historically high levels of voter volatility. Last September, as many as four out of 10 voters either changed parties or did not vote at all, compared with how they behaved in the 1985 general

It is the breakdown of the old party alignment by the Norwegian electorate, as well as growing popular scepticism about those who govern them, which makes it so difficult to predict the pattern of the country's politics in the 1990s.

The trouble for Norway is that it now faces the need to take fundamental decisions about its long-term future. With the composition of the present parliament, however, observers believe it will be difficult for any decisive action to be taken. Waiting for 1993 is not an attractive slogan, but unless the political leaders can find a greater degree of bi-partisan cohesion the country could face the prospect of four



## Progress bides its time

THE RIGHT-wing Progress party is going through a period of transition, as it attempts to become less of a protest movement and more a responsible partner, ready to help in taking on the burdens of government.

The new sobriety follows its relative success in September's general election, when its vote rose to 18.0 per cent from the 3.7 per cent achieved in 1985; and its parliamentary representation shot up from two to

In March, the Conservatives asked Progress to join them in the running of Oslo city hall, in a move that could presage a similar relationship at national level in the future. Certainly, Mr Carl I.Hagen, the leader of Progress was quick to welcome this change of attitude to his party among Conservatives, who have tended to look down on the populist antics of Progress with a mixture of contempt and alarm in recent

But there is no good reason to believe Progress intends to

level of 62 per cent.

() The Conservatives have also promised to modernise the

country's public sector through

private initiatives in health care and education. Plans are being drawn up to privatise parts of

dilute its radical agenda in order to taste the fruits of office under Conservative tute-

For his part, Mr Hagen shows no signs of trimming his sails in order to join the Estab-lishment that he loves to denounce. He is the first to admit that his party would have done much better in last year's general election if it had toned down its attacks on the welfare state, which worried some of his older potential sup-

In the spring, he paid a visit to the US, and regaled the radi-cal right Cato Institute with a ecture on the "failure of the Scandinavian welfare state", which must have been music to the ears of his hosts. Mr Hagen suggested that the welfare state had spread the marxist attitude of "from each according to his ability, to each according to his needs", by destroying the work ethic and a sense of personal responsibil-ity as well as many people's understanding of some basic

September, to keep the Government busy for a full four-year life-span.

The dangers lie in the determination of the small Centre and Christian People's

for their inclusion in the

coalition. The Centre, in

parties to exact too high a price

particular, must remain an unpredictable force. It is little

impedication force. It is titue more than an interest group for the country's subsidised farmers, appealing to all that is reactionary in Norwegian

parliament, the Centre enjoys an influence in government that the size of its representation does not justify. The same is

party, with its sturdy desence of the kind of small-town values

caricatured in some of libers's plays, who only have 14 seats in parliament.

true of the Christian People's

between production and consumption, between performance and rewards." He went to describe

"so-called welfare rights" as "the right to other people's property or production results but not your own". While conceding the need for "a minimum safety net for the really weak", he cautioned that this should not be "so generous that it takes away motivation to get away from welfare and improve one's personal situa-

Mr Hagen then launched attacks on the Norwegian public health care system, which he said had produced "long waiting lists for life-threaten-ing illnesses" and fully statefunded old age pensions, call-ing for the introduction of pri-vate initiatives such as vouchers for health provision and voluntary private pensions above a basic minimum set by the state.

Ever the radical, Mr Hagen also attacked the highly protec-tionist system that safeguards Norwegian agriculture. He pointed in particular to the massive subsidies that the Government provides to the farmers, which totals NK16bn

farmers, which totals NK16bn a year or \$25,000 a farmer.
Such outspoken language has never been heard for a long time from a Norwegian politician. It does not appear to have harmed Mr Hagen's electoral appeal, but it remains hard to see how Progress can wrote emissibly with the other work amicably with the other non-Socialist parties in a coali-tion. The party wants to privatise Norway's state industries, roll back the public sector and cut taxes radically, as well as pursue a robust foreign policy that slashes aid to poorer coun-

tries.

Mr Hagen and his colleagues make it plain that their long-term aim is to replace the Conservatives as the major political force on the Norwegian right. This ambition may no longer be as unrealistic as it

was three years ago.
Progress, without Mr Hagen
at its head, is hard to visualise,
but the party is now much more than a band with one man playing all the instru-ments. It has attracted a surprisingly large number of able young people into its ranks, well-schooled in laissez-faire economics. Their views are not always to the liking of the old-



overy

M Carl I.Hagen: shows no signs of trimming his sails in order to join the Establishment that he loves

guard populists, many of whom like their free-market ideology laced with social

authoritarian values.

The Progress youth movement, for example, came out recently for homosexual marriages and unlimited immigrations. tion without welfare provision
- suggestions that the parent party repudiated. The tensions inside the party, between liber-tarian ideas and more represssive instincts, are becoming more apparent as Progress

grows larger.
Indeed, it will certainly need all of Mr Hagen's undoubted skills to keep everybody marching in the same direction. But so far his 21 parliamentary colleagues have stayed in line. Unlike Mr Gliston's anti-tay narty in Bentrup's anti-tax party in Denmark, Progress has a more serious and less eccentric visage. Mr Syse does not like it, but the future of his makeshift coalition lies in Mr Hagen's

Until now, Progress has kept its peace, but it will be surprising if the present calm will last for the whole of this parlia-ment until September 1993. Much will depend on how far Mr Syse is forced to go in appeasing his tiny coalition partners - the Centre and the Christian People's parties through policies that run counter to the free-market ideas favoured by Mr Hagen.

## Not a discreditable record

THE CONSERVATIVE party's rank and file are understandably frustrated at what they see as the inability of the Government to put their party's programme fully into

At the annual conference earlier this mouth, Mr Syse received only lukewarm applause from delegates for his defence of his government's

Moreover, the opinion polls suggest that the Conservatives have lost support since last September, and the Prime September, and the Prime Minister is finding it hard to make much impression on a loubting electorate.

In fact, the Government has

office. Its record is by no means discreditable, given its perilous parliamentary position.
"We are working well
together," says Mr Kjell
Bondevik, the foreign minister
and leader of the Christian People's party; though he admits he does 'feel the pressure' from time to time from his own rank and file. So far Government has a number of

achievements to its name:

done more than simply stay in

☐ It managed to reach a compromise with Progress, to secure the passage of the 1990 budget with a NKr3bn reduction in public spending.

1 Two years of statutory incomes policy ended without a wage explosion, and a new one-year voluntary pay agreement was reached between

the Norwegian state industry sector, and the Government has given its blessing to further There is plenty in the 30-page compromise

document, drawn up by the coalition partners last September, to keep the Government busy for a full four-year life-span

the unions and employers, which was helped by the Government's conciliatory

intervention behind the scenes.

An oil fund is to be established by the Government to build up assets abroad from oil revenues, which won parliamentary approval earlier this month.

☐ A new tax-reform programme was unveiled earlier this month, designed to cut in stages the highest marginal rate of personal taxation to 50 per cent by 1992, from its present ent by 1992, from its pres

liberalisation of the country's financial system.

The Government has also agreed on the introduction of a second television channel in Norway, financed by

No doubt, many Conservatives would like to see a more full-blooded implementation of their own party's policies particularly on Europe, but there is plenty in the 30-page compromise document for government, drawn up by the coalition partners last

The two of them together can lace a substantial barrier in

the way of any dynamic Conservative strategy to prepare Norway for convergence with Europe, if they really want to . . .

All these securities having been sold, this announcement appears as a matter of record only.



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The price of investments can fall as well as rise.

The economy: many key indicators are set fair, reports Robert Taylor - and last year saw a balance of payments surplus

## Recovery is based on a new national self-discipline

than it did four years ago, when it plunged into crisis with the fall in oil prices.

Indeed, there is an unfashionable degree of optimism among the forecasters at the nt about its likely progress during the 1990s. Only the Paris-based Organisation for Economic Co-operation and hyper critical view of Norway's performance nowadays.

Even Mr Hermod Skanland governor of the central bank, seems well pleased after a period when his jeremiads bout his country's economic laxity used to enliven the Oslo

"We have regained the halance in our economy," admits. "The priority has been to lay down the basis for sustained growth in the 1990s in the mainland economy. An important prerequisite for this was to ensure an improvement in Norway's competitive, rela-

tive cost position. The country's finance minister. Mr Arne Skauge, is equally bullish about Norwegian economic prospects. "We now have a great opportunity to progress," he claims. "We have daysloud a more prolictic." progress," he claims. "We have developed a more realistic approach to economic policy-

making."
Certainly, there are a number of key Norwegian economic indicators which seem set fair. In 1986, the country built up a huge external deficit that amounted to 6.5 per cent of gross domestic product. Last vear, after four vears of deficit. Norway recorded a balance of payments surplus of NKr8bn. It is expected to be even better in 1990, rising to as much as

The oil recovery helped to ensure the turnsround. Oil production rose from 0.85m barrels a day in 1986 to 1.15m last vear, while improved prices exports from NKr53bn three years ago to NK73.5bn in 1989. But, as Mr Skanland points out: "The major part of the improvement is accounted for

by the balance on mainland Norway." Last year, the country enjoyed a 22.5 per cent growth in its exports of goods and ser-vices, with a rise to NK261bn. With only an 8 per cent-increase in imports, there was

NORWAY'S ECONOMY looks in much better shape today compared with a trade deficit

of NKr4.3bn in 1988. There was a 12.4 per cent improvement in Norwegian traditional exports - which exclude oil, gas, offshore units and ships. This mainly stemmed from a 21 per cent growth last year in metals sales to NKr30bn, an 18 per cent expansion in engineering products to NKr20.8bn, and a 14 per cent increase in forest industry products.

Optimism as wage curbs are lifted

■ WHAT HAS especially strengthened the optimism in Oslo this summer is the successful completion of a volun-tary national wages agreement between the employers and the

This follows two years of statutory incomes policies, which moderated pay rises.

Many had feared the end of strict controls would precipitate a wages explosion, as hap-pened in 1980 after a period of wage and price freeze. But their anxieties were misplaced. It now looks as though the general level of pay rises for 1990 will average out at around 4 to

It is true that under Norway's bargaining system, a third of workers covered by the national agreement are enti-tled to negotiate further rises at local level by June 1, but most observers believe the majority will enjoy only modest additions and that the end result will be to keep indus-try's labour costs at no more

than 5 per cent. Mr Skanland, at the central bank, would have liked pay rises of no more than 3.5 per cent in 1990, but he is content at what looks like being a modest outcome. Indeed, the governor believes

the outcome of wage negotia-tions in 1990 have been more influenced by "conditions in

the labour market and the economic situation of the firm or industrial branch than we have been used to". There are no signs that the highly unionised public-sector workers are going to behave any differently from those employed in the open-

> Mr Skauge is ready to give a great deal of praise to the leadership of the blue-collar union confederation (the LO) for the modest national pay agreement. "The LO has built up its economic competence in recent years," he says. "The unions realise that unrealistically higher wage increases would simply lead to higher prices." Certainly, Norway's wage costs are lower than the country's main trading partners -Sweden and the UK. At the

> same time, manufacturing industry experienced an impressive increase in productivity by as much as 5.7 per cent last year - a much higher figure than that achieved by Norway's main trade rivals. Between 1983 and 1988, cost competitiveness in Norwegian industry improved by as much as 7 per cent.

Highest jobless rate since 1930s

■IT IS true that a price has had to be paid for this turn-around, in the form of increasing unemployment.

Norway had an estimated seasonably adjusted rate of 5.6 per cent of its labour-force without a job during the first quarter of this year. Nearly a third of the 90,000 affected had been registered as unemployed for half a year or more. On top of this, around another 46,000 Norwegians are on training and labour market programmes.

By western European stan-dards, this remains a relatively low total, but it is the highest in Norway since the 1930s, and it has had some political impact, particularly on the fail-

labour costs at no more than 5 per cent...

ure of the last Labour government to win the 1989 general election. Mr Skanland at the Central Bank believes the level of unemployment "will stabilise around the present level for some time"; while Mr Skauge, at the Ministry of Finance, can give no prediction of when he expects to see a real decline in the numbers out

of work. Other economic facts also suggest that Norway has recovered from its troubles of the middle 1980s. Consumer prices rose by only 4.6 per cent last year, and the increase in 1990 is expected to be around 4.0 per cent. The growth rate in 1989 was 2.3 per cent, and this year it will be 1.4 per cent. Private consumption was held back from 1987 to 1989 and the increase in public spending was curbed.

Not all has gone well. There was a 4.3 per cent drop in mainland investment last year, and it is expected to decline by a further 15.1 per cent in 1990. Domestic demand will continue to grow relatively slowly by only 1.0 per cent this year and even less in 1991.

The main causes for the return to balance, however, stemmed from a restrictive fiscal strategy with high interest reduction in interest rates, both in absolute levels and relative to other countries.

Coalition plans to meet EC challenge

■WITH THE economy in reasonable shape, the non-Socialist coalition is now anxious to embark on a wide-ranging strategy of what Mr Skauge calls "structural changes".

Set out in his recent revised budget, they aim to turn Norway into a much more marketoriented economy, capable of meeting the growing challenge of the European Community's internal market after January

The policy has a number of key components, which are likely to secure wide agreement across the political spec-

The liberalisation of the financial markets, which began three years ago is continue further with the removal of remaining controls on foreign exchange transactions from July I this year, with provisions to ensure this does not lead to widespread tax evasion. The Government also intends to encourage further competi-tion between the banks, with an acceptance of further mergers and rationalisation. A more liberal approach is promised towards the activities of foreign banks in Norway.

Earlier this month, Mr Skauge unveiled Norway's tax reform programme for the next three years, aimed at encouraging enterprise and savings. As a result, the top marginal rate of taxation looks set to fall from its present level of 59 per cent to between 45 and 50 per cent. This will involve a flat corporate and personal tax rate from central government at between 25 and 30 per cent.

There will be a halving of the level of corporate taxation, from 50.8 per cent to around 25.4 per cent, and an overhaul of capital gains taxes. Initially, the planned tax reform is not going to bring about any overall reduction in the level of public expenditure, but the is expected to grow in the early

The Government is also keen to encourage a more entrepreneurial climate in industry, through cuts in subsidies and the privatisation of parts of the state sector. Ideologically, the non-Socialist coalition would like to roll back the frontiers of Norway's public sector that employs nearly one in four of the workforce; but political realities are likely to dictate a gradualist approach, with perhaps the encouragement of some private initiatives in areas like health-care and education but without any radical

☐ A third of workers covered by the national agreement are entitled to negotiate further rises at local level by June 1, but most observers believe the majority will enjoy only modest additions and that the result will be to keep industry's

But Mr Skauge is also keen to cut back the growth in public spending over the next few years. Already he has intro-duced more rigorous disciplines into the way government departments spend their budgets.

"Our aim is to see that the public sector grows at a lower rate than the rest of the economy," he declares. But this will not prove easy. Unemployment costing an estimated NKri4bn a year already, and the coalition partners cannot be expected to look favourably on any rigorous approach that means attacks on cherished spending programmes.

In fact, there is a much greater degree of bipartisanship in the management of the Norwegian economy than many outsiders recognise. In many ways, the new Government is merely continuing the market oriented and responsible strategy of its Labour pre-decessor. What differences exist are on the margins and do not arise from any fundamental conflict.

Indeed. Norway is preparing to become another European economy in line with the EC. Earlier this year, the Ministry of Finance made some tenta tive inquiries in Brussels about the exchange rate mechanism of the European monetary system. It is now increasingly probable that, when Britain aligns its currency to the sys-tem, Norway will decide to fol-low shortly afterwards, either by itself or in partnership with

its non-EC neighbours. What does seem to be clear this summer is that nobody in Norway wants to return to the bad old days before 1986, when the country spent its oil revenues as if there were no tomo row. Norwegians learnt their lesson painfully in the oil crisis of 1986 and its aftermath. Whatever the temptations might be, there is a new sense of national self-discipline in the country.

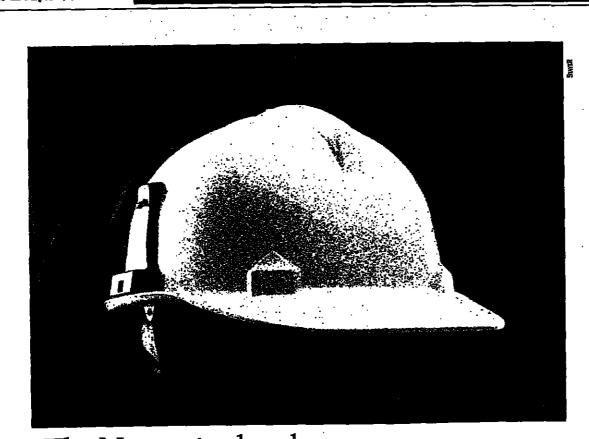
The economic recovery of the past two years is not going to be thrown away in a reck-less spending spree, for far-sighted Norwegians are already looking ahead to a future economy that will grow far less dependent on oil and gas revenues by the end of the 1990s.



MONTHUM STATES	
\rea	324,000 sq km
opulation	4.2m
lead of State	Kina Olev V
Currency	100 ore = 1 krone
Average exchange rate	

THE ECONOMY	
	1989
Total GNP (\$m)	92,742
Real GDP growth (%)0.5	1.6
GDP per capita (\$)	NA
Current account balance (\$m)3,678	+ 366
Budget Surplus as % of GDP 0.8	-1.0
Exports incl non-factor svcs (\$m) 22,999	27,440
Imports Incl non-factor svcs (Sm) 23,110	23,927
Trade Balance (\$m) -111	3.13
Trade Balance as a % of GDP0.1	-0.1
Trade Dependency (%)* 50.6	55.4
Export volume growth rate (%) 4.2	16.5
	784.813
Debt as share of GDP (%)	NA
Manufacturing productivity (%) 2.2	
Management and by American A / 1.0 / mm	4.6
Inflation (%)	4.0

SOCIETY	1988	1989
Unemployment (%) Female perticipation rate (%)	3.2 74.4	3.8 NA
Exports plus imports as % of GNP	Sources: EIU,OE	CD,IFS



The Norwegian bowler

The company also provides a comprehen range of services for the offshore industr

Other activities are civil engineering and contracting, and production of heavy build-

Aker had at the end of 1989 approxin NOK 14,658 million, and profits before





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Foreign policy is conditioned by Soviet military proximity

# A sturdy alliance member with a European vision

Sea, which will affect precious

fish stocks. Wordes have also

occurred over a number of

accidents affecting Soviet

nuclear submarines patrolling close to Norwegian waters. As Steve Miller – research fellow at the Stockholm Inter-

national Peace Research Institute – argues, in a forthcoming study of the implications of

a US military withdrawal from Nato's northern flank, it is pos-

sible that the Soviet Union would be able to operate its naval forces more freely in the Norwegian Sea if the US pulled

out of the area. This, he says,

would increase its chances of securing control of north Norway, and in turn "enhance its

ability to operate still further south, further compounding the difficulties that would face

a Europe lacking US military

support in securing its inter-

Allied troops have never

been stationed permanently in

Norway. Nor are nuclear weapons allowed in Norwegian ter-

ritory, on ships or planes. And it is Norway that provides critical intelligence to Nato on

Soviet naval activities in the area. But since 1974, under a series of agreements, Norway has allowed the US to station

equipment in central areas of

the country that would be used in the event of any Soviet mili-

tary offensive. The political

parties do not wholly agree on the extent of these arrange-

ests in northern Europe.

NORWAY'S INABILITY to come to terms with the European Community is hard to understand, in the wider context of the country's defence and foreign policy.

and foreign policy.

Unlike the other Nordic countries, it is not neutral indeed, for the past 41 years Norwegian governments, whether of the left or the right, have kept the country firmly in the western alliance.

In doing so, they reflect public opinion. A poll earlier this month, for Aftonposten, the country's leading newspaper, found that 31 per cent of Norwegians believe membership of the North Atlantic Treaty Organisation is necessary for Norway's defence.

It is not just the existence of

It is not just the existence of a narrow land border between Norway and the Soviet Union above the Arctic circle in Finnmark that conditions the country's strategic outlook. More important is the fact that the Soviet military presence in its northern theatre of operations has actually been modernised and strengthened, not reduced, in the new age of perestroika and glasnost.

"Our moximity to the Soviet

ann gasnost.
"Our proximity to the Soviet
Kola peninsula makes our
country particularly vulnerable," argues Mr Per Ditlev-Simonsen, Norway's defence

minister.

"The main reason is the strong build-up of Soviet naval forces in the north. Along the north coast of the peninsula, the Soviet Union has established a number of large naval bases which, taken as a whole, are larger than the naval bases in any other single area of the world."

Of course, the huge Soviet fleet in Murmansk and the surrounding area is not primarily aimed at Norway. Its theatre of operations, in the event of conflict, would be the north Atlantic. But the proximity of such a large force makes the Norwegian government sensitive to its defence needs.

Relations between the Soviet Union and Norway have improved in recent months, but points of difference remain. The most important concerns the Soviet-Norwegian demarcation line in the Barents Sea. Negotiations have been going



■ I/Qell Bondevik: 'We have a better chance than ever before to build one Europe'

on officially since 1974 to try to resolve the problem.

Norway insists that the continental shelf should be delimited on the basis of the median-line principle, endorsed by the 1985 Geneva Convention and the 1982 United Nations Law of the Sea Convention: while the Soviet position is that a "sector line" should divide the continental shelf.

The difference between the two lines is a disputed area of

Concern has been expressed in northern Norway about the proposal by the Soviet Union to move its underground nuclear testing site from Kazakhstan back to Novaya Zemlya, only 600km from the Norwegian town of Vardo

155,000km, which is about the size of Norway's continental shelf in the North Sea. The Norwegians have said they are ready to compromise, but the Soviet government has refused

to accept this.
In a visit to Oslo, in January 1988. Soviet prime minister Nikolai Ryzhkov suggested that the two sides agree joint exploitation of oil and gas resources in a limited area of the Barents Sea as a possible interim arrangement. But this did not go far enough to resolve the point at issue.

Recently concern has been

ments, but are not divided about the principle of such abo

spending on defence per capita is the highest in Europe.

The sturdiness of Norway as a member of the western alliance has also allowed the country to develop, since the mid-1980s, a unique involvement in the development of the EC's European Political Co-operation, the EPC. While not a full member of the EPC Norway

has enjoyed a special status.

At the beginning and end of each six-monthly RC presidency, Norway's foreign minister is given a full briefing on EC developments. Mr Jan P Syse, the prime minister, was keen to press for an even deeper

expressed in northern Norway about the proposal by the Soviet Union to move its underground nuclear testing site from Kazakhstan back to Novaya Zemlya, only 600km from the Norwegian town of Vardo. The people of Finnmark fear that this will lead to radiation dangers in the Barents involvement when he met Mr Jacques Delors, the EC president, in Brussels in January. Through Nato and the EPC, Norway can avoid any sense of diplomatic isolation from the events in continental Europe. "It is useful to have these contacts," declares Mr Kjell Bondevik, the foreign minister.

Sensitive about the EC membership issue, he recently set out a broader vision of how he would like to see Europe develop in the 1990s. "We have a better chance than ever before to build one Europe," says Mr Bondevik.

says Mr Bondevik.

He believes this can be established in "three different dimensions". First, security and disarmament questions must still be dealt with through Nato and the Warsaw Pact. Second, economic and political co-operation should be furthered through the EC-European Free Trade Association negotiations, to create the European Economic Space. Third, cultural, environmental and human rights issues are to be fostered via the Council of Europe — an organisation Mr Bondevik thinks will grow in importance as eastern European countries become mem-

But Norway's foreign minister believes there is now the need for the development of what he calls "an all-European organisation", centred on the evolution of the Conference on Security and Co-operation in Europe (CSCE). "I would like to see CSCE turned into a permanent organisation of the 35 countries that belong to it, including the United States, Canada and the Soviet Union", he told the Financial Times. He envisages such a body as supplementary, rather than an alternative, to the existing range of institutions, but with an over-arching responsibility that would embrace all the

an over-arching responsibility
that would embrace all the
areas covered by the others.
His idea may have some support elsewhere in western
Europe, but Mr Bondevik is
also keen to insist that Norway's foreign policy should not
lose sight of its wider responsibilities. "At a time when so
much is focused on eastern
Europe, it is dangerous to forget the Third World," he

There remains a broad parliamentary consensus – except for the right-wing Progress – to keep up Norway's relatively generous aid budget, which totals NKR7bn this year (around 1.1 per cent of GDP). A further NKr320m is being allocated to help eastern Europe, most of it to Poland.

The range of Norway's intar-

The range of Norway's internationalism, mainly through the auspices of the United Nations, remains impressive; and a change of government, from left to moderate-right, has made no difference. It is therefore all the more difficult to understand why the issue of EC membership continues to worry the country's political Establishment.

Robert Taylor

NORWAY'S PETROLEUM industry, which employs more than 58,000 people, faces a decline in the mid-1990s, when production will fall significantly. However, a number of small oil fields may be developed; while discussions are under way with several countries interested in buying Norwegian gas

About 40 per cent of export earnings come from international oil and gas sales. Last year, petroleum operations contributed 12 per cent of gross national product (GNP). The previous year's figure was 8 per cent Revenue from oil and gas exports in 1989 was NKr73bn, compared with NKr48bn the previous year.

Norway, western Europe's second largest oil producer (after the UK), is also the world's third largest producer of natural gas (after the Soviet Union and Algeria).

Crude oil production is currently just under 1.7m barrels a day, while 27bn cubic metres of gas is produced annually for export to Europe. Statoil, the state oil company, believes gas exports may double by the turn of the century.

Existing gas contracts give Norway a European market share of between 15 per cent and 25 per cent on the continent

The Norwegian Petroleum Directorate (NPD), the oil industry watchdog, estimates that Norway has enough crude oil reserves to produce at the current rate for 22 years. For gas production at current rates, the NPD estimate is 98

Although, in the last three years, petroleum explorers have failed to find new sources to replace reserves, the number of exploration wells drilled this year is expected to increase by 20 per cent.

Last year, two exploration wells were unsuccessfully drilled in the Barents Sea. Since 1980, about NKr7bn has been spent on exploration in the area, though only traces of gas have been encountered. Norway's explorers believe the Barents Sea holds vast petroleum resources, and point out that 33 wells were drilled before commercial quantities of petroleum were discovered in the Ekofisk field, the first Norwegian development. They also point out that major gas discoveries have been made in the Soviet Bayente Sea

the Soviet Barents Sea.

Norway's crude oil production will peak in 1992, declining substantially thereafter unless new oil is discovered and brought on stream.

New Norwegian North Sea

New Norwegian North Sea oil discoveries are expected to be smaller than earlier finds. However, they will be relatively cheap to develop, fas they will be satellites to existing fields

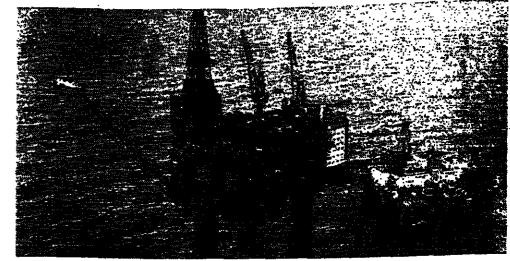
The NPD also hopes that about 5 per cent more oil will be squeezed out of existing oil fields by enhanced recovery methods. Phillips Petroleum Norway, the Norwegian unit of Phillips Petroleum, has increased recovery from its Ekofisk field to 28 per cent, from 18 per cent, through a major water injection programme. By extending this programme to other parts of the field, combined with gas lift, the NPD believes there is potential to increase oil recov-

ery by 35 per cent from Ekofisk. In 1986, when oil prices fell from an average of \$27 a barrel

«IF I HAVE 300 IDEAS IN

THE COURSE OF A YEAR, AND

CAN MAKE USE OF ONE



Norway's new North Sea oil discoveries are expected to be smaller than earlier finds

**ENERGY** 

# Production restraint on oil may end soon

Norwegian gas: market share

Based on fixed contracts volume to the year 2000

W Germany

France

Belgium

Netherlands

to about \$14, the value of Norway's production declined by about NKr30bn. The share of total exports fell to about 29 per cent of GNP, and a trade surplus of NKr41bn was swiftly turned into a trade deficit of NKr18bn.

Recease of the significant

Because of the significant impact which falling oil prices had on Norway's economy, the country sought to help Opec (Organisation of Petroleum Exporting Countries) prop up oil prices and to stabilise the

natural gas are raised. Even though energy trade generally speaking is a commercial transaction, it is to a large extent also influenced by foreign policy considerations." Norway's new tripartite cen-

Norway's new tripartite centre-right government, elected last autumn, has reduced the self-imposed production limitation to 5 per cent. And Mr. Eivind Reiten, the oil minister, warned at the end of last month that the country was likely to abandon production

Norway's new foreign minister, Mr Kjell Magne Bondevik, last month denied that there was a foreign-policy element in oil policy decisions. It is for this reason, he said, that Norway could not assist Lithuania by providing oil

when Moscow cut supplies

world crude oil market by voluntarily implementing in January 1967 a 7.5 per cant oil production cut — in relation to capacity. The cut took about 80,000 barrels of oil a day cut of the oil market, and has had a positive psychological effect in stabilising prices.

positive psychological effect in stabilising prices.

Production restraint marked a major shift in Norway's oil policy, from being based purely on commercial considerations to taking into account foreign

policy aspects.
Indeed, Mr Thorvald Stoltenberg, the then foreign minister, declared: "It is clear that foreign policy aspects never lie far from the surface when questions concerning the production and supply of oil and

restraint next month, if it believed the contribution no longer helped to stabilise world crude oil prices. Most companies producing

oil in Norway have opposed the policy from day one, and believe it will be difficult for the country to terminate its unwritten agreement with Opec. Mr Oeystein Dahle, an executive with Exxon's Norwegian unit, said: "The insoluble dilemma of the authorities illustrates in an effective way what a mess they are in, and bears witness to the problems of politicising a commercial decision-making process."

Norway's new foreign minis-

decision-making process."
Norway's new foreign minister, Mr Kjell Magne Bondevik, last month denied that there

was a foreign-policy element in oil policy decisions. It is for this reason, he said, that Norway could not assist Lithuania by providing oil when Moscow cut supplies.

Domestically, however, Norway finds itself in the unenviable position of suffering severe memployment — particularly in the north, which has not benefited from the country's oil wealth, because the major discoveries have been made south of the 62nd parallel.

However, there are oil discoveries which could be developed off mid-Norway. The problem is that these fields contain significant amounts of associated gas, for which no sales contracts have been signed.

Statoil and Conoco's Norwegian unit are jointly studying the commerciality of building a methanol plant in mid-Norway, which would be supplied with gas from the mid-Norwegian offshore fields.

In addition Norsk Hydro, Norway's largest quoted company, said it would expand aluminium production if it could buy gas cheap enough to fuel a power-generation facility.

The oil minister suggested earlier this month that the state, which owns the bulk of the mid-Norwegian Reldrun field's gas, might be willing to subsidise the price of the gas, in order to allow on-shore industrial projects based on gas to be commercially viable.

"Although we don't like it.

the Government is prepared to play an important role in determining this gas price, and we are prepared to be flexible so that it may be priced below North Sea gas." he said. The negotiating committee,

which markets Norway's gas internationally, may find Mr Reiten's domestic gas pricing flexibility difficult to swallow, for it will surely create problems during discussions with foreign customers from whom it is seeking new contracts.

A major problem which Nor-

A major problem which Norway has had in expanding foreign gas sales has been the premium price that its natural gas commands.

Karen Fossi

## EBA

## - A POWERHOUSE IN NORWEGIAN INDUSTRY

Electric power and communications are the key words for operations at the EB Corporation. For more than a century, EB has spearheaded the development of hydropower resources and telecommunications in Norway. The corporation currently has companies in twenty-four countries, with production facilities in eleven of these.

EB Corporation is a member of the ABB Asea Brown Boveri Group. Within this group, EB has the international business responsibility for hydropower development, telecommunications, oil/offshore/marine deliveries, distribution transformers and signalling systems.

#### Highlights 1989

- Profit margin incressed from 2.8 per cent to 3.4 per cent
- Percentage of shareholders' equity rose from 20.9 per cent to 24 per cent
- Revenues outside Norway Increased from 27 per cent to roughly 38 per cent of total revenues
   NOK 440 million was devoted to research and
- EB Seatech was established in January
   EB Signal was established through the acquisition of the Ericsson group's operations in the field of signal and safety systems for road and rail treffic.
- Fourty per cent of the shares in the Skele group were acquired in May
- Global Engineering (International) Ltd was acquired in November
- acquired in November

  EB Signal (UK) was established in December with the acquisiton of ML Engineering (Plymouth)

#### Key Figures

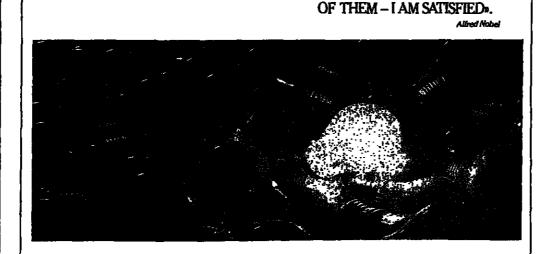
(Amounts in NOK million unless otherwise indicated)

( •		/
	1989	1988
Total revenues	9 370	10 095
Total revenues outside Norway	3 537	2 743
Income before extraordinary items	320	280
Income after extraordinary items	602	384
Number of employees at		
31 December	13 155	14 251
Adjusted earnings per EB share		

## **EB**▲ CORPORATION

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there has been unparalleled

growth and remarkable expan-sion of its fleet, to a significant contribution made by the K/S

limited partnership market. "In 1985 the limited partnership market subscribed about NKr5bn to new shipping projects. Capital from this source

has increased steadily, peaking

In contrast, the total figure

for new issues on the Oslo

Stock Exchange in the same period was between NKr3bn

However, the K/S partner

ship funds have tended to con-

centrate on profits in the sec-

ond-hand market. They are unlikely to provide capital on

the scale needed for fleet

renewal. Worldwide, the per-

centage of vessels which are

less than 10 years old has fallen from 62 per cent to 36

per cent in a decade, according to Lloyd's Register of Shipping,

the London-based ship inspec-tion organisation. These fig-

The Norwegian Shipowners'

Association estimates that, last

year some NKr25.7bn was invested by Norwegian shi-

powners in second-hand ton-

nage and new buildings, com-

pared with NKr14bn in 1988. At

January 1, this covered 104 ships of 3.9m dwt, or about 8 per cent of the Norwegian-

owned fleet. The association forecasts that, for 1990, invest-

ment will fall to about

NKr18bn, though there are cur-

rently on order ships worth about NKr35bn for delivery in

In addition to making sub-

stantial investments in ships, Norwegian investors were also

very active in buying offshore drilling rigs. According to Pla-

tou's annual report, by the end of 1989, they had acquired 56

units, or roughly 67 per cent of all rigs sold internationally.

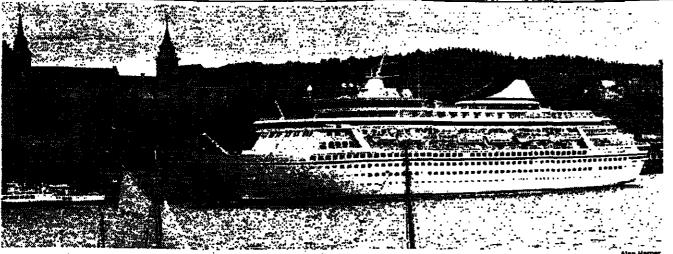
worth about \$550m. "Of the total purchases, 26 were through K/S partnerships and

30 by corporations," Platou

coming years.

and NKr4bn annually.

at NKr11bn in 1989," he cites.



High overheads and low profiles: different manifestations of shipping, in Oslo harbour

## More equity capital needed

NORWAY INCREASED it's counter-parts whose equity share of the world's shipping bases are normally at about 50 share of the world's shipping fleet by nearly two percentage points to just over 7.5 per cent last year. But if it is to retain its position about \$23bn will have to be invested over the next five years in the construction of new tonnage, according to Mr Jens Ulitveit-Moe, presi-dent of the Norwegian Shi-

powners' Association.
The association estimates that the Norwegian fleet was worth about NKr110bn at the end of last year. However, according to a recent study undertaken by the Norwegian Institute of Industrial Economics, there are problems in attracting sufficient equity capital to expand, based on the limited equity capital supply from the Norwegian market

Debt financing, says the study, may become increas-ingly dependent on international financial markets, because Norwegian banks loan portfolios already include a high proportion of shipping

engagements.
For example, the biggest Norwegian player in ship-financing is Den norske Bank (DnB), whose shipping portfo-lio is about NKr23bn, or 12 per cent of its total commercial loan portfolio. This is a per-centage which DnB says it is comfortable with.

Many Norwegian shipping companies have an equity base as low as 20 per cent, and consequently a higher risk profile than their US and British

per cent. Project financing dominates Norwegian shipping while, internationally, corporate financing of a portfolio of projects is normally preferred, because it gives a lower level of risk evaluated at the busi-

The study points out that only foreign investors willing to accept high risk are likely to be candidates for investments

in Norwegian shipping. Norway's shipping industry is seeking to boost its attrac-tion to foreign investors, which is one reason why the study was commissioned. The country's long tradition in the industry has led to competence in nearly all aspects of the

Last year, the Oslo Stock Exchange set out to create an "international shipping bourse", in which it hopes to attract significant foreign shipping companies for listings to boost its attraction to foreign investors. However, since last autumn, only a couple of foreign shipping companies have been listed, with a few waiting in the wings.

The report also strongly suggests that, if Norway is to be a centre for international shipping, it will be necessary to make it easier for foreign investors to evaluate Norwegian business ventures, complicated by special corporate structures and non-standard tax legislation. "A general change in legislation, institutional set-up and business con-duct to international standards is needed to make it possible for Norway to attract foreign

These conclusions do not set well with Norwegian shipping companies, which covet the so-called K/S limited partner ships which, in many respects, resemble limited partnerships.

The largest part of the K/S partnerships are ship-owning partnerships, but an increasing number of chartering groups are being formed. Mr Anders Ingebrigtsen, executive vice president of Christiania Bank, points out, in the annual Platou shipbroking report, that the K/S system has become "a sophisticated and efficient instrument which provides a valuable supplement to the stock exchange, and for which the stock exchange can never be a wholly satisfactory substi-

Norway's regulators are considering whether to overhaul the tax system, which may make K/S partnerships less attractive investment vehicles. This scares Norway's shipping community, which is lobbying to prevent it happening.
"In the wake of a prolonged shipping recession, the K/S

fresh risk capital to a hungry industry," Mr Ingebrigtsen which would: abolish an exist-ing ship classification fund;

reduce depreciation from 25

system has undoubtedly played

a valuable role as a supplier of

per cent to 10 per cent; and reduce the tax-shelter benefits

for K/S limited partnerships. Norway's shipowners believe that changing the tax structure will be out of step with the expected increase in operating costs, higher quality require-ments for ships, a levelling-off of second-hand ship values, renewal of the fleet, and infla-

tion in building prices. Mr Widar Salbuvik, managing director of Oslo-based Par-eto Finans, believes that if Norway makes K/S partnerships less attractive, shipping com-panies will not be able to compete with those based in nontax environments. "Concurrently with the

announced tightening of taxa-tion terms for [Norwegian] shipping, ambitious plans are under way for the establishment of an international stock exchange for shipping in Oslo. The idea is to attract international capital to Norwegian shipping. Reality could be quite different. Shipping com-panies based in Bermuda, Liberia and Luxembourg are to be listed in Oslo, and will be an investment alternative for investors. The traditional ship-owning companies and limited partnerships will thus meet competition from untaxed companies... We cannot afford to pay tax if we are to successfully compete with these coun-' Mr Salbuvik argues. Mr Salbuvik partly attri-butes the exceptional last five-year period for the Norwegian shipping industry, in which

#### **FISHING**

## Crisis in the north

NORWAY'S ARCTIC population, which is wholly-dependent on fishing, is suffering a crisis.

It is caused by: a collapse in the natural renewal of fishstocks; a non-diversified industrial structure; and a national policy that has, as one element. the strategic distribution of population to serve unofficially as a trip-wire against invasion on Nato's northern flank.

The crisis is not new, and again underscores the occupational hazards associated with being a northern fisherman. At the turn of the century, Mr Johan Hjort, the father of Norwegian marine research, described the situation as desper-

"We're suffering from a lack of cod stocks and massive seal ures are likley to be represen-tative of the age of Norway's dons which have feasted on what little fish resources are available and destroyed our nets," he wrote. In 1987, Norway established the Norwegian International Shipping Registry (NIS) which also helped restore the health The causes of the current col-

lapse in Arctic cod stocks are complex, according to Mr Jon Lauritzen, an official with the of the country's shipping industry which had suffered a debilitating decline in the late fisheries ministry. "It's not as simple as a case of over-fishing,"
he claims, though the current Last April, NIS-registered ships totalled 495 of which 56 are foreign owned. By this month the figure had reached 841 NIS registered vessels with a combined tonnage of 37.4m hardships are no different from those that plagued Johan Hjort's

industry.

Much of the blame lies with natural 70-year renewal cycles, which marine researchers say reduce the quantity of fish in the icey Barents Sea at certain

There are also recurring cycles when the temperature of the Barents Sea drops by up to 1 deg C. "This may seem an insignifi-cant change, but when this phenomenon occurs, it slows by nearly one month the growth and development of plankton and algae on which capelin and cod feed, thereby, challenging their survival," Mr Lauritzen explained.

The latest low-temperature cycle has been under way for nearly 10 years, and it is forecast that normal temperatures in the Barents Sea will not return until

the end of the century.

The problems brought about by nature have been exacerbated, however, by an over-ca-pacity in the fishing fleet and 11 sive years of major seal

Although there are signs that capelin and cod are returning, Norway's fisherman, marine researchers believe, will not benefit for at least another five years, and stringent quotas are not expected to be lifted before the turn of the century.

The northern fishermen, who fish primarily in nearby coastal waters, also lay claim to fish stocks in the Barents Sea. Westcoast fisherman, however, are by nature high-seas venturers who rely on Barents Sea stocks for the bulk of their catch. This season only 4 per cent of the trawling fleet has been allowed access to northern waters.

However, the resourcefulness of west-coast fisherman has spawned the development of an native agricultural indu to which they turn when fishing is not lucrative. In addition, they have developed a sophisticated fish-farming industry to supple-

ment their income.

These problems come at a ployment level is at its highest since the 1930s – adding to the frustration of northerners, who see no opportunities in the big cities, their traditional option when the going at home gets

In the northernmost region of Finnmark, the jobless rate is double the national average. The state has commmitted more than NKr14bn to job schemes and training programmes for the unemployed, and been forced to provide additional financial resources to the northern region.

Annual subsidies to the fishing industry, which this year amounted to about NKrl.1bn, were last month supplemented by an allocation of NKr126m to northern fishermen. Of this, about NKr40m is to be used to cover interest on loans to their fleet; NKr50m to cover the interest on housing loans; NKr11m to subsidise interest payments on loans from the State Fisheries Bank; and NKr25m to help the

fish-processing industry. In addition, an NKr120m northern-subsidy package will reduce taxes, promote tourism and boost education and train-

According to Mr Anders Aune, the sole parliamentary represen-tative of the newly-created "Finnmark list", the northern problems are twofold: those associated with the fishing industry, and those relating to depopula-

A huge migration to the north-ern regions occured during the late 19th century, when a boom was created by railroad construc-tion and mineral mining. By

3,000 Finnish-born residents in northern Norway, who were eventually forced - along with the others - to turn to fishing and agriculture or leave when

the boom ended. In spite of a high birth rate during the 1960s and 1970s, there has been a 25 per cent popula-tion exodus from the north during the last 10 years. "We are losing our best - our future. The youth are leaving in search of a better life," Mr Aune says.

Finnmark is a region bordering the Soviet Union, and larger than Denmark. It is home to Norway's nomadic Samis (Lapps) whose survival depends on reindeer husbandry, fishing and agri-

One of the biggest threats to their existence stems from a shortage of feed, which can just about satisfy two-thirds of their herd of 200,000 reindeer. The fish ing crisis has compounded their problems

Mr Aune, a renegade from the opposition Labour party, fears for the future of the northern population. "With the strict fishing quotas, which have been imposed, they cannot survive without sufficient Government aid," he says. "If they don't get that, they will leave."

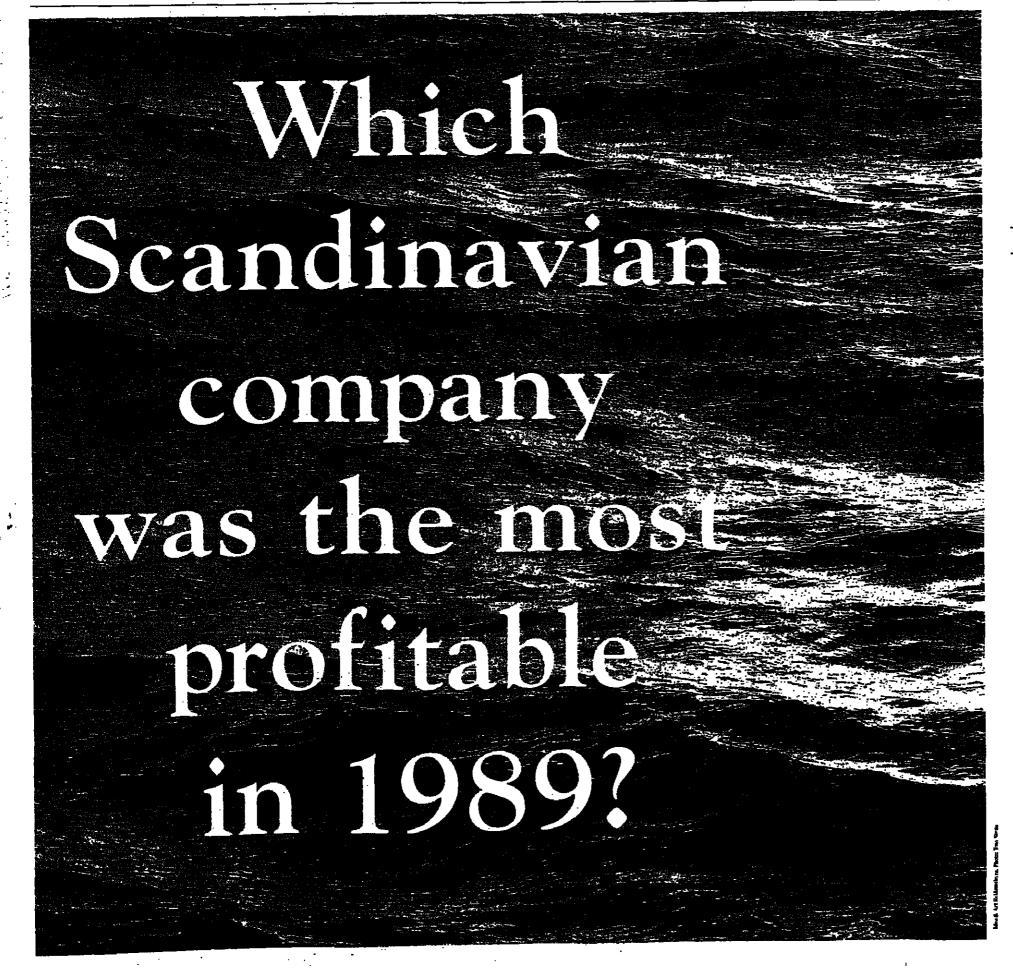
However, an even greater problem facing the fishermen may be the hardened attitude of the non-fishing community. "It's like the little boy who cried wolf once too often, Mr Lauritzen cynically suggests. Earlier cries were unjustified, be claims.

Last year was a good year for the fishing industry as a whole, though total landings were down some 17 per cent. The decrease landings was experienced by two groups - prawn-trawlers and small cod-trawlers - who had not earlier experienced low

For the "hook, line and sinker" fishermen, total landings increased by 83 per cent, while for those using traditional nets an increase of 64 per cent in catch was experience

However, for Finnmark and North Troms fishermen, the situation became acute when the cod fled coastal waters during last year's seal invasion. It is lit-tle consolation that the Governdevelop and promote tourism and expand in the region's trade with the Soviet Union.

Karen Fossi



Last year Statoil made USD 1.25 bill. in profits before taxes, more than any other Scandinavian company. We also sold more gas and oil than ever before. From 1984 to 1988 Statoil had an average yield of 18 per cent on capital employed.

At present rates we can continue producing oil for the next thirty years and gas for the next one hundred, using only our existing reserves.

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#### **STATOIL**

#### **SCANDINAVIAN ENERGY**

Statoil is an integrated oil and gas company, involved in all parts of the petroleum industry, from exploration, production and transportation to refining, marketing and petrochemicals. Statoil is fully owned by the Norwegian State.

## Realignment after the turbulence

FOR NEARLY five years, six Norwegian insurance compa-nies have held about 97 per cent of the domestic life insurance market and 95 per cent of the non-life.

Although there has been little change in the life marketshare, the last two years have seen a dramatic redistribution among a few of the top non-life

This shift has been mostly at the expense of Vesta and Storebrand, two of Norway's largest insurers; and to the benefit of Gjensidige, the second larges insurer, and Samvirke, the smallest of the top six. During a two-year reorgani-

sation and consolidation period, Storebrand was forced to reduce staff by 20 per cent and to wind down finance "The overall profitability of

that lost market-share was practically zero," explained Mr Bjoern Kristofferson, managing director of Storebrand, which last year reversed an operating loss of NKr310.2m in 1988 to an operating profit of NKr1.061bn, a company record.

It is currently rebuilding the strength of its non-life insuring operations in London and Singapore. Storebrand also has North American operations in New York, and a Miami office to serve the Latin American

For more than 100 years. Storebrand has been active in the reinsurance market, and claims that its results in this sector during the last five vears have been well above the average of its competitors. It has also carved out a success-ful niche in the oil-and-energy and marine-insurance markets.

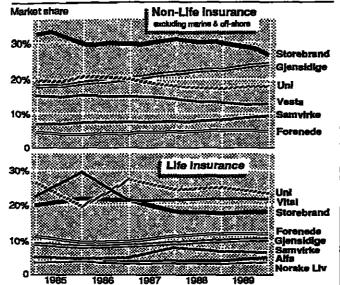
Norway's insurance industry struck turbulence in 1986, when world crude-oil prices plunged to their lowest levels in a decade. This caused severe hardship for the oil-dependent economy, and a record number

of bankruptcies. Financial results in 1986 were less than weak, and in some cases heralded the first losses since the 1930s. Though there was a slight improve-ment by 1987, the world stockmarket crash that year under-mined the road to recovery. By 1988, financial results had improved. Last year, the improvement was significant, income which ranged from 17.9 per cent to 27.7 per cent of total earned premiums of non-

life insurance However, Norway's insurers are no strangers to turbulent times. There had earlier been a two-year period in which tax-motivated benefits allowed a good business in the sales of life insurance products. Many companies over-sold, Store-brand included. When Norwe-gian authorities changed legis-lation to eliminate tax benefits, these policies had to be bought back at considerable expense.

There had also existed a cartel, which was disbanded in 1983 but had freely exchanged market information "for better risk evaluation", though it had been accused of price-fixing. The 1980s, according to Mr Kristofferson, was mainly a decade of de-regulation, which sparked heated competition and major changes within the non-life insurance market. A price war emerged and general insurance became unprofitable, largely because it was sold

The 1990s, believes Mr Kristofferson, will bring big changes in the structure of the Norwegian insurance companies



eneral life insurance market, and keener competition from

"It is no longer a situation of competition between the domestic players, because the international competition has arrived and is gaining market share. Vesta is a good example, for it is owned by Sweden's Skandia. Samvirke looks like it will become Swedish, too."

Mr Helge Kvamme, chair-man of the Norwegian Insurance Association, forecasts that, for 1990, improvement will continue and may be even slightly above last year's level; although to a large extent this will, he believes, hinge on investment income. For the first three months of this year, financial results have been on

a par with last year's figures.
"The loss ratio between the summer and winter seasons has been substantially reduced in the last two years, and this also contributed to improved results," he said.

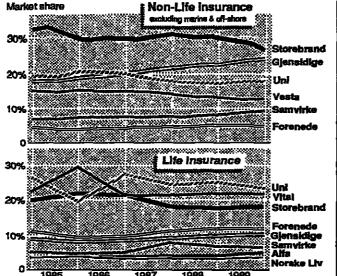
Earlier this year, Norway's insurers were given a fillip by the Government, which increased to 20 from 12 per cent of assets the amount that life insurance companies can invest in stocks. This is meant to become effective from July, and a further increase is being

In 1989, the insurance companies earned on stock invest-60 per cent of the booked value of their stock portfolios. When the announcement to raise the stock investment limit was made in February, the Oslo stock exchange insurance index rose by 14 percentage

Foreign insurance companies have a non-life market share in Norway of less than one per cent. At its peak, in the one per cent. At its peas, in the 1950s, the figure was 5 per cent when non-life insurance was dealt with by Norwegian bro-kers on behalf of foreign insurance companies.

"It's not Norwegian regulations which restrict foreign insurance operations in Norway, but the nature of the market which is small concentrated and domestically oriented," according to Mr Kvamme.

However, he points out that, as liberalisation of Norway's finance and insurance market continues, there may be increased opportunities for foreign insurance companies to buy Norwegian firms. Currently, foreign shareholdings in Norwegian insurance companies are restricted to 33 per



Mr Kvamme, an enthusiastic supporter of market forces, believes Norway's regulators over his industry are far too restrictive about domestic mergers. "We would like more

merger freedom, which would allow a separation of the life and non-life insurance sectors of our business when merger approvals are considered," he said recently. Norwegian authorities allow

mergers among only small insurance companies; but for a large company which, for example, has a weak non-life domestic market-share but would want to strengthen it through a merger, a restrictive practice is followed.

"We agree that market competition has to be maintained, but it is already very strong and the time has come for a more liberal merger policy,' Mr Kvamme believes.

Mr Kristoffersen supports Mr Kvamme's view, and believes that it is short-sighted to restrict greater integration of restrict greater integration of the insurance industry, espe-cially at a time of rapid changes in the industry which can only be met by strong com-panies. "Norway must see to it that this crucial industry has a strong, national basis to meet the challenges of the finance." the challenges of the future,"

Storebrand last year boosted its solvency margin to 56 per cent from 40 per cent, but has cent margin, so as to be "in a better position to compete with companies in neighbouring

Karen Fossii

FOUR YEARS ago Norway's biggest insurance company, Sto-rebrand, announced plans, which met scepticism in nearly all quarters of the capital city, to enter the banking business. Storebrand had applied for a

banking concession from the finance ministry, explaining that its finance business had grown so big that it saw benefits in upgrading the quality of the business to that of a bank. Shortly afterwards, Norway's oil-dependent economy became

ravaged by falling oil prices. The rest is history, with Storebrand withdrawing its banking application. It has since all but wound up its finance business and returned to "insurance busi-

Storebrand was ahead of its time in its interest in banking, but its plans fell victim to three vears of extremely bad domestic narket conditions, in which Norway's economy slipped into a recession. The company insists, however, that the bank-ing option has been quietly put on a shelf for future dusting. Storebrand believes that it is more reasonable to expect that a Norwegian bank will enter the insurance business before an insurance company enters the

It may be right. The European Community, in its normally liberal way, has encouraged banks to diversify into securities, insurance and other services. Though Norway is likely to remain outside the EC at least until after the mid-1990s, its anks are seeking to better position themselves, small though they are in comparison to Eurohanks, and to harmonis with the EC and their European banking counter-parts.

THE OSLO bourse is likely to find it difficult this year to retain its position as one of world's top performers in 1989. Development will rely heavily on interest-rate stability and

In addition, Norway's banks

world crude-oil prices (on which Norway's economy is depen-dent), for by mid-May domestic economic indicators, excluding oil prices, looked fairly bright. In December, the annual FT Top 500 survey showed Osio to have been Europe's most dura-ble bourse performer over the year that had ended in June. Among Scandinavian bourses

during 1989 as a whole, the local index in Oslo rose by 54.4 per cent, compared with Copenhagen's 33.6 per cent and Stock-holm's 23.2 per cent, and a fall of 16.8 per cent in Helsinki. It has been said, however

that if you can forecast oil prices, you can pin-point the Norwegian market. Achieving stability in the crude oil market is in the hands of the Organisation of Exporting Countries (Opec), which has violated last November's self-imposed production quota that had been raised from 20.5m barrels a day

It is estimated that Opec this year has been producing between 24m and 25m barrels a day, which has caused substantial market over-supply, resulting in downward pressure on world crude oil prices. Norway produces on average about 1.7m barrels a day.

BANKING

## European harmonies

	Capital	Capital/assets ratio (%)	Profits	Assets
1 Christiania Bank, Oslo	552	8.7	18	6,320
2 Bergen Bank, Bergen	401	2.5	29	18,239
3 Den norske Creditbank, Oslo	375	2.4	-132	15,633
4 Fokus Bank, Trondheim	203	42	-16	4,850
5 Union Bank of Norway, Oslo	175	2.4	-23	7,360
6 Spare Rogaland, Stavanger	130	5.2	7	2,479

must expand where their corporate customers expand; and those companies that are able are buying shareholdings in EC-based companies.

Christiania Bank, Norway's second largest, earlier this year announced sweeping changes into a holding structure, to allow a separate insurance business to be incorporated into the scheme. Oslo is rife with rumours that Christiania is secretly plotting a deal with Uni Forsikring, one of the top five insurance companies, with a view to making Uni a part of

However, Gjensidige, another top-live insurance company, is understood to be studying the conversion into a banking operation of Elcon, its finance arm. Legal obstacles hinder merg-ers between banks and insurance companies, but it is widely expected that many of these will soon be removed by Norway's regulators, who are in the throes of dismantling barriers suggests that the cost of selling

that hinder competitivene The reasons for allowing the banks and the insurance companies to engage in each others' es are sound. Costs can be reduced by working closely together, to provide a wider range of services; and combin-ing electronic data processing costs could allow a reduction in overhead costs related to high

there is scope to expand business by offering pension schemes to a growing number of people who are dissatisfied with the national retirement scheme. One analysis has described the distribution net of the banks "a warm customer base" and that of the insurance companies as a "cold customer base". It

way is under-insured, and that

to the former is about 20 per cent of the cost of selling to the It seems that the authorities

would prefer holding-company structures to mergers, which could include insurance and banking divisions. The banks are already selling insurance products such as travel and debt-coverage, and the insur-ance companies are offering their customers loans.

Both are seeking to encourage the authorities to apply the brakes for the time being on the liberalisation of foreign ownership rules. They want more time to restructure their industries before foreign investors buy them or become too strategi cally positioned.

Meanwhile, no month passes in which a Norwegian bank merger is not announced or brought under discussion. The

number of commercial banks has been reduced from 68 in 1960 to 23. In addition to Norway's being over-banked, its banks are struggling with the twin pressures of 1992 and three years of high losses on loans and guarantees. A battle is being waged on a field of mergers and acquisitions, initiated by the recent official completion of a merger between Bergen Bank and Den norske Creditbank (DnC), two of Norway's largest banks, to form Den norske Bank

It could be argued that the wave of Norwegian bank mergers may be ill-timed. Low capital ratios do not in many instances meet the requirements of the Bank for International Settlements' Cooke committee. And merging does not necessarily mean at the outset that ratios will be strengthened. It has been estimated that during the last five years the banks have lost more than NKr45bn on loans

This month Standard & Poor's Corporation, the US-based credit rating agency, downgraded to A-3 (its lowest investment grade debt rating) Christiania Bank, citing asset quality problems and continued high levels of write-offs. And last month S&P assigned an A-3 rating to DnB. the new bank, also citing asset quality problems, which may linger in the medium term. causing depressed earnings capacity while prolonging the time needed to bolster core capi-

It is for these reasons that many of the mergers will not be marriages made in heaven, but rather shotgun weddings.

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THE STOCKMARKET

## An oil-fired engine

Oslo's strong performance last ear was fuelled by increased world crude oil prices, an unexpected cut in interest rates, and the abolition of a 1 per cent

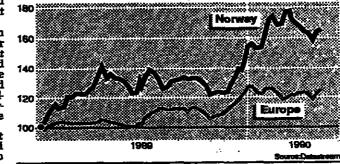
Desnite further increases in world crude oil prices this year - to just under \$20 a barrel at the end of March, compared with \$18 a barrel in 1989 - the spot price for UK Brent had fallen to \$15.40 a barrel by mid-April, because of market over-supply and limited world crude oil storage capacity.

Oil prices picked up again at the start of May, after Opec had

called an emergency meeting to help restore market confidence by setting new quotas. Still, oil price recovery was only between \$16 and \$17 a barrel, although this is about the level at which Norway is basing its budget.

After a slow start in January, the Oslo bourse all-share index broke through the 600 barrier in February, but by March it had sufficient momentum to post only a 3.1 per cent gain - in spite of an all-time high on March 16. By mid-April, the bourse had entered a period of correction, and the index fell

How the market has moved FT-Actuaries World indices in \$ terms (Rebased)



back 5.06 per cent. The setback can be explained largely by low oil prices and upward pressure on interest rates, which was caused by high international interest rates and, according to London-based broker Carnegie International, growth in Swedish interest rates favouring international invest-

ments. Carnegie believes that Norwegian interest rates will decline, though later than previously forecast. Bourse turnover in April fell

bourses were: Helsinki \$30bn, Copenhagen \$41.4bn, and Stock-holm \$112bn. The only Nordic bourse to experience a gain in April was Stockholm, which rose by 0.9 per cent. Stockholm also posted the highest turnover last month

to NKr4.696bn, from NKr12.794bn in March. The total

market value of the Oslo bourse in April fell to \$28bn, from

\$30.1bn in March. By compari

son, the market values in April

at \$1bn, although Oslo was second, with turnover of \$719m. May has brought reason for optimism, because a moderate wage agreement has been set-tled; inflation expectations have been adjusted downwards, to about 4 per cent for the year as a whole; and upward pressure on interest rates had been reversed. Short-term interest rates are between 13 per cent and 14 per cent, or 1 per cent above the international trade-weighted level.

By May 11, the index had climbed to 639.46 points. At the start of the year, foreign inves-tors owned Norwegian stocks worth about \$7.8bn, or 29.8 per cent of the total value of shares registered with the Norwegian Register of Securities.

The attraction has been the under-valuation of Norwegian stocks, compared with other international stocks. Last year, foreigners bought Norwegian stocks worth about \$3.7bn, with Swedish investors accounting for \$1.7bn. However, there is growing

concern about the high numbe of rights issues planned by Nor-wegian companies this year, the market. So far, issues worth NKr6hn have been announced. though the figure is expected to reach Nkr10bn by the end of the year, compared with the NKr7.3bn raised in 1989.

Karen Fossii

Karen Fossli on the likely privatisation scenario

## Statoil is not on the menu

IT SEEMS fitting that the Norwegian subsidiary of Midnorwegian substitutely of this-land Montagu bank and its stockbroking subsidiary, Sun-dal Collier Montagu, should be appointed financial advisers and arrangers for the first Norwegian privatisation, to include a public offering and

water utilities.

stock-exchange listing.
For Midland Montagu gained
much experience from such UK privatisations as Rolls-Royce, British Steel and the public

As a bonus comes the strong

placing power in the Norwe-gian market of the UK bank's Norwegian banking and stockbroking subsidiaries.

Midland Montagu AS and its stockbroking subsidiary have been given a mandate for the valuation, pricing, formation of an underwriting consortium. implementation of a flotation, and subsequent listing of shares on the Oslo stock exchange for Raufoss, the state-owned munitions, metals and auto parts producer. Earlier this year, Norway's

three-party centre-right coalition government announced that it would partially privatise Raufoss, and pointed to other state-owned targets that it may consider later. A working group, under the leader-ship of the state secretary of the business and commerce

ministry, is studying a menu of potential targets.

A Conservative party com-mittee had earlier published a report, which suggested sweeping privatisation of the public sector, to halt perpetual expan-sion of the civil service. The committee earmarked the state-owned railway, the state telegraph administration and the postal services.

However, it has been suggested in government circles that one candidate on the shopping-list may be Norsk Forsvarsteknologi, another state-owned arms maker, which was hived off nearly three years ago from the debt-ridden, now defunct, Kongs-

berg Vaspenfabrikk (KV).

In February, the state sold for NKr26m property connected to the bankrupt Horten Verft shipyard, and said that subsequent state-owned prop-erty sales might follow. However, privatisation, or partial privatisation, of Statoil, the state-owned oil company, is not on the agenda, the Government has made clear - despite Conservative party efforts to

It has been estimated that, in the last decade, more than NKr200m has been raised by piecemeal sales of state share-

Earlier this month, the Gov ernment announced its intention to sell a 45 per cent stake in Norsk Jern Holding, a com-plex group of state-owned companies involved in steel manufacturing, to Elkem, the Norwegian light metals pro-

Another 25 per cent of Norsk Jern is to be placed privately with a group of Norwegian investors, and the state will retain a 30 per cent stake, though there is a call option for the state's stake to be purchased by Norsk Jern's new owners within two years. Norsk Jern, into which the

state has poured billions of kroner in the last half century, has been valued at NKr600m. which will have to be paid by its new owners over a threeyear period. Controversy over the suggestion that the com-pany has been under-valued is not, however, expected to interfere with the deal, despite opposition Labour party cries that the Government should retain a majority interest.

Mr Petter Thomassen, the minister of business and com-merce, believes that the partprivatisation of Norsk Jern could lead to privatisation and Continued on page 7



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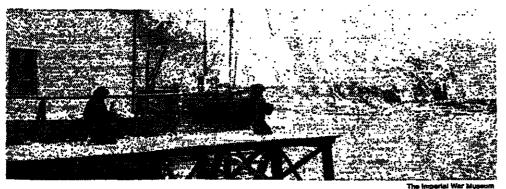
50 years after: Robert Taylor tells the story behind a sombre anniversary

## 'We are at war' 'Against whom?'

defence secretary Mr Tom King and his counterparts from France, Poland and Norway will be attending commemorative ceremonies in the small port of Narvik. It is 50 years ago since allied troops fought Hitler's forces for possession of the town, which was a vital link in the movement of iron ore from the Swedish mines at Kiruna by rail to fuel the Nazi war machine.

Over the past few weeks Norwegians have been remember-ing the events of April-May 1940. On April 9 that year they lost their innocence, when German military forces moved in to occupy the country. As the recent study of the Norway campaign, by the French historian Francois Kersaudy, points out the country had hardly any defences.

The army in reality consisted of only 7,000 soldiers, who had not been on manoeuvres for years, on the grounds that it would have cost too much. They were armed with vintage .75 cannons and ancient 6.5mm Krag-Jorgensen rifles; but they had no sub-machine guns, no grenades, no anti-aircraft guns and no tanks. The Norwegian navy had never left port since 1918 to save money, and was



December 1941: British commandos, having destroyed an oil storage dump in a Norwegian fjord, on guard against snipers or surprise German co

made up of 70 small craft, the biggest of which the oldest iron-clads in the world, described by the commanding admiral as "my old bathtubs".

The country had next to no

coastal defences either. Oslo fjord was protected by one 19th century Krupp cannon, which had fallen into the water when mounted in preparation for action. Norway had no airforce. Its defence minister was a former conscientious objector and a leading figure in the Labour party's anti-militarist committee in the 1920s.

An expeditionary force had been mobilised by Britain and

France, with the original inten-tion of coming to the rescue of Finland which was fighting for its life against the Soviet Union but with the clear objective of cutting off Hitler's iron ore sup-

plies from Sweden.
The armistice of March 12, 1940, between Finland and the USSR led to a temporary aban-donment of that particular plan, but under the persistent pressure of Britain's First Lord of the Admiralty, Winston Churchill, it was agreed that mines be laid in Norwegian ter-ritorial waters, to force the German iron ore ships into the North Sea where they could be

low leverage and modern production facilities. Raufoss also

enjoys a strong position within several markets of strategic

importance.
Military production - pro-

curement such as rocket

systems and munitions - accounts for about 40 per cent of

turnover, and main customers

include the Norwegian defence

ministry and the armed forces

attacked by the British fleet. In fact, Hitler moved faster launched his assault on Norway before the Anglo-French plan could reach fruition. But many Norwegians were unsure initially who attacking them on April 9. King Haakon VII was informed shortly after 1.30am by an aide-de-camp: "Your Majesty, we are at war". His reply was:

"Against whom?"
The fighting in Norway ended the period of the so-called "phoney war". It was to last until June 9, after the evacuation of British and

among the Norwegians today. Was the campaign in Norway simply an exercise in futility? Most historians believe that the two-month conflict was not completely without long-term significance for the final outcome of the war.
Its immediate result was the

at Dunkirk. Most of the cam-

paign was a fiasco, revealing a lack of preparation, incompe-tence and indecision; but it did

produce the first serious defeat

for Hitler, when Narvik was lib-

erated by the Anglo-French

expedition with Polish support on May 28. German forces were

forced back towards the Swed-ish frontier. Only the catastrophe in France compelled with-

drawal and saved neutral

Sweden from being dragged

into a conflict it sought desper-

German occupation was an experience that Norway will

never forget. For much of that time they were ruled by the former Nazi gauletter of Essen, Josef Terboven, with help for much of the time from a Nor-

wegian whose name has become synonymous with treachery - Vidkun Quisling.

treachery - Vidkun Quisling. The war brought an end to

Norway's fond belief that its

security lay in neutrality and isolation. The country rejected

the suggestion that it should become part of a Nordic alli-ance with Sweden and others.

Instead. in 1949 it joined the

North Atlantic Treaty Organi-sation. Support for collective security remains very strong

The resulting five years of

ately to avoid.

downfall of Neville Chamberlain, and his replacement as British prime minister by Win-ston Churchill at the head of an all-party coalition government. As Francols Kersaudy writes:
"Nothing other than the dismal story of setbacks suffered in Norway could have led to the resignation of Chamberlain before 10 May 1940 (the date Hitler launched his offensive against the Low Countries and France); but after that date. there was not the slightest chance that members of parliament would have risked opening a political crisis in the midst of the Battle of France and no one can possibly say what would bave happened if Neville Chamberlain had remained prime minister of Great Britain in the summer of

But the débacle in Norway

Osio 1940: Norwegian civilians try to outstare the enemy on the other

had other consequences. Hitler was convinced until June 1944 that any western invasion of the European mainland would be made through Norway and not in a direct attack on the continent. He once called Norway "the zone of destiny in this war". As a result, he turned Norway into an armed camp with half a million German soldiers tied down along its long, barren coastline - as many as one German to every 10 Norwegians. If those men had been deployed in Normandy or elsewhere in northern France, the 1944 Anglo-American offensive

ier affair. Moreover, Hitler's victory in Norway was not achieved with-out damage to the Nazi war machine. Most of his fleet was destroyed, while the British acquisition of most of Norway's large merchant fleet provided a useful contribution to the Bat-

might have been a much blood-

tle of the Atlantic. The brave patriotism of King Haakon VII, who put some backbone into his defeatist ministers at a time when resistance seemed pointless, was much appreciated in Britain and did something to boost national morale. In exile in London, the king became a rallying point for all Norwegians.

From those events, the ties of sentiment between the British and Norwegians grew closer. The annual gift by Norway of the Christmas tree that stands in Trafalgar Square remains a ritual that began as a thank-you present for British partici-pation in the liberation of Nor-

The Norwegian campaign

also made a salutary impact on British military thinking for the rest of the war. Again as Kersaudy explains: "It effec-tively discouraged the British military from launching further operations under similar conditions of dramatic aerial inferiority. During the next four years, Churchill was to use all possible means - and a few impossi-ble ones as well - to get his generals to plan and carry out large-scale landing operations in Norway. There is little doubt that the British military's victorious resistance to such strong pressures was firmly grounded in the disastrous memories left by the Norwegian flasco of

The Nazis did not treat the Norwegians as badly as the Poles and the Dutch, for exam-ple, but their country was never a "model protectorate" like Denmark. An estimated 3 per cent of the population per-ished during the occupation. As many as 10,000 Norwegians were killed and 40,000 more were sent to concentration

Norway will never forget the scorched-earth policy applied by the Nazis in Finnmark and northern Troms after October 1944, when an area larger than Denmark was laid waste, with even the reindeer slaughtered and 50,000 people forced out at gunpoint. It was not until this year that German troops were allowed back into the north, to take part in Nato exercises. Such was the fear that their return would revive old bitter-

☐ The book mentioned is Nor-The book mentioned is Normay 1940, by Francois Kersaudy, published by Collins, 1990. See also, a recent military history of the campaign in The Doomed Expedition, by Jack Adams, Mandarin, 1990.

## The candidates for privatisation

Continued from page 6 the restructuring of the entire Nordic steel industry. The Elkem deal is less mature

than the Raufoss public offering and must clear two hurdles approval by the cabinet and the Storting - before it is com-

etea. With the part-privatisation of Raufoss, the state hopes to raise between NKr250m and NKr300m in fresh equity for the company, as well as providing it with a permanent tool for future equity infusion, the latter being considered important for its long-term

The Raufoss part-privatisation will reduce the state's stake in the company to 53 per cent, and is likely to stand as a model for other privatisation targets in which a public offering and share listing will be made.
Although the part-privatisa-

tion is not aimed at foreign investors, in spite of a claim to

ensure the widest possible dis-tribution of the shares, under Norwegian law foreign investors can own up to 33 per cent in

Mr Morten Aas, managing director of Norwegian Midland Montagu, said that, following Storting acceptance of the

be made ready with the sub-

scription period commencing

thereafter. Completion of the

deal is aimed at the end of June.

Work to value the company is currently under way.

Ranfoss is one of the more interesting companies to be privatised, and one of the healthi-

est among those being considered. Exports comprise 70 per

cent of turnover. The company has a record of stable profits,

ent, a prospectus is to

Raufoss is one of the healthiest companies among those being considered

of Nato.

The metals division was established to ensure access to materials for munitions production. Investments were made in foundry, rolling-mill and press and advanced processing machinery. There are sales com-panies in West Germany and France, and last year metals accounted for 19.9 per cent of

sion, which last year accounted for 32.1 per cent of turnover, has production facilities in Norway. Sweden and Belgium. The divi-sion produces auto body parts, chassis parts and high-strength aluminium extrusions. For more than 30 years it has produced parts for Volvo, and also sup-plies Saab, BMW, Audi, Porsche,

total turnover.
The automotive parts divi-

Research and development costs have varied between NKr80m and NKr105m annually, of which 50 per cent has been covered in development con-

Daimler Benz, Maserati and GM

Chevrolet.

With a staff of 2,500, turnover last year reached NKr1.7bn, with net profits of NKr6lm (for 1988, the respective figures were NKr1.5bn and NKr52m). Annual investments in recent years have ranged between NKr100m

## 

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KEY FIGURES - 1989:	
Sales	NOK 9,455 million
Profit after financial items	NOK 1,110 million
Total capital as of 31.12.89	NOK 9,755 million
Equity capital	NOK 2,828 million
Return on equity 1989	33%
Return on total assets	17%
Earnings per share	NOK 36
Share price, mid-April 1990	NOK 155
Total number of shares, at NOK 20	24,250,420
Number of employees	6,600

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Operating revenue	NOKm.	9.374	8,470
Profit before extraordinary items	NOKm.	725	381
Cash flow	NOKm.	931	621
Order intake	NOKm.	12,800	8,459
Return on total capital	%	12.5	9.7
Earnings per share	NOK	17.20	9.40
Number of employees		*10,028	9,744
Mullipol of Airibia And		* May	990: 12,000

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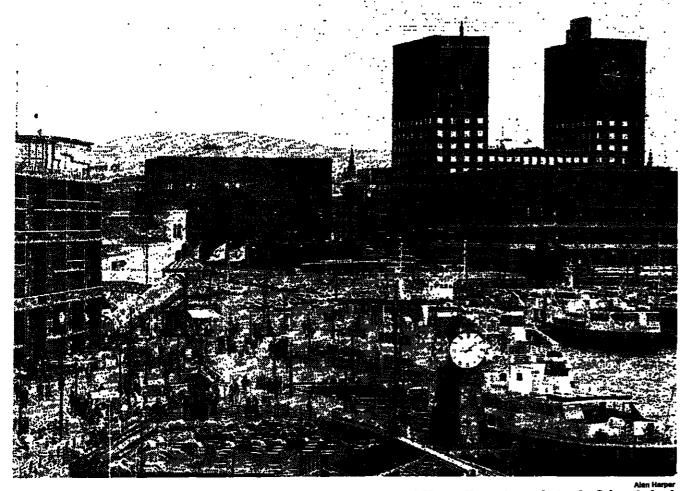
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Robert Taylor takes a statistical view of life

## Oil and gas fuel prosperity



off than they were 10 years ago, and less gloomy than their Nordic neighbours: Norwegians enjoying the Oslo waterfront

NORWAY'S 4.2m people are among the most affluent in the

According to the latest sta-tistics published by the Organi-sation for Economic Co-operation and Development measured by gross domestic prices and purchasing-power parities - Norwegians in 1988 averaged \$16,322. This was the fourth highest in the OECD, after the US, Canada and Swit-

The figures for private consumption per head, using current purchasing power parities, places Norway in an equally advantageous position.

There is little doubt that oil and gas revenues from the late 1970s onwards have helped to push the level of Norwegian prosperity ahead of that in Sweden and Denmark. It is true that, over the past four years, private consumption per head has been squeezed more tightly than in many other western European countries; but the period of relative austerity has not dramatically reduced Norwegian lifestyles.

Norwegians are among the world's healthiest people, with a male life expectancy of 73.1 years for a man born in 1988, and 79.6 years for a woman. Figures on infant mortality per 1,000 live births in Norway show a total of 8.5 - one of the

better performances in Europe. With 2.2 doctors per 1,000 nhabitants and 89 dentists per 100,000, the country is relatively well supplied with medical services; though its 5.8 hospital beds per 1,000 people is the lowest ratio in the Nordic

spicide than other Nordics. In 1988, there were 707 recorded suicides in the country, out of

1,541 suicides in Sweden and 1,363 in Finland Legal abor-tions totalled 275.6 per 1,000 live births, compared with 360.1 in Denmark.

Norwegians are much better educated than they used to be. In 1986, an estimated 42 per cent, aged between 16 and 24, were in some form of education, compared with only 28 per cent of the same age group in 1964.

There are fewer telephones per 1,000 people in Norway than in other Nordic countries: 478, compared with 882 in Denmark and 662 in Sweden - but Norwegians write and receive more letters than their counterparts in the region.

They also buy more newspa-pers (548 per 1,000 in 1988) than the rest of the Nordics except for Finns. They go to the cinema more often (2.8 visits per person in 1988), with over half or disco, but they watch less

television than other Nordics. But 80 per cent of Norwegians read a book in 1986, and 20 per cent of them read at least 20. As estimated 64 per cent are members of some kind of vol-untary organisation, in which 41 per cent are active. But only 59 per cent of Norwegians

belong to a trade union.

Around 31 per cent belong to an athletics club, but less than 10 per cent say they are members of a religious organisa-tion, and around 14 per cent belong to a political party. But in 1987 as many as 69 per cent of men and 60 per cent of women went on a hike or skiing tour.

Norwegians are more law-abiding than their Nordic neighbours. In 1988, 72 per 100,000 of them were in prison, the lowest figure in the region; and 379 per 100,000 were found guilty of a penal offence during the year, compared with 1.115 in Sweden. Divorces are less

common in Norway (9.87 per 1,000 married) than in the other Nordic countries.

An estimated 30 per cent of Norwegians are exposed to either noise or pollution where they live, but only 3 per cent live in a dwelling with no bath or toilet and 5 per cent in a dwelling that is cold or damp. An estimated 82 per cent are homeowners, while just over a third have a "spacious" dwelling - defined as a one-person household with three or more

Most Norwegians are better off now than they were 10 years ago, according to the country's level-of-living sur-veys. Only 7 per cent in 1987 said their material standards were bad, but 20 per cent said they were good.

Sources: Yearbook of North Statistics 1989-1990, published by the Nordic Council; Sosialt Utsyn 1989; Norway Central



The Winter Olympics will provide...

## A world showcase

FOR THE first time in more than a year, since he was appointed president of the Lil-lehammer Olympic Organising Committee (LOOC), Mr Gerhard Heiberg, one of Norway's top industrial leaders, can

Last month, the Storting (Norway's parliament) approved a NKr7bn state guarantee for the 1994 Winter Olympics. It also approved the budget, organisational struc-ture and a number of the sites where facilities for the important international winter event

will be constructed Total investment for staging the 17th Winter Olympic Cames is put at NKr13bn over the next three years, and sec-uring the approval was the sin-gle biggest hurdle.

Winning the backing of the

Willing has been tough for Mr Heiberg, who presented a bud-get which had kept expanding since 1983 when Lillehammer first set out to claim the winter

Political scepticism increased continually, for it had been earlier grossly underestimated that a state guaran-tee of just NKr1.8bn would be

The tiny town, which is said to have staged the world's first ski competition, in 1867, was awarded the Games nearly two years ago in Seoul, during the

ummer Games. Mrs Gro Harlem Brundtland, the then Labour prime minis ter, travelled to Seoul to pledge publicly Government support for Lillehammer's application, and her endorsement may have been what swung the vote in Norway's favour away from

Always seeking to outdo the Swedes, the Norwegians conidered the award a considerable victory, though for more than a year preparations for the Games have been bogged down in a domestic political

There are numerous challenges before they begin on February 12, 1994. Environmentalists are not yet satisfied with the locations of some facilities, and cite at least one example in which a major nesting ground of wildfowl may be put in danger. Some 10,000 voi-unteers will also have to be recruited, transportation infrastructure expanded and tele-

communications facilities established. Arranging the Games may be a snap for Norway, the "cra-die of skiing", which has a long tradition of hosting international winter sports competi-tions and one Winter Olympics already under its belt. Óslo hosted the Games in 1952. How-ever, its marketing skills will have to be significantly improved, particularly if it is to succeed, after the Games, in

attracting interest to the area. Mr Heiberg is the first to admit that the challenge of staging the Games equals that of any major industrial project that he has led. Getting budget approval has been an uphill battle, dominated by political controversy, mostly over allocation of funds to a prestige project at a time of record unemployment and distractions of other domestic social velfare problems.

"Of course, I understand all the controversy, what with high unemployment, a lack of funds for support for the elderly and sick... But the tim-ing would always have been bad for some political reason or another." Mr Heiberg said. "The timing is good... will be created, and for 16 days in 1994 the world's attention will be focused on Norway.

"I set a deadline for Storting approval by summer. Had that lipped, the Games would also have started slipping from our grasp and into the hands of the

Mr Heiberg believes the Games will provide Norwegian industry with a unique marketing opportunity, which it can ill-afford to miss. "The Lillehammer Olympics can be described as a world exhibition for the display of our products and technology - with the added advantage that Nor-

Volunteers have to be recruited, transport infrastructure expanded and telecommunications established

way will be the only country In addition he believes the depressed building and construction industry. It will pro-vide an opportunity for Norwegian companies to seek "strategic alliances" with foreign companies for projects for the Games. Mr Heiberg hopes such alliances can lead to suc-

cessful partnerships after-"Foreign companies are welcome to join this project, and already we have marked a great interest from companies in other Nordic countries, Britain, and Japan," he

Lillehammer had originally bid for the 1992 Winter Games but narrowly lost the vote to Albertville, in France. Consid-ering itself well-placed for the 1994 bid, construction began soon afterwards of an outdoor

stadium and an alpine ski-run. The "compact games" con-cept is based on the premise that all the sports facilities are to be situated within a limited area consisting of Lilleham

mer, the main arena; Hamar, 56km to the south-east; and Gjoevik, 45km to the south-west, where two large ice-rinks are to be built.

structure expansion will have to be undertaken. Roads will have to be built before site con-struction can commence, and it is estimated that railway investment of more than NKr500m will be necessary to accommodate 24,000 people travelling by train on peak

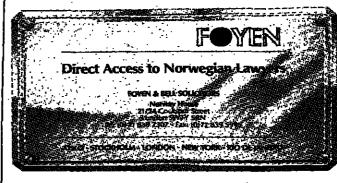
Securing accommodation for a massive influx of people is a big problem, though it is expec-ted that many visitors will stay in Oslo, a two-hour train jour ney to the south. "We hope to shorten the train journey, and plans call for trains leaving Oslo for Lillehammer every 10 minutes during weekends,' says Mr Heiberg, who expects principal contracts to be signed

CBS, the major US television mission rights to the US, and rights have also been bought by the European Broadcasting Union and Canadian Televi

iBM has bought the main sponsorship rights. Christiania Bank, Norway's second largest bank, paid NKr60m for a main domestic sponsorship entitle

A committee, to determine the potential for "after use" of facilities, is already working, though it is envisaged that some investments will have to be written off. It is also hoped that Lillehammer will become a tourist attraction before and

after the Games. This is a chance of a life time to put Norway on the map, and the Games will open doors for us in a lot of countries... The world's level of understanding about Norway and what we stand for will be raised," Mr Heiberg believes.



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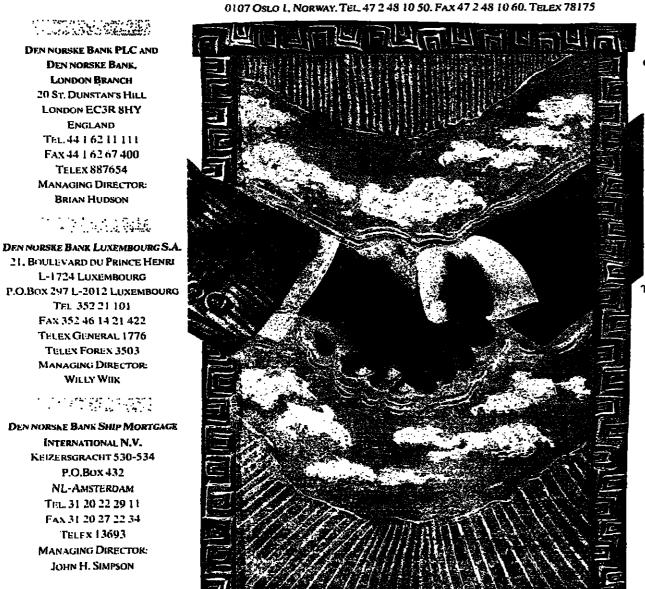
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